
PIKES PEAK LIBRARY DISTRICT

ANNUAL BUDGET
FOR FISCAL YEAR 2015

Administration Offices ♦ 20 North Cascade Ave.
Colorado Springs, CO 80903 ♦ 719.531.6333 ♦ ppld.org

**2015 BUDGET
PIKES PEAK LIBRARY DISTRICT
COLORADO**

2015 Board of Trustees of the Pikes Peak Library District

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December 31, 2014

Citizens of the Pikes Peak Library District

General Information

Attached is the adopted 2015 fiscal year budget for the Pikes Peak Library District. The 2015 budget is important for both the budgetary figures as well as its description of the future direction and services of the Pikes Peak Library District (the District) for citizens of the region.

The 2015 Budget has been prepared in compliance with the Colorado Budget Laws, and in accordance with the policies, procedures and directions of the Board of Trustees.

The District is currently in the process of reviewing and updating its long-term strategic plan.

Legal Requirements

On October 15, 2014, the Executive Director submitted a proposed budget for fiscal year 2015 to the Board of Trustees, as required by Colorado Statute 29-1-107 and 108. At that time, the “notice of budget” was prepared to inform the citizens of the Pikes Peak Library District of the availability of the proposed budget for inspection and comments.

On December 9, 2014, the Board of Trustees conducted a formal public hearing, as required by statute, in order to allow citizens to express their comments. This meeting was posted, following the District’s public notification procedures, as with all Board meetings. There were no citizens at the hearing, and there were no written comments about the proposed budget from any citizen.

The Board of Trustees then proceeded to adopt the 2015 budget, certified its mill levies, and appropriated monies to all funds and accounts. Each individual fund, as required by state statute, is balanced with new and existing carry-over revenues equal to all adopted and planned expenditures.

Reporting Entity

The District was created through state statute (CRS 24-90-110). The District’s Board of Trustees consists of seven members. A joint committee equally represented by the City of Colorado Springs, Colorado, and El Paso County, Colorado appoints them.

The District serves all of El Paso County, Colorado except for Security Widefield School District #3.

The District provides public library services to its constituents, and such services include, but are not limited to, access to electronic databases and resources (including the Internet), the availability of books and other materials for business or pleasure, adult services, young adult services, children’s services, genealogy and local history services, programming activities (children’s, young adult and adult), literacy program, and meeting room availability.

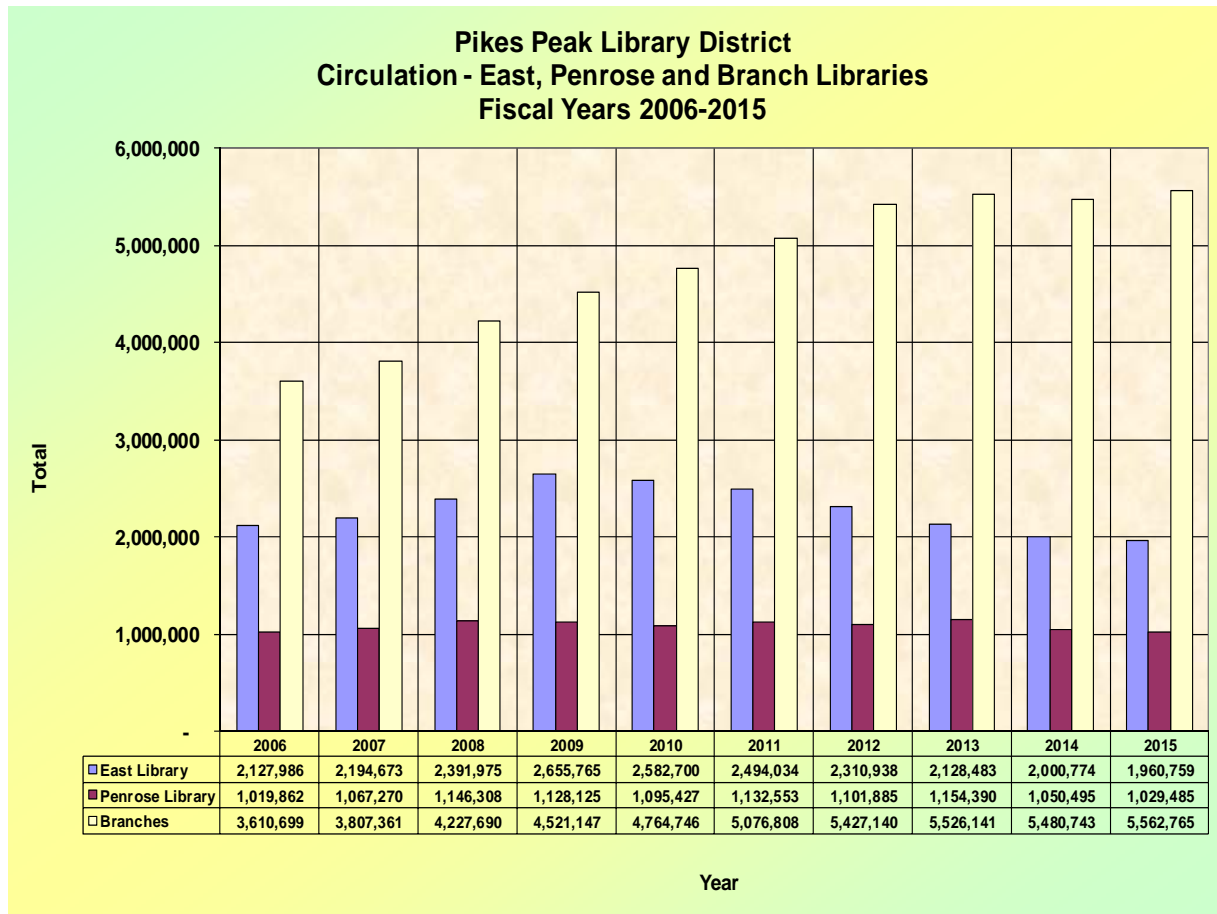
The District has three main facilities (one main facility opened mid 2014), eleven Community Library facilities (one closed in 2014), and it offers outreach services to the outlying areas through the use of two bookmobiles and one senior services van.

Qualifications to the Budget Process

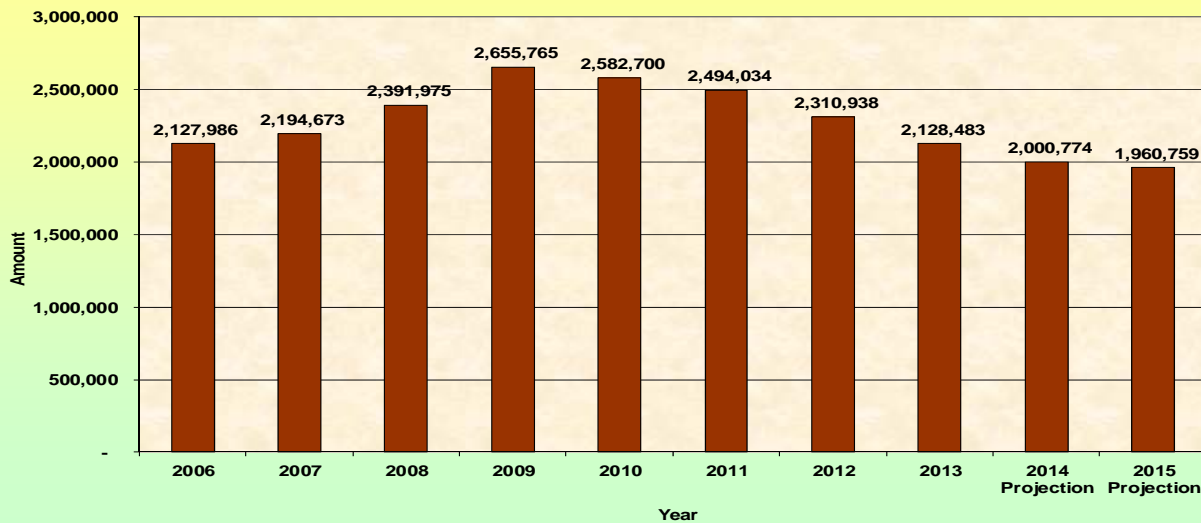
The figure used for CPI (Denver/Boulder/Greeley) for 2015 TABOR calculations, which is part of the limit definitions, is based on the CPI through June 30, 2014. The final 2014 CPI will not be known until March 2015, well after the 2015 budget is approved. Accordingly, the 2014 CPI used for these limit calculations is an estimate based on current available information. It is very likely that the final 2014 CPI will vary significantly from the estimate that is used in our 2015 TABOR limit calculations, and the District will make appropriate changes to the budget, through a Board approved budget amendment (if necessary), once those figures are known.

Usage – Demand for Library Services

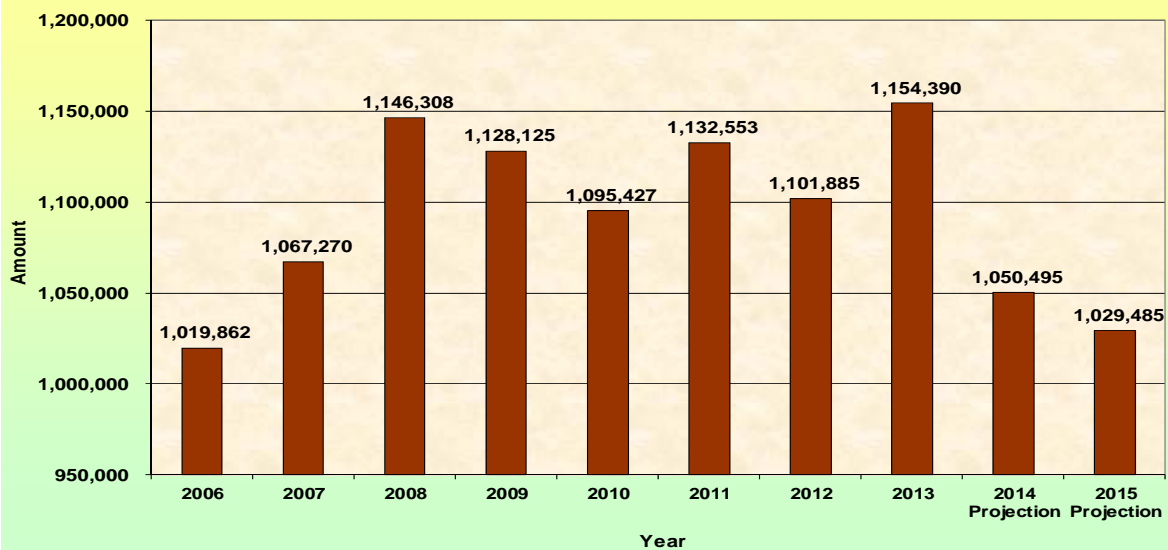
The Proposal includes charts that depict circulation by facility for the past ten years. Projections indicate that total circulation for the District will approximate 8.5 million in 2014 and 2015.



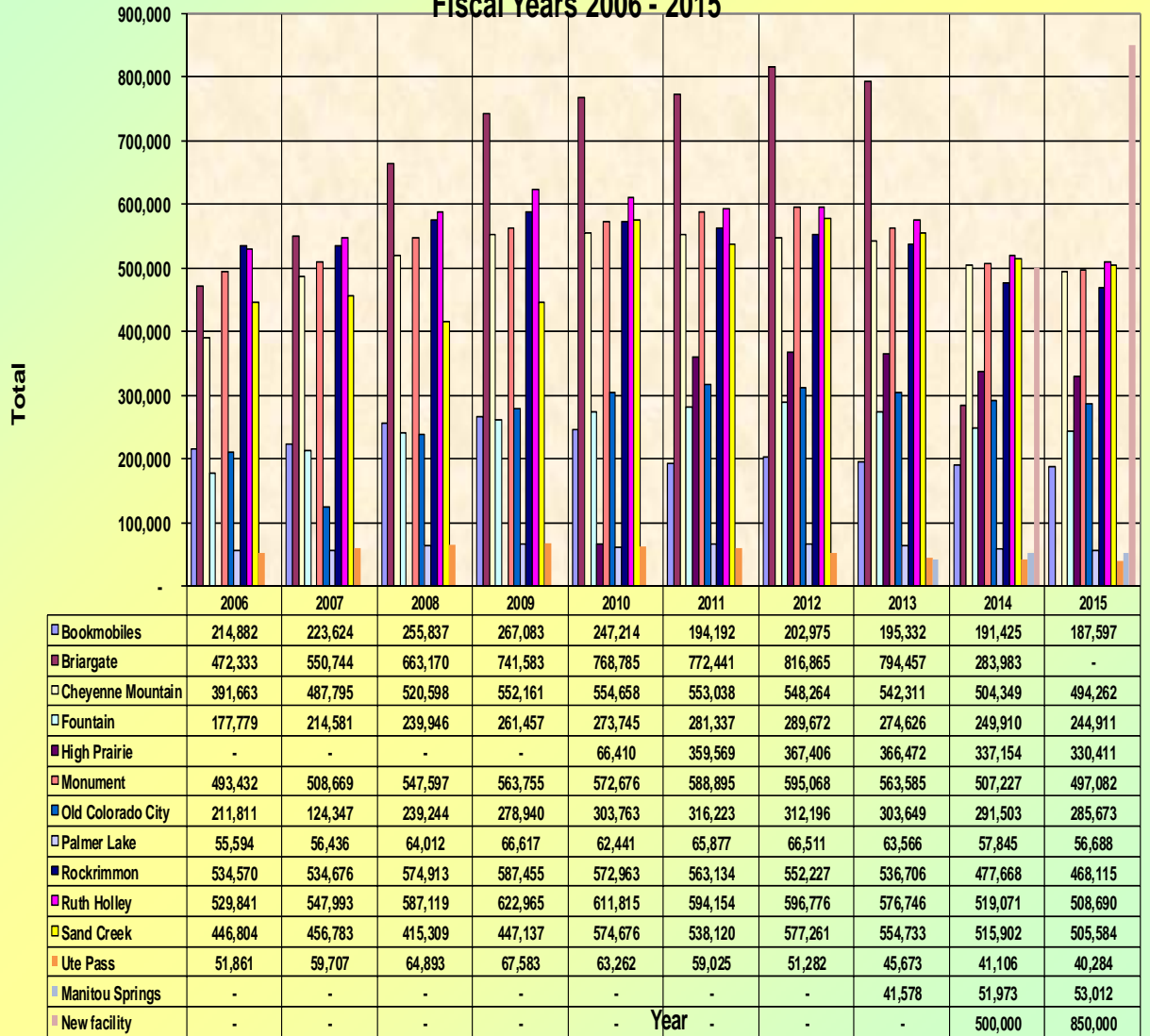
**Pikes Peak Library District
Circulation - East Library
Fiscal Years 2006-2015**



**Pikes Peak Library District
Circulation - Penrose Library
Fiscal Years 2006 - 2015**



Pikes Peak Library District Circulation - Branch Libraries Fiscal Years 2006 - 2015



GENERAL FUND

Property Tax Revenue – Mill Levies and Amounts

The following items discuss the issues related to the District's mill levy calculations.

Property Tax Revenue Limitations

In 1986, the citizens of the District authorized the District to set a mill levy for operating purposes up to 4.000 mills. Regardless of any other legal limitation, the District cannot set its operating mill levy higher than 4.000 mills.

The District must adhere to the more restrictive of the two legal limitations when calculating its property tax revenue to be received in any given budget year:

- The State 5.5% property tax revenue limitation
- The Taxpayer Bill of Rights (TABOR)

State 5.5% Limitation

The District received its preliminary 5.5% calculation from the Department of Local Affairs (Form DLG-53). Under this limit, the District's operating property tax revenue limit is \$25,781,159, or 4.249 mills. The calculated mill levy exceeds the District's maximum mill levy of 4.000 mills authorized by voters in 1986. At 4.000 mills, total property tax revenue for 2015 is \$24,290,297.

TABOR

The property tax revenue limit is based on two factors – CPI and a growth factor:

The CPI for the Denver/Boulder/Greeley area for the first six months of 2014 is 2.1426%. Again, the final CPI will not be known until after the 2014 budget is approved.

Using data provided by El Paso County, the growth factor is 2.0813%.

The 2015 TABOR factor for the property tax revenue limit calculation is 4.2239%. Under TABOR, The maximum mill levy allowed is 4.148 mills, but again, the District's operating mill levy cannot exceed 4.000 mills.

Mill Levy – Abatements and Credits

The District is authorized by statute to levy a mill rate to cover previous year abatements and credits. This mill levy is not subject to either the State 5.5% limitation or the TABOR's property tax revenue limitation.

However, due to the recent election to include the Town of Manitou Springs into the District's service area, in which the ballot language stated their property tax mill levy may be set up to 4.000 mills, the District elected to not set a mill levy for this purpose for 2015.

Property Tax Revenue Summary

Net Assessed Valuation

2014	\$5,994,574,660
2015	\$6,072,574,360

Mill Levies

2014	4.000
2015	4.000

Property Tax Revenue

General Operating Purposes

2014	\$23,978,299
2015	\$24,290,297

Revenues

Total General Fund budgeted revenues for 2015 are \$27,937,493. The 2014 revenue budget is \$27,486,977. The difference is an increase of \$450,516.

The more significant items included in the 2015 budget include:

Property taxes – See discussion above. The District relies heavily on this source of revenue. Property tax revenue typically equates to over 86% of its annual revenue budget.

Specific ownership taxes - \$2,625,000. This amount equates to 9.3% of the total 2015 revenue budget. Collections for 2015 are expected to be higher than the estimated total for 2014 due to the gradual improvement in both the local and national economies.

E-Rate Refund - \$165,000. This is the amount expected for the 2014 – 2015 funding year, which is close to the expected amount to be collected during the 2013 - 2014 funding year.

Fines and Fees - \$500,000. The District has been using a collection agency since 2005 to pursue delinquent accounts. Estimated collections for 2015 is consistent with the estimated amount to be collected during 2014.

Interest Income - \$25,000. Given the poor national, state and local economies, interest rates have fallen dramatically over the past several years to historical lows in many instances. During 2007, total interest income was \$486,767.

Given the volatile state of the economy and world markets, the actual amount earned for 2015 may vary from the estimated amount because interest rates may change significantly.

Copier Charges - \$50,000. Revenue generated from this operation has leveled off over the past several years at about \$50,000 - \$57,000 per year. Advances in technology may decrease the demand even further as electronic access and storage increases, as well as personal practices in general, lessen the need for public copiers.

Parking Lot Collections - \$31,000. The parking lot at Penrose Library is utilized fairly well by the public. The 2015 estimate is approximately the same as the estimate for 2014, as total collections appear to have leveled off over the past several years.

Donations - \$193,140. A recent change in accounting literature for government entities strictly defines how designated funds must be accounted for within the entity's financial records. In short, new activities in designated funds must be accounted for in the General Fund. This figure represents an estimated amount of new financial activity that has typically been accounted for separately as part of the District's designated funds in the past.

Expenditures

The 2015 budget for expenditures is \$27,992,024. The estimated total for 2014 is \$29,825,019.

The following are the more significant items/issues that are included in the 2015 Budget included within the General Fund expenditures:

Personnel Budget.

The 2015 budget is \$16,444,212 (or 58.75% of the total 2015 budget). The District's staff are among its most valuable resources, providing exemplary service that garners the District both local accolades and national recognition.

The 2015 budget includes funding for 479 total positions (339.73 full time equivalents).

2015 Pay Adjustments

The 2015 Budget includes \$266,343 for compensation adjustments (an average pay adjustment of 2%). The District typically utilizes data from the Mountain States Employer Council (MSEC) to benchmark and to develop recommendations for annual pay adjustments. The range for Colorado Springs is 2.1% - 3.6%. However, given the state of the local and national economy and the District's goal of sustainable operating costs, a conservative approach to compensation is required again for 2015.

New Positions/Pay Adjustments

The 2015 Budget includes \$122,081 for four new positions (one full-time and 3 part-time positions), and for pay adjustments for three staff in areas in which the job responsibilities are not being adequately compensated. The new positions are needed as they were not anticipated when Library 21c was open for the public.

Payroll Accrual Provision

District employees are paid bi-weekly. Accordingly, there is at least one extra day in each year for which the District must set funds aside to cover the year when there will be 27 pay dates. This will occur again during 2017. The 2015 budget includes \$50,000 to be set aside for this purpose.

Employee Health Insurance Plan

In 2005, the District implemented a partially self-insured health plan for its eligible employees (employees with a regularly scheduled work week of 30 – 40 hours). Almost 90% of eligible employees participate in the plan. District contributions to the health plan will approximate \$1.45 million in 2015.

Benefit Stipend Issues - During 2003, as a result of rising health care costs, the District made some changes in health insurance coverage for its employees. The District previously paid all of its employees with a regularly scheduled workweek of 20 or more hours a benefit stipend. In 2004, the District offered health insurance coverage only to employees with a regularly scheduled workweek of 30 hours or more contributing directly towards the monthly premium costs for those employees who elect to participate. Employees (hired prior to July 1, 2003) with a regularly scheduled workweek of 20 – 29 hours receive a monthly health insurance stipend, as long as they remain employed by the District. For 2015, this cost will not exceed \$50,000 and this amount will continue to decline over future years as employees in this category leave the District.

Contributions to the El Paso County Retirement Plan

The District has participated in the El Paso County Retirement Plan (the Plan), a defined benefit retirement plan, since its inception (1967). In short, all District full-time employees are required to participate in this plan. During 2015, the District and its employees will continue to contribute 8.0% of the employee's covered salary each to the Plan. The total amount expected to be contributed to the Plan in 2015 is \$662,618, up from the 2014 estimate of \$641,425.

Library Materials. The 2015 budget includes \$4,111,305 for library materials, which is slightly lower than the 2014 original budget of \$4,270,143. The percentage of all expenditures going directly to library materials in 2015 is 14.69%. This figure approximates the national average for systems this size and is a reflection of the District's emphasis on meeting customer demands and on keeping the collection up-to-date for users.

Included in this figure (for both 2015 and 2014) is a grant from the State of Colorado in the amount of \$129,411 and 125,000, respectively, for the purchase of library materials.

Operating Transfers. The Proposal includes the following transfers:

East Library Renovation Project Fund	\$22,320
Penrose Library Renovation Project Fund	\$23,000
North Facility Project Fund	\$27,200
Capital Reserve Fund	\$1,041,132

These funds are discussed in further detail below.

Other Items. The following is a list of other items that are pertinent to the discussion of the 2015 budget:

The District has no General Obligation Bonds or any other similar forms of debt financing outstanding as of December 31, 2014, nor is any anticipated as of December 31, 2015. This is fairly uncommon for governmental entities.

The District has several operating leases in place for the rental of certain Library facilities. Such leases include the non-appropriation language that is required by TABOR. The District is currently considering strategies and options to move from leasing to owning all of its facilities over time.

Fund Balance

Estimated fund balance is \$4,118,768 as of December 31, 2015. This total includes an estimate of the operational reserve (unassigned fund balance) of \$3,261,801.

Many financial experts recommend a financially prudent operational reserve of 1-3 months of operating revenues. For the District, this equates to a range of \$2,300,000 - \$6,900,000. The estimate of the operational reserve as of December 31, 2015 is 11.7% of 2015 revenues, or about 1.3 months.

In addition, the TABOR Emergency Reserve is estimated at \$838,125 as of December 31, 2015. TABOR requires this amount to be set-aside for emergency purposes.

For 2015, estimated budget revenues (non-designated) exceed budgeted expenditures (non-designated) by \$21,728.

CAPITAL PROJECTS FUNDS

EAST LIBRARY RENOVATION PROJECT FUND

The purpose of this Capital Projects Fund is to account for all financial activity related to all improvement and renovation costs of the East Library.

The East Library is a 70,000+ sq. ft. facility that was constructed in 1986. Since then, there have been no major renovation projects. The facility is in need of significant maintenance/repairs, and given the change in demographics since 1986, the facility is in dire need of improvements. The cost of this project, based on circumstances currently known, is expected to approximate \$1.689 million.

Funding for this project will come from the General Fund and from fundraising activities using the pay-as-you-go method, but the project has been deferred for several years due to limited resources.

For 2015, the budget for this fund includes \$12,000 for landscaping allowance and \$10,320 for painting shelves.

In addition, this fund includes a carryover balance of \$611,153 to be used for this project. In 2014, a total of \$1,272,261 was transferred from the District's General Fund to cover the anticipated renovation cost of \$1,878,414, plus additional minor projects. This amount of funding is required to be set aside in 2014 as the renovation contract will be signed before the end of 2014. The District will continue its fundraising efforts, with the intent of replenishing the fund balance of the General Fund as again, the project will commence prior to the completion of the fundraising efforts. Management anticipates raising a total up to \$1 million for this project.

The entrance area to this facility clearly can be used more efficiently than what is currently in place. This includes the current location of various services provided for public use (reference, circulation, etc.) along with the use of technology for RFID tagged items. Management has engaged an architect to develop design recommendations along with estimated costs for such recommendations, which will ultimately be presented to the Board of Trustees for their consideration and approval.

PENROSE LIBRARY RENOVATION PROJECT FUND

The purpose of this Capital Projects Fund is to account for all financial activity related to all improvement and renovation costs of the Penrose Library, including the 1905 Carnegie Building and the Office Building located next to the Penrose Library.

The Penrose Library, including the 1905 Carnegie Building, is a 76,000+ sq. ft. facility that was constructed in 1967. The facility is also in need of significant maintenance/repairs. The cost of this project, based on circumstances currently known, is expected to approximate \$1.6 million. Funding for this project will come from the General Fund and from fundraising activities.

The 2015 budget includes a carryover of \$360,260 to be used for this project. In 2014, a total of \$1,242,016 was transferred from the District's General Fund to cover the anticipated renovation cost of \$1,583,176, plus several other minor projects. This amount of funding is required to be set aside in 2014 as the renovation contract will be signed before the end of 2014. The District will continue its fundraising efforts, with the intent of replenishing the fund balance of the General Fund as again, the project will commence prior to the completion of the fundraising efforts. Management anticipates raising a total up to \$1million for this project.

Management has engaged an architect that was mentioned above to develop recommendations and cost estimates for this project.

NORTH FACILITY PROJECT FUND

In 2012, the District acquired a facility (112,833 sq. ft.) located at 1175 Chapel Hills Drive, Colorado Springs, CO (adjacent to the NE corner of Chapel Hills Mall) at a price of \$3.75 million. The new facility is named Library 21c (21c).

The acquisition of this facility was made in part due to the following reasons:

- The cost of constructing a new facility is very high, and is not the best approach when the project is funded primarily from General Fund revenue and from fundraising activities.
- The cost of purchasing an existing facility, particularly those that are over 10 years old is very low relative to what prices have been in the past and to the cost of constructing a new facility.
- The facility lease for the Briargate Library expires in April 2015. The facility (about 8,600 sq. ft. for public use) was too small to serve the current demand on this facility. The District's long term goal is to own its facilities.
- The District has identified a need to have a computer commons facility (or space set aside in a larger facility) to offer such services to its constituents.
- The facility currently used by the District's Collection Management department is not efficient or effective for the type of business it currently does. It does not have a loading dock for deliveries among other things, thus creating an inefficient work space. The Collection Management department has relocated to the new facility.
- Relocating and consolidating many of the behind-the-scenes functions to the North facility frees up space at the East Library for public purposes.

- The new facility includes a full service print center. The impact on the District's budget is not currently known.
- The new facility includes food service operations for both patrons and staff. The impact on the District's budget is not currently known.

This project was completed in 2014, and was open to the public on June 21, 2014. In addition, the following departments have moved to this facility: Finance, Information Technology, Community Engagement and Outreach Office, Human Resources, and Collection Management.

CAPITAL RESERVE FUND

The purpose of this fund is to account for the accumulation of funds to be used on projects specifically identified in future years. Such projects include, but by no means are limited to, furniture replacement, equipment replacement, vehicle replacement, purchases of land for future expansion, construction of new facilities, and renovation projects related to existing facilities, along with Information Technology-related projects.

Currently, funding for these items comes from the General Fund. The expenditure budget for 2015 is \$1,076,132. The more significant projects are as follows:

- \$25,000 – carpet replacement at Ruth Holley Library. This cost covers the replacement of carpeting at the Ruth Holley Community Library.
- \$25,000 – several small building maintenance/renovation type projects at Manitou Springs Community Library. These projects should improve the appearance of this facility.
- \$37,090 – capital contingency. This amount is set aside to fund future capital needs as they arise.
- \$35,000 – replace vehicle. This cost is for the replacement of one of the District's fleet vehicles in accordance with the District's vehicle replacement plan.
- \$109,090 – this amount is set aside for various IT purchases and projects not described below.
- \$82,000 – purchase of hardware, software and maintenance plans for various servers needed throughout the District.
- \$85,000 - replaces PC's for both staff and public.
- 104,952 – purchase and replace self check machines at the Ruth Holley, Penrose and East Library facilities.
- \$30,000 – replace laptops throughout the District
- \$60,000 – upgrade wireless technology throughout the District.
- \$295,000 – replace the antiquated phone system at all library district facilities so that it is fully supported and matches the system at Library 21c.

- \$30,000 – fundraising efforts will fund the cost of a new larger laser cutter at 21c.
- \$28,000 – purchase and install two additional bins for the automated materials handling equipment at 21c.
- \$50,000 – to be spent on dibos and camera upgrades
- \$40,000 – Wide Area Network updates and trenching throughout the District.

SPECIAL REVENUE FUNDS/DESIGNATED FUNDS

The 2015 Proposal includes a preliminary expenditure plan for its remaining designated funds. Designated funds, which have been classified as Special Revenue Funds for financial and budgetary purposes, are funds used to account for monies received by the District that are either restricted or designated (by the donor when applicable) for specific purposes.

Spending plans for designated funds typically involve ongoing processes. Leadership Team continually reviews spending needs related to such funds.

2015 ACTION PLAN

2015 ACTION PLAN: “TRANSFORMATION@ELEVATION”

This is the seventh year that PPLD has selected an annual theme to guide our strategic initiatives for the year. The theme in 2015, as we planned for a period of transition, is “Transformation@Elevation.” As we continue to plan for collections, new services, new policies, and a new work model that accompanied the opening of that facility, it has become clear that the 21st century library model and the Tri-Building Project will be truly groundbreaking in more than just a literal sense.

Public Services

The Public Service focus in 2015 will be on Customer Service. This is always the overarching goal enhanced by programming, outreach, technology, training, staffing and marketing. Each area and facility will also develop goals appropriate to its site.

- **Programming**
 - Public Service (PS) staff are working with program planning and implementation at the new building in the maker space area, business center, and the computer labs as well as C Cubed (C3).
 - Similar programs are held in all library facilities – not just Library21c
 - Family Place Library (IMLS grant) workshops and programs will be developed in keeping with the Family Place grant at Fountain and at the new building.
 - The Creative Aging Grant will result in engaging arts programming for senior citizens.
 - PS staff offers hundreds upon hundreds of programs. Over 800 children’s programs are held for the Children’s Summer Reading program each year. The staff members who plan programs will meet quarterly to share and to develop programming ideas in order to be as efficient and creative as possible. Programs range from Chickens to Robotics.
 - Signature programs will continue – History Symposium; Mountain of Authors; Summer Reading, Adult Reading and well as new content creation programming.

- **Customer Service**
 - Public Service staff continues to consider ways to remove barriers. For example we no longer restrict patrons with fines from using library computers.
 - The staff will put emphasis on the patron, not the rule to provide good service –developing a proper balance between the two.

- **Outreach**
 - Public Service staff will continue to be active in community outreach and encourage staff members to be as well; working with Chambers, Social Services agencies, Schools, Community fairs, etc.
 - Staff will encourage the community’s use of facilities such as hosting art displays from schools, meet ups, etc.
 - New outreach activities have been developed with Fort Carson and the Springs Rescue Mission.

- **Technology**
 - We will use technology to improve current services such as the author’s database project which will turn a plain database list into an interactive database with interviews, readings, and links to related events.
 - A new local music database will be planned and launched in 2015.
 - Staff will not only teach traditional computer classes, but will also teach people to use their new devices in January and beyond and provide creative technology classes and fairs.
 - We will continue to stay current with technology and innovations. Staff will participate in workshops and training opportunities offered by the library and available at conferences.
 - The new Trenovation group will keep innovation at the forefront of our work

- **Training**
 - Staff will be encouraged to participate in communication and technology training.
 - PPLD staff is encouraged to be leaders in statewide development and training programs through CAL and other professional organizations. Staff members who blog for PLA will continue the professional blogging and presentations that have been developed by the Public Services Department.
 - Library team participation is encouraged, as that builds District-wide communication and leadership.

- **Marketing**
 - Staff will learn and use Library Aware to promote each library’s programs.
 - Some facilities have developed “Pearl Tree” sites.

- **Facilities**
 - The New/ PE/EA building groups will have a smaller group of planners but PS Managers and staff will participate as needed.

- The PS Managers will focus on maintenance at their facilities and in their departments in larger facilities.
- **Extraordinary**
 - A new local music database would be extraordinary to develop. The scope needs to be developed, the software identified, the data collected, and the maintenance plan needs to be put in place. A team of developers is being formed to launch this project in early spring 2015.
- **Adult Literacy**
 - Outreach- concentrate efforts on south –Eastern region of the city.
 - Assist student’s progress in both ESL and GED instruction areas.
 - Establish more partnerships in the community. Currently have classes at the Rescue Mission; American University; churches.
 - Retention 70 % of GED and ESL students.
 - Administer and implement the CDE Adult Education grants.
- **Circulation**
 - Develop a coordinated plan for improving circulation functions at EA and PE in the remodeling plans
 - Develop new circulation trainer certification program and certify all uncertified circulation trainers
 - Create safety video for shelving/circulation employees along the lines of “Working safely with books”
 - Develop computer-based training for use by circulation trainers and supervisors to enhance new employee training
- **Security**
 - Engage staff in supplemental training with regard to security policies and procedures for library staff and patrons.
 - Continue a table-top exercise program for emergency management at a library.
 - Continue additional training for both security officers and library staff in de-escalation tactics/verbal judo.
 - Continue to assess needs in East and Penrose libraries in anticipation of renovations.
 - Examine and update emergency plans for each facility in the library district.

Support Services

- **Facilities**
 - Facilities will continue to coordinate the Tri-Building and 21st Century Library Project.

- Upgrade lock system to card system (staff entrances only at this time).
- Complete all budgeted capital projects.
- Vacate District's warehouse.
- **Human Resources**
 - Continue with efforts to implement Success Factors (Competencies) for PSA 1, 2, 3 & 4 levels.
 - Review compensation structure and identify changes resulting from market adjustment information.
 - Benefits: Affordable Care Act 2015 analysis and implementation plan
 - Conduct a thorough review of PPLD's Personnel Policy Manual to update, revise and explore revamping the format.
 - Performance Management – assist in any changes in this process resulting from the focus of the new Executive Director.
 - Recruiting & Selection: Continue to transition to job profiles and update for entire organization; continue to leverage our work study, mentoring program/internships with UCCS and Colorado College; continue to develop and implement strategy for recruiting a diverse workforce; continue to implement results of VSM for Recruitment, Selection & Hiring.
 - Training & Development: Update Annual District Training Plan, including the design/coordination/implementation of the curriculum of the Core Training Plan (standardized curriculum for staff); continue to promote the Library Technicians Certification/Associates of Arts Degree partnership with Pueblo Community College; provide assistance to Circulation Trainers and the initiative to update/improve the Circulation Training Manual.
 - Software: Participate in the Munis 10.4 version implementation process; explore MUNIS electronic personnel action notices, 834 insurance module, life events/new hire benefit enrollment modules.
 - Volunteer Program: Continued support to all locations related to volunteers and the 2015 National Volunteer We Recognition program.
 - Safety & Wellness: Continue workplace safety programs, and other initiatives designed to help achieve a 1.0 e-mod level for 2015; continue to support wellness activities and programming recommended by the Wellness Team.

Information Technology

- **Tri-Building Project**
 - Continue planning for this project, and completing defined tasks.
- **Additional IT Priorities**
 - Bring KACE helpdesk fully online, to replace Altiris completely.
 - Finish windows 7/Office upgrades.
 - Place a DVD dispenser in at least one other facility, possibly PE.

- Continue with IPv6 implementation across the network.
- Configure and roll out iPads for the children's staff.
- Configure and bring a Sirsi test server online.
- Forklift out old NEC phone system and install new MITEL phone system across the District.
- Issue and award WAN circuit RFP, install new WAN circuits if necessary, depending on outcome of RFP award.
- Upgrade Wi-Fi systems as EA, PE, SA.
- Upgrade PE internet port from 100mpbs to 200mpbs.
- Replace self checks at EA, PE, HO, FO, and OL.
- Expand equipment at 21c Makerspace, add mobile Makerspace kits for circulation to the branches, and add a small Makerspace (with 3D printer and mobile green screen) to SA.

Collection Management

- Select, order, process, catalog, and mend library materials that meet the interests and information needs of all residents of the District. Provide timely access to these materials.
- Continue working toward the 5 day turn around goal for materials coming into and leaving the department.
- Tri-Building and 21st Century Library Project: Department move to new location; Opening day collection.
- Train new selector.
- Evaluate and implement Collection HQ as data tool for Collection Management.
- RDA: Plan and train all department staff for the new cataloging protocols.
- Continue to Train Aces in evaluating materials condition (ACE – Assistant Condition Evaluator).
- With CDMA Team, continue to monitor and evaluate new formats and vendors.
- Complete RFP for library materials vendor.
- Outsourcing more (cataloging and processing).
- Cutting costs (for processing/cataloging, fees, etc.).
- Cross-training staff.
- Revamping area to create ergonomic workflows (decrease work injury/repetitive tasks).
- Preparing for retirement of some key staff by training current staff.

Foundation

- **Tri-Building Project**

- Raise at least \$1.9 million by 2016.
- Support the 21st Century Campaign Committee

- **Friends Projects**

- Assist with Friends Board development efforts
- Assist with planning for Friends spaces in the Library 21c, EA, and PE
- Assist with strategic initiatives that support PPLD

- **Additional Foundation goals**

- Continue to build the Carnegie Society

- Fundraise for program needs – Summer Reading, Adult literacy, teen author program

Finance Office

- **Tri-Building Project**

- Continue to monitor Tri-Building Project revenue and expenses

- **MUNIS**

- Upgrade MUNIS to V 10.4.
- Implement usage of PA system
- Develop a process for substitute timekeeping, utilizing MUNIS, if possible

- **RFPs**

- Complete RFP for banking services.
- Complete RFP for legal services.
- Complete RFP for office supplies services.
- Complete RFP for insurance services.

- **Budget**

- Submit budget document to GFOA for award consideration.
- Submit Comprehensive Annual Financial Report to GFOA for award consideration.
- Update long-term financial plan.

- **Efficiencies**

- Work with appropriate staff to develop a record management system.
- Finalize cross-training plan in Finance Office.
- Review payroll processes for efficiencies.
- Continue documenting all processes in the Finance Office.
- Realign cash receipt process for improved practices.
- Continue working on processes with Foundation for efficiencies.

Community Engagement and Outreach

- **Tri-Building Project**

- Direct Phase II communications.

- **National Media Campaign**

- Execute remaining modules; plan Phase II campaign.

- **C3 Center for Public Media**
 - Fine tune public policies and trainings.
 - Launch Studio in a Box and Story Booth.
 - Build out The Gill Center for Public Media equipment, staffing, and services.

- **Additional CEO Priorities**
 - Review and improve strategic partnership policies and practices.
 - Review Vendor contracts and performance.

PERFORMANCE MEASURES

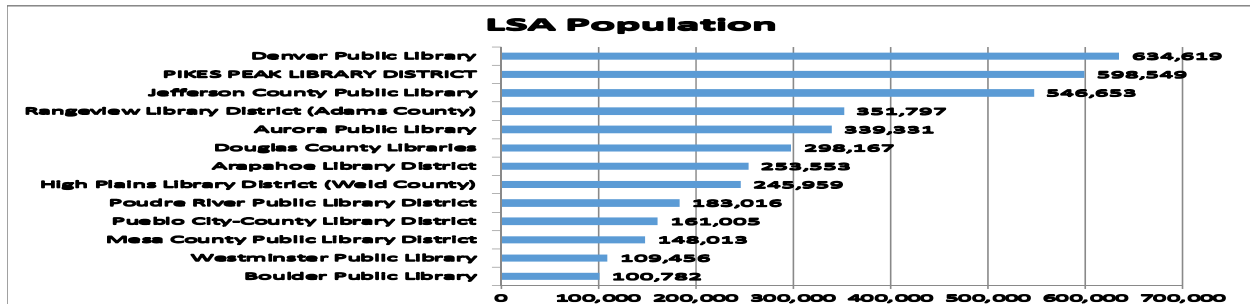
Included in this proposal are charts to show how the District compares to other large library entities in Colorado. The source of the information is the Library Research Service. The data is for 2013, which is the most current available data.

For purposes of this analysis, the following libraries have been selected for this purpose:

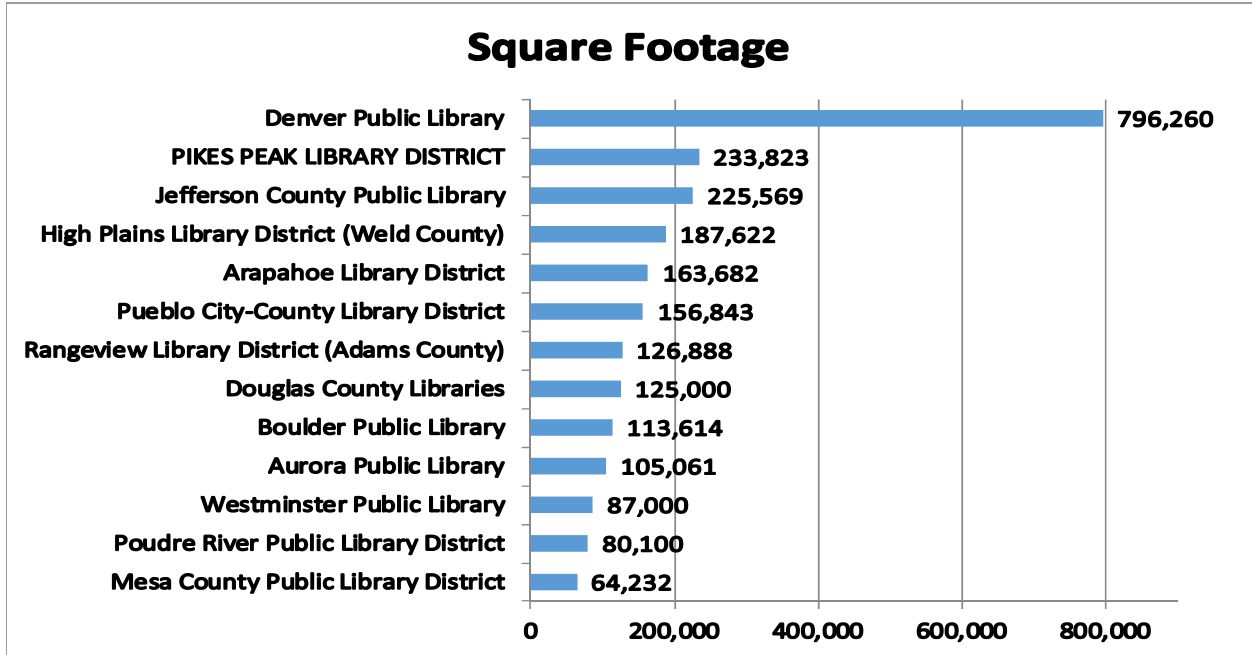
- Pikes Peak Library District
- Denver Public Library
- Jefferson County Public Library
- Arapahoe Library District
- Douglas County Libraries
- Rangeview Library District
- High Plains Library District
- Pueblo City County Library District
- Boulder Public Library
- Aurora Public Library
- Poudre River Public Library District
- Mesa County Public Library District
- Westminster Public Library

The following is a brief summary of the charts along with commentary as to how the District compares to the aforementioned libraries.

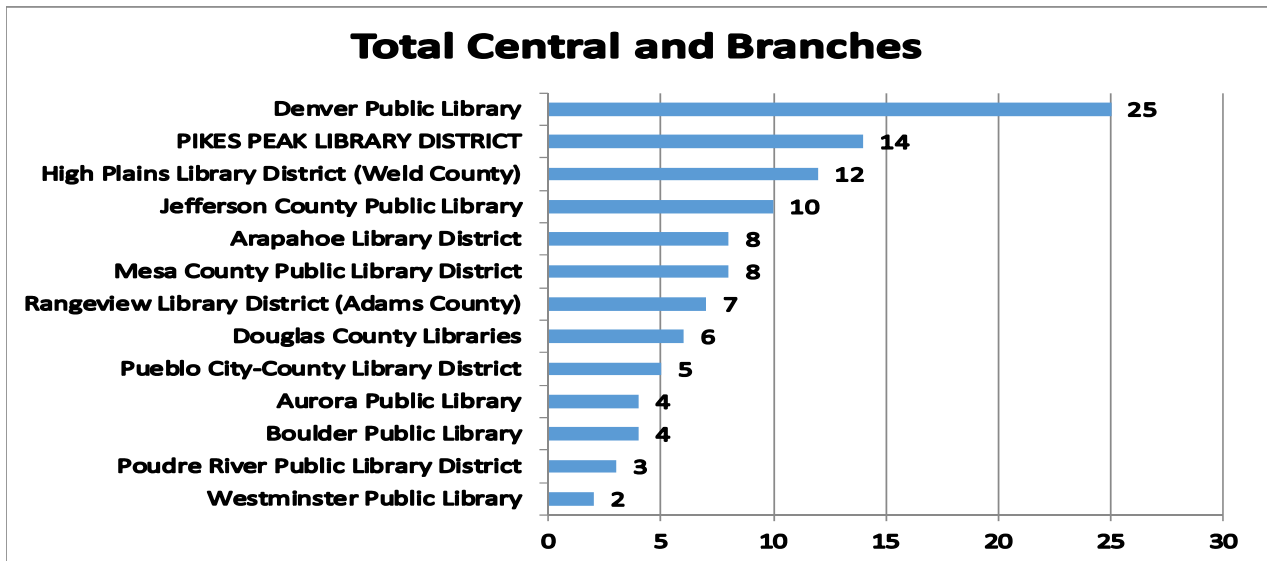
1. **LSA Population** – this statistic measures the total number of citizens that reside within the boundaries of each library. PPLD has the second highest LSA population.



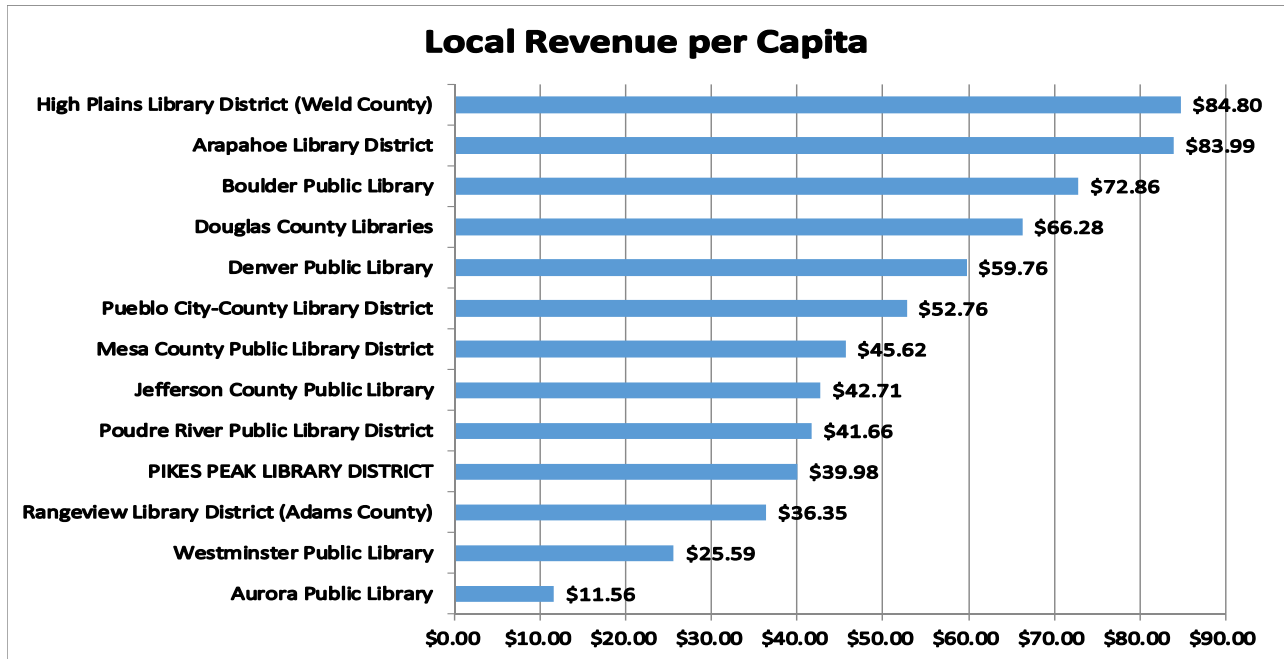
2. **Square Footage** – this statistic measures the total square footage of library facilities within each library area. PPLD has the second highest sq. footage total, and it does not include the new facility sq. footage total of 112,883 sq. ft.



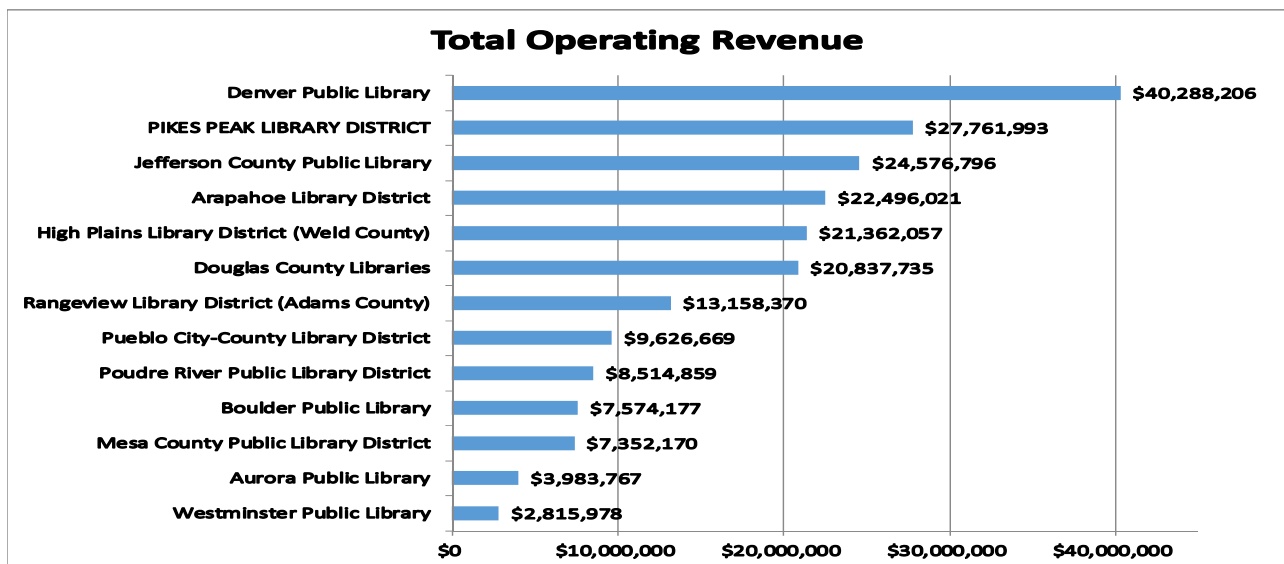
3. **Total Central Facilities and Branch Facilities** – this statistic measures the number of library facilities for each library. PPLD is second with 14 facilities.



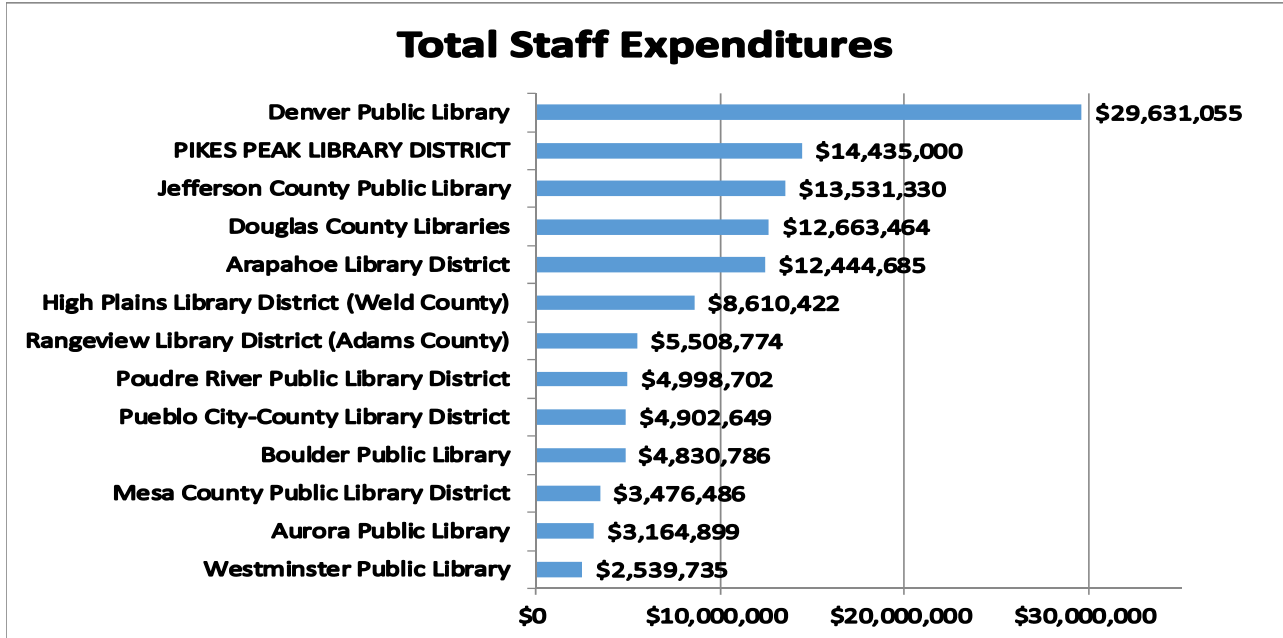
4. **Local Revenue Per Capita** – This statistic measures the total dollars of local revenue (primarily property taxes) divided by the total LSA population. PPLD ranks 10th out of 13 libraries.



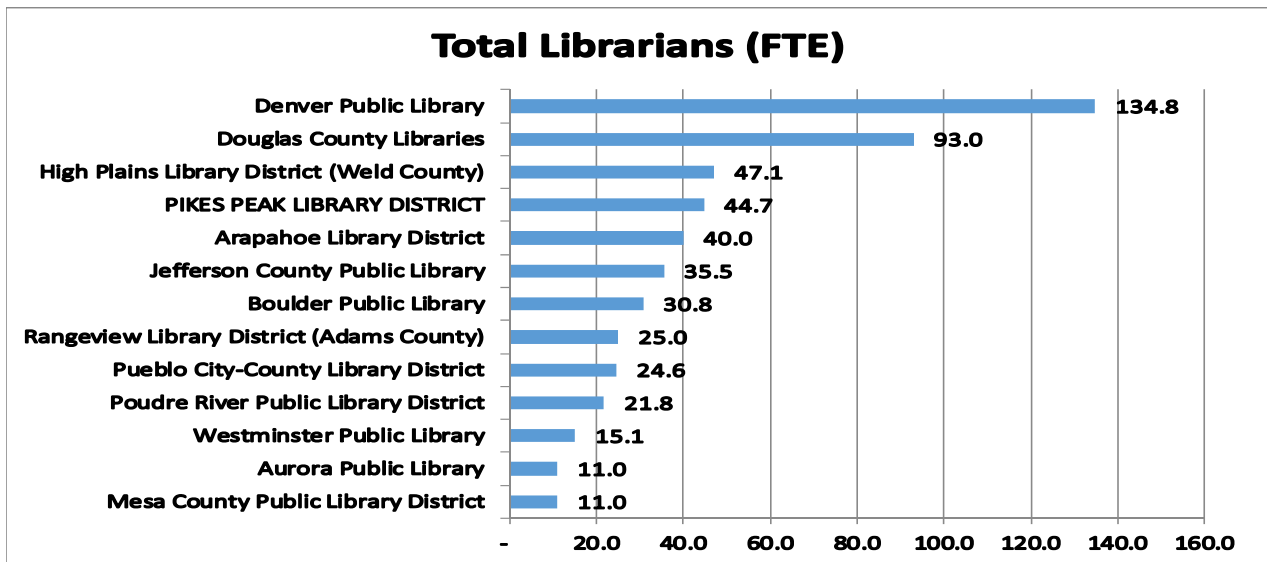
5. **Total Operating Revenue** – this category includes total operating revenue for each library. PPLD ranks 2nd in total, primarily due to the size of its LSA population.



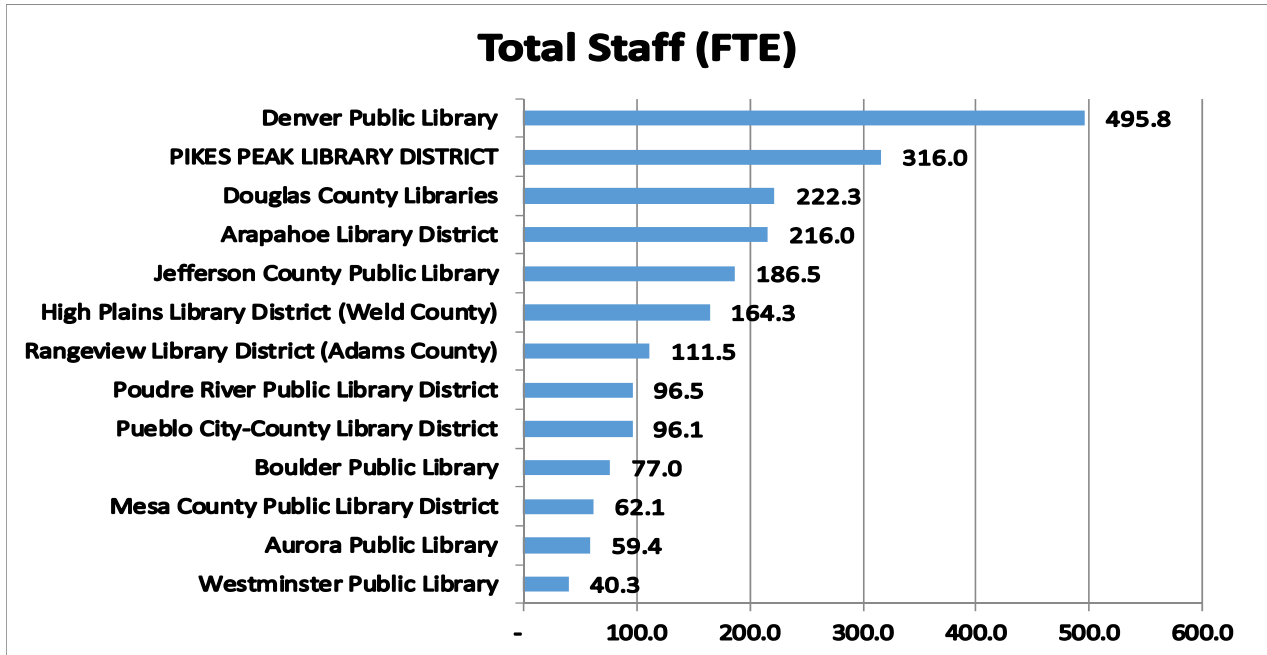
6. **Total Staff Expenditures** – this category includes total wages and benefits paid to library staff. PPLD ranks second, primarily due to the size of its LSA population.



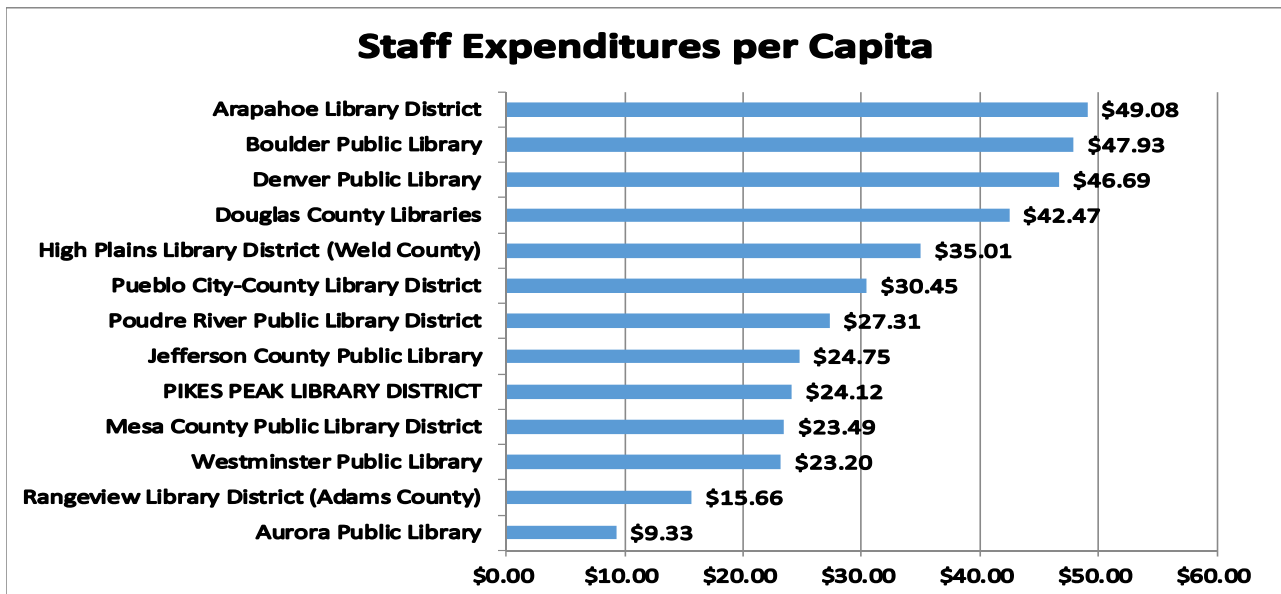
7. **Total Librarians (FTE)** – the statistic measures the total number of full-time equivalents of librarians. PPLD ranks 4th, again primarily due to the size of its LSA population.



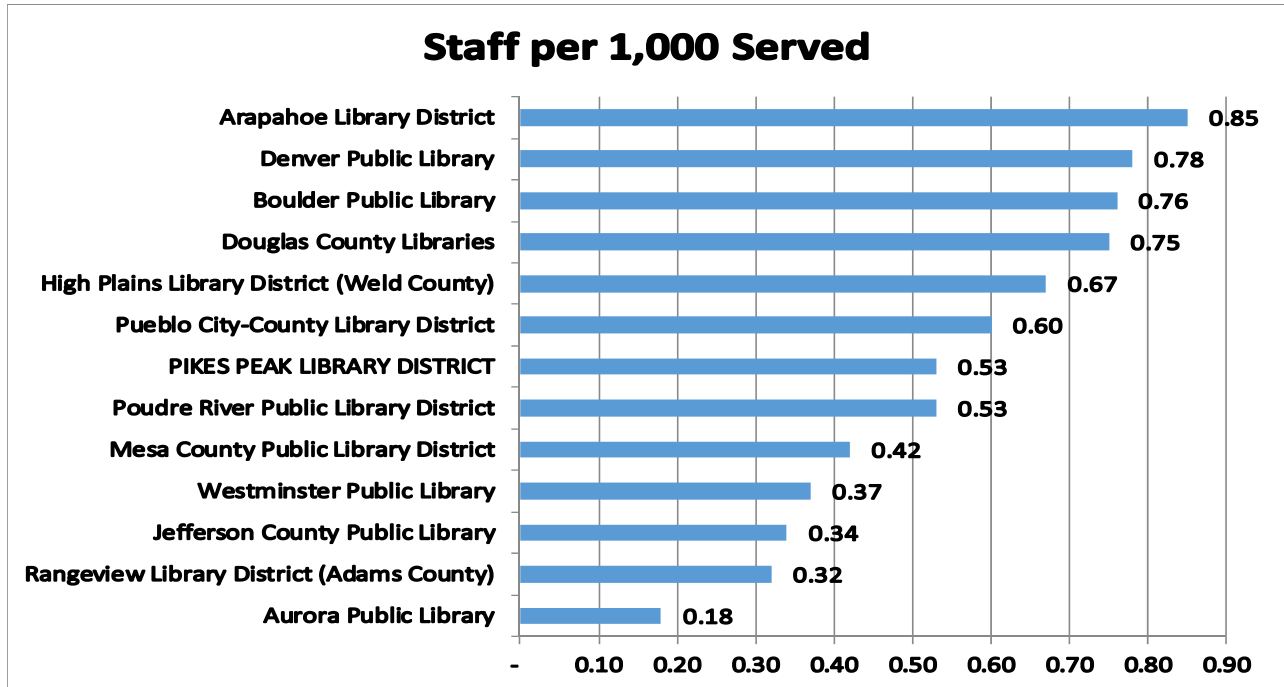
8. **Total Staff (FTE)** - the statistic measures the total number of full-time equivalents of staff. PPLD ranks 2nd, again primarily due to the size of its LSA population.



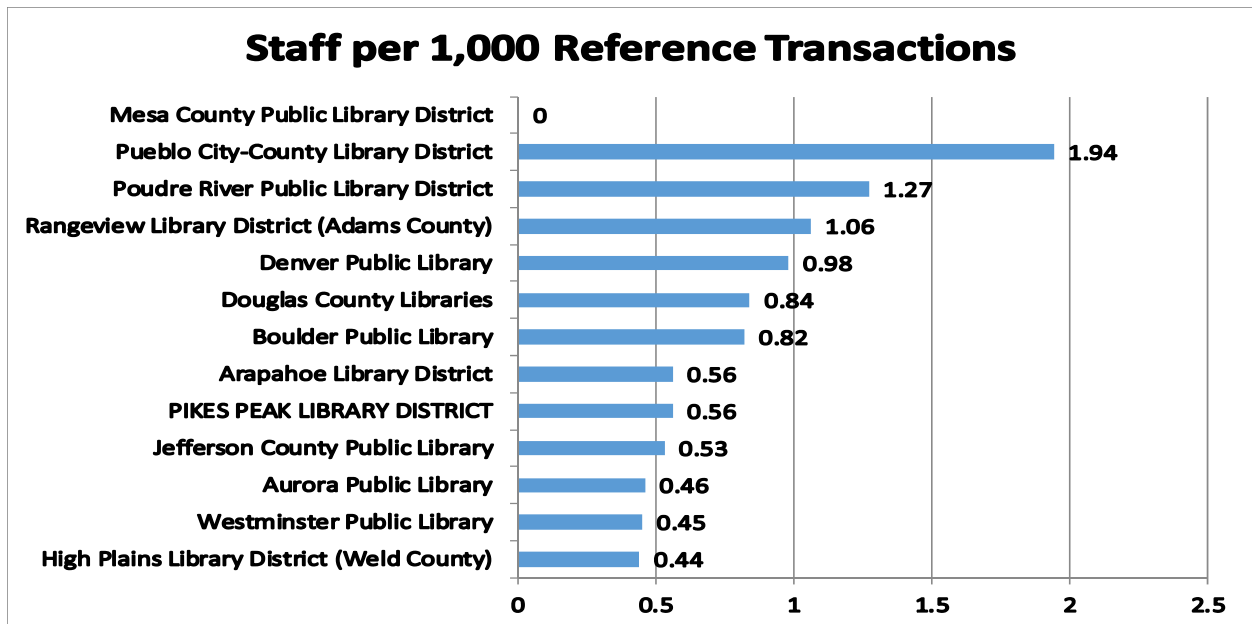
9. **Staff Expenditures Per Capita** – this statistic measures total staff dollars spent on staff wages and benefits divided by total LSA population. PPLD ranks 9th out of these 13 libraries.



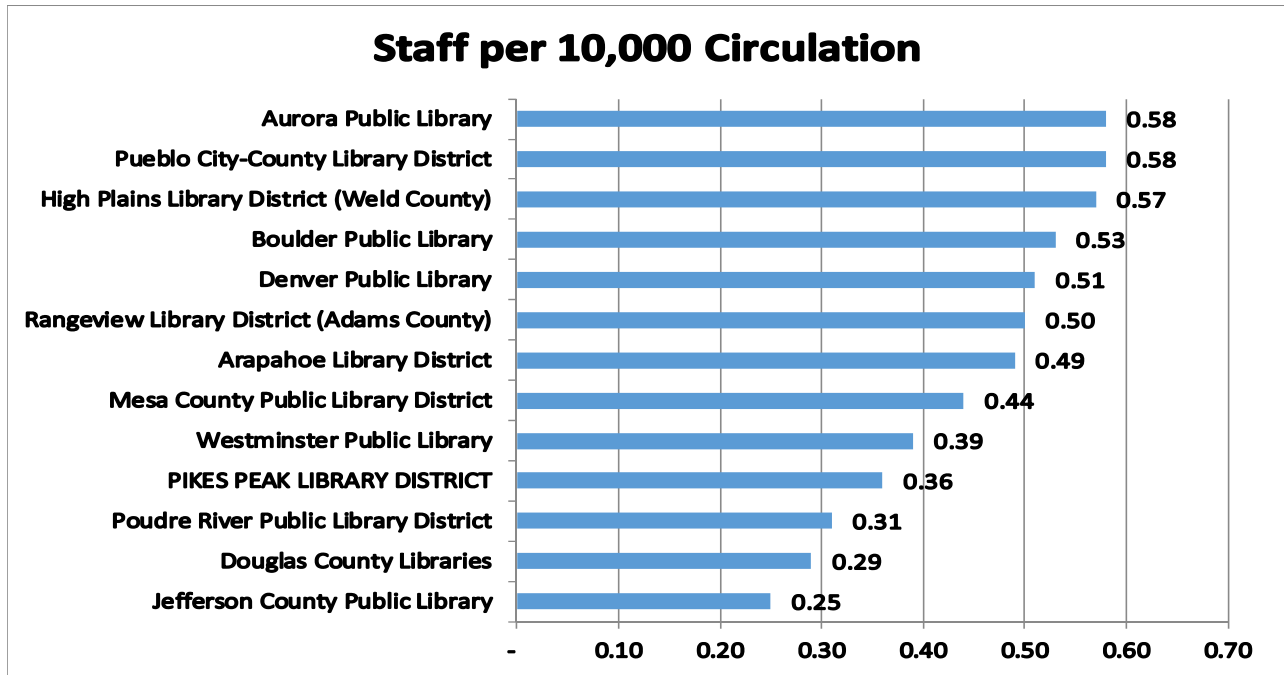
10. **Staff Per 1,000 Served** – this statistic measures total staff divided by the total LSA population (divided by 1,000). PPLD ranks 7th.



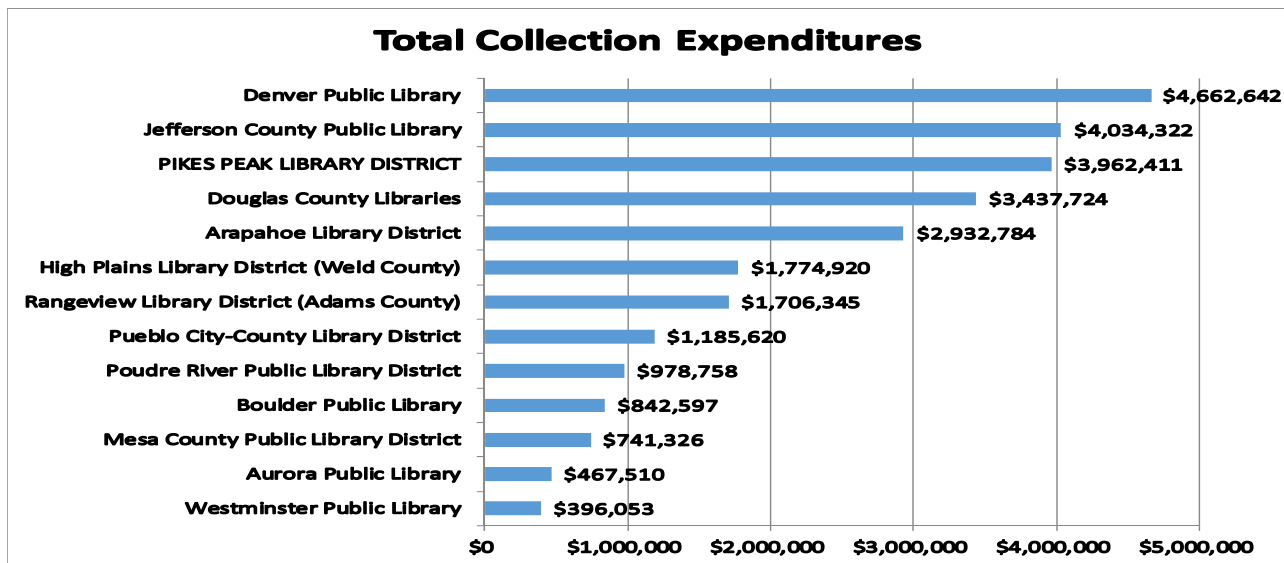
11. **Staff Per 1,000 Reference Transactions** – this statistic measures total staff FTE divided by total reference transactions (divided by 1,000). PPLD ranks 8th.



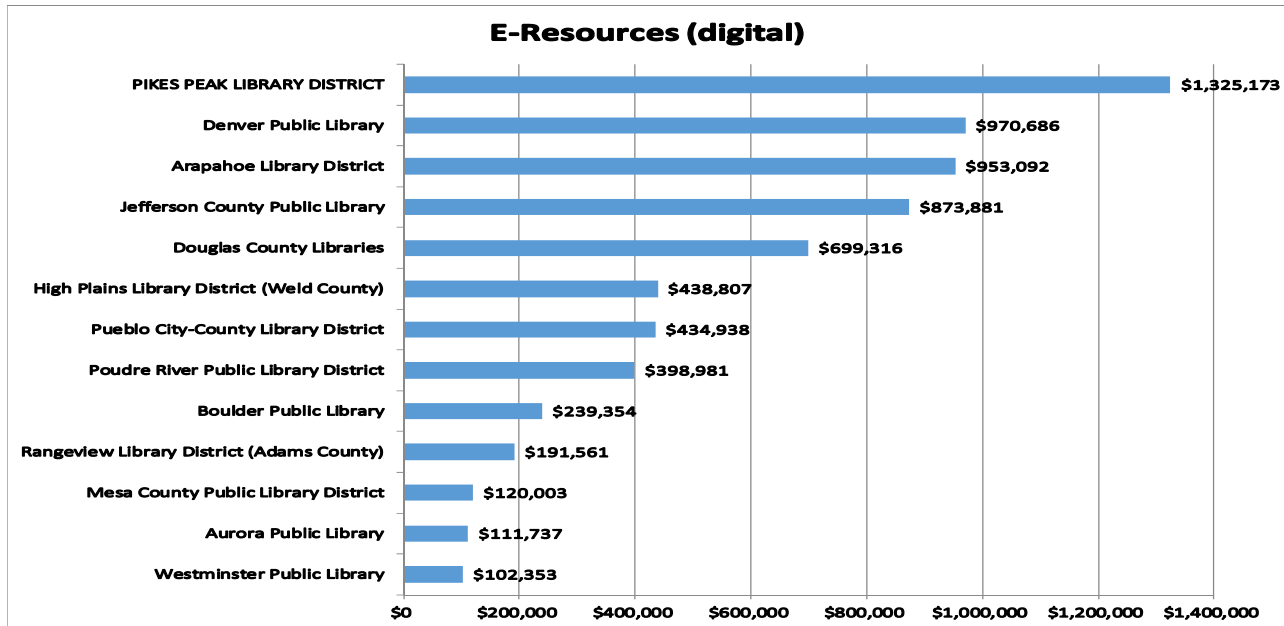
12. **Staff Per 10,000 Circulation Transactions** – this statistic measures total staff FTE divided by total circulation (divided by 10,000). PPLD ranks 10th out of the 13 libraries, which given its size, is fairly low.



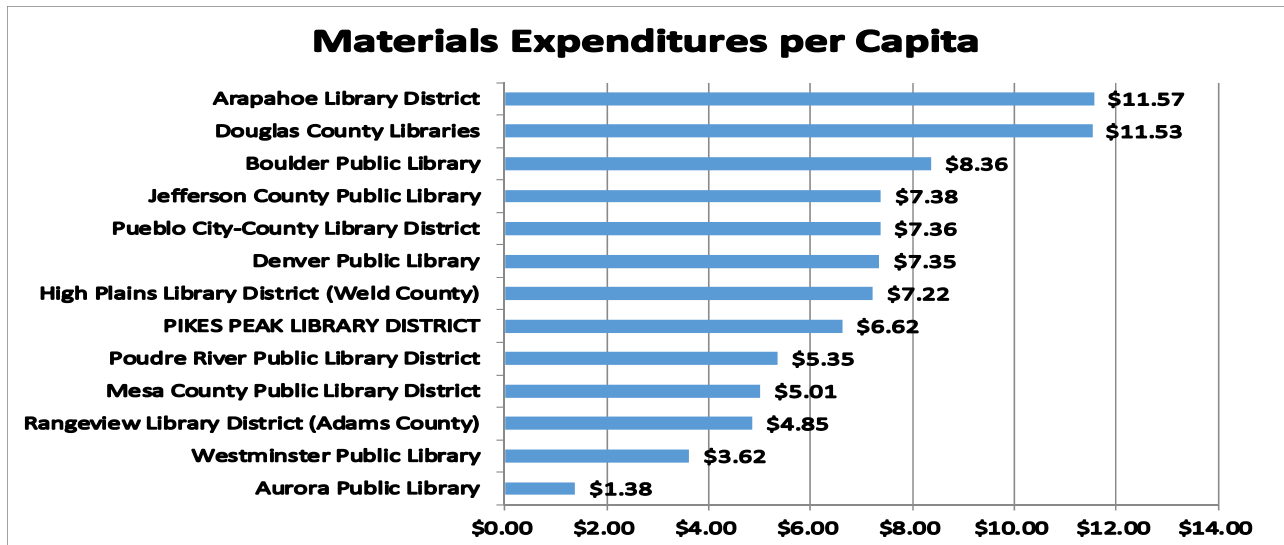
13. **Total Collection Expenditures** – this statistic measures the total amount spent on library materials. PPLD ranks 3rd primarily due to the size of its LSA population.



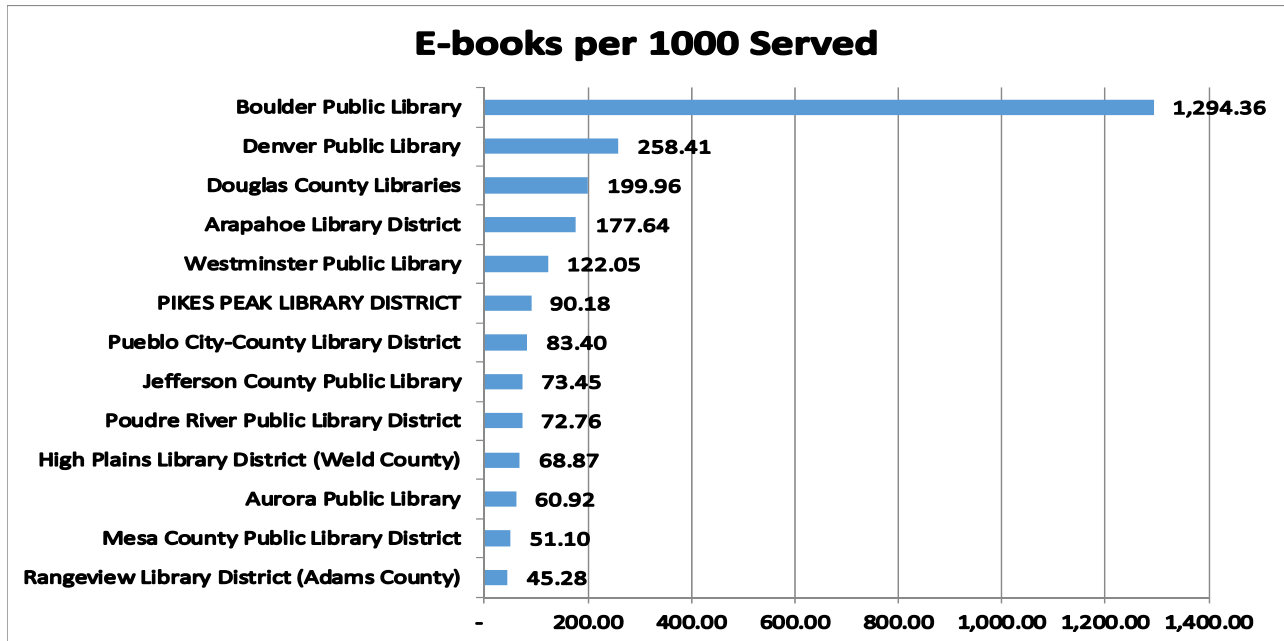
14. **Total Collection Expenditures Spent on E-Resources** – this statistics measures the total amount spent on digital resources (E-Resources). PPLD ranks first in this category.



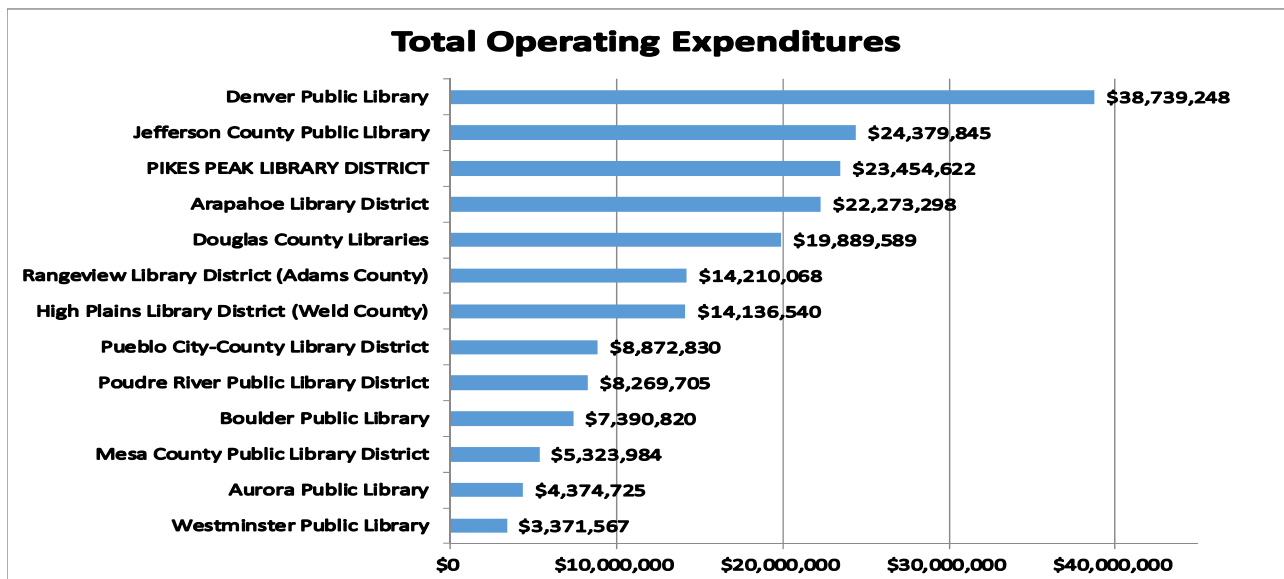
15. **Material Expenditures Per Capita** – this statistic measures total materials expenditures divided by total LSA population. PPLD ranks 8th in this category.



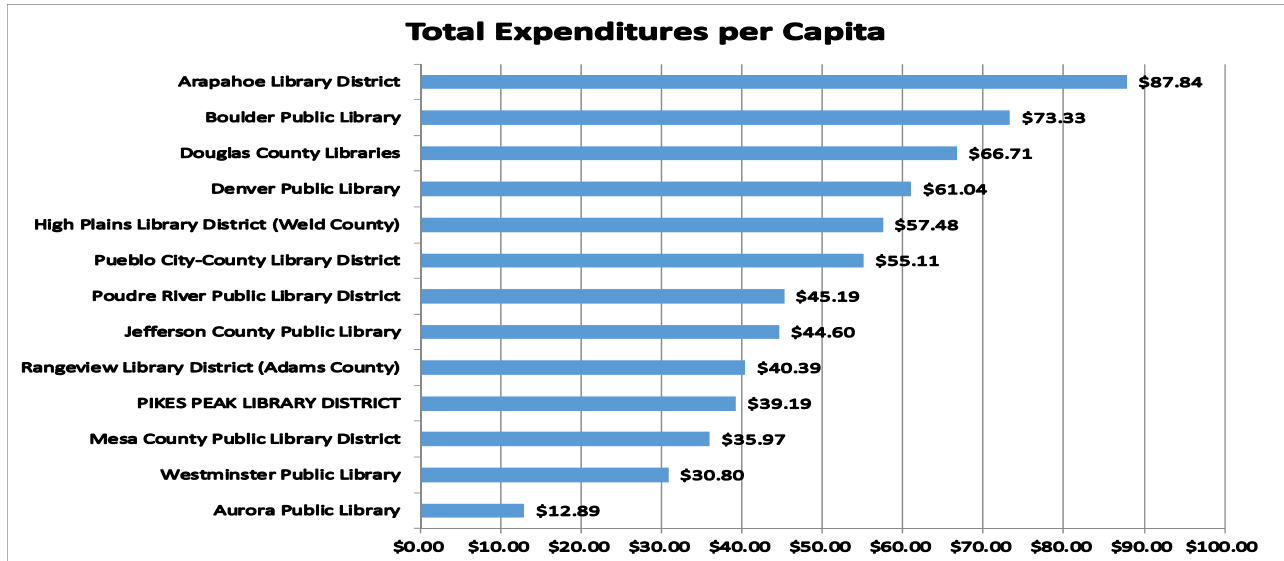
16. **E-Books per 1,000 Served** – this statistic measures total number of E-books divided by the LSA population (divided by 1,000). PPLD ranks 6th in this category.



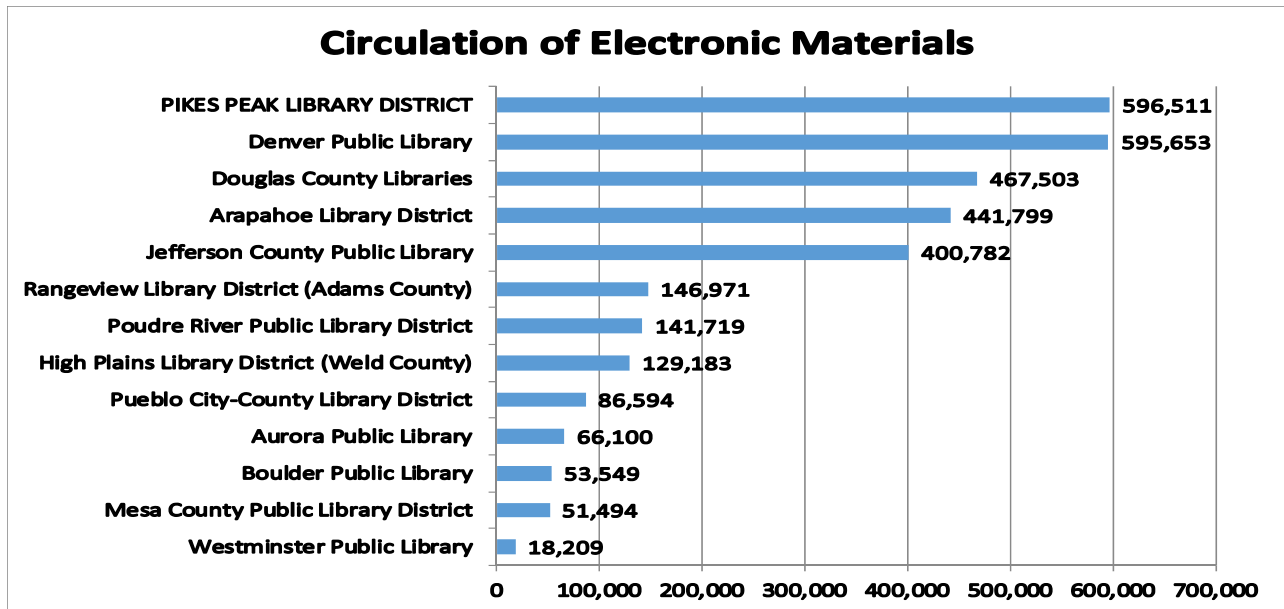
17. **Total Operating Expenditures** – this statistic measures total amount spent on operations during 2013. PPLD ranks 3rd, primarily due to the size of its LSA population.



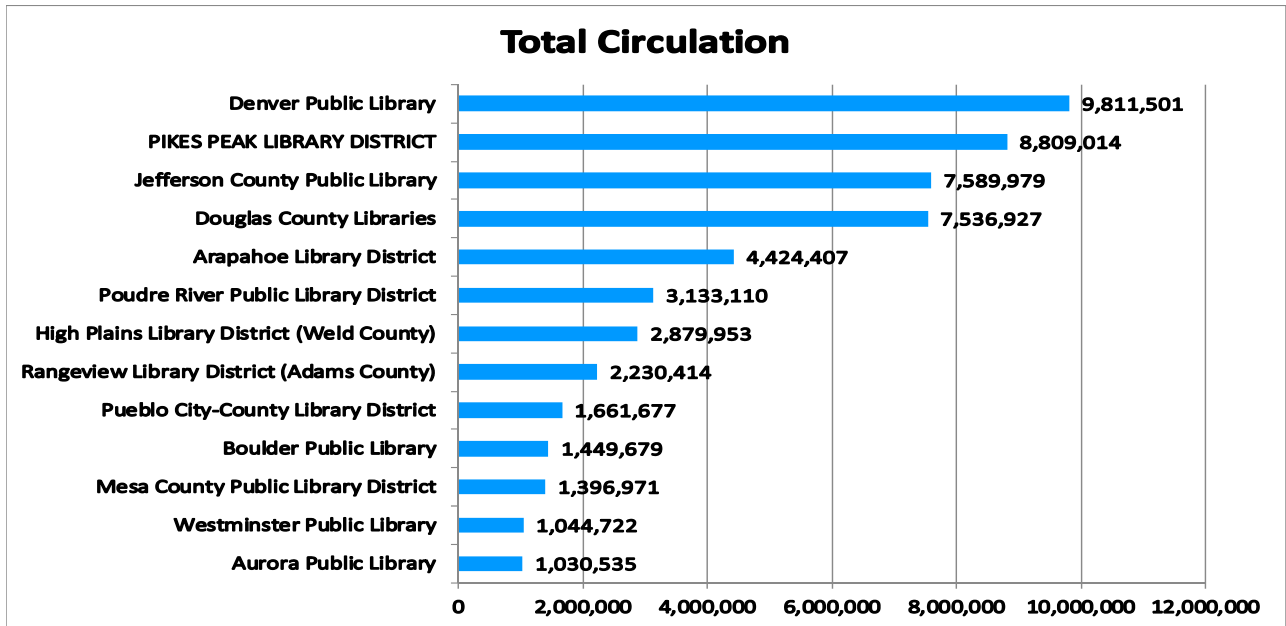
18. **Total Expenditures Per Capita** – this statistic measures to operating expenditures divided by LSA population. PPLD ranks 10th out of 13 libraries.



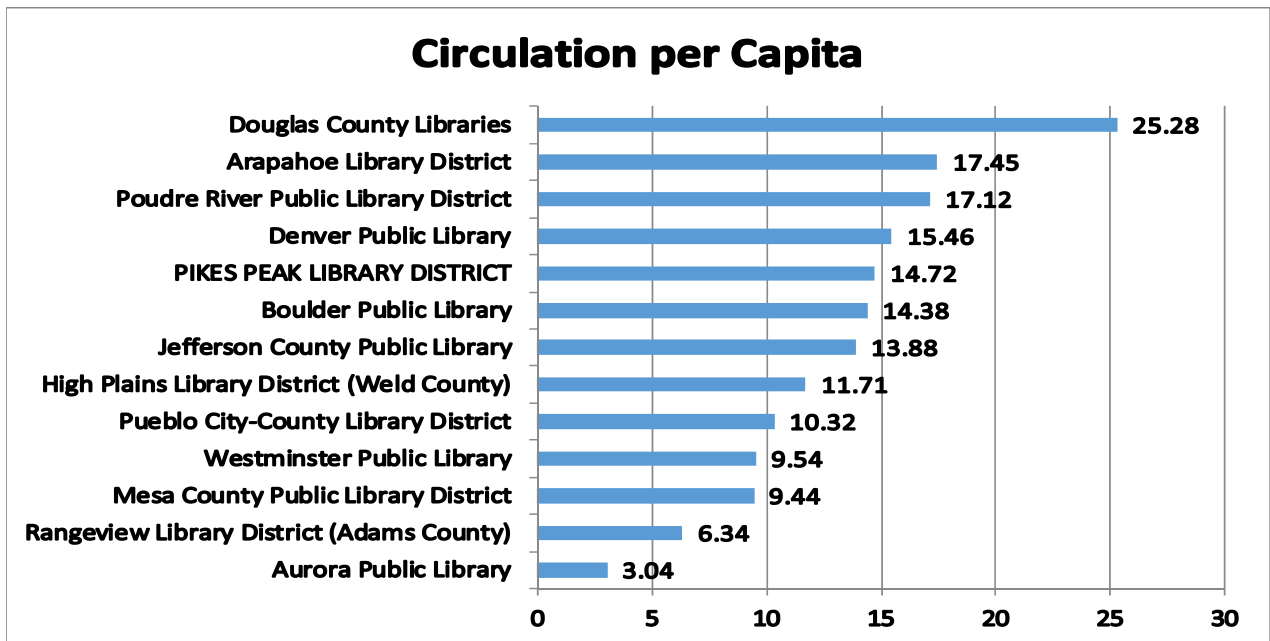
19. **Circulation of Electronic Materials** – this statistic measures the total circulation of E-materials. PPLD ranks 1st in this category.



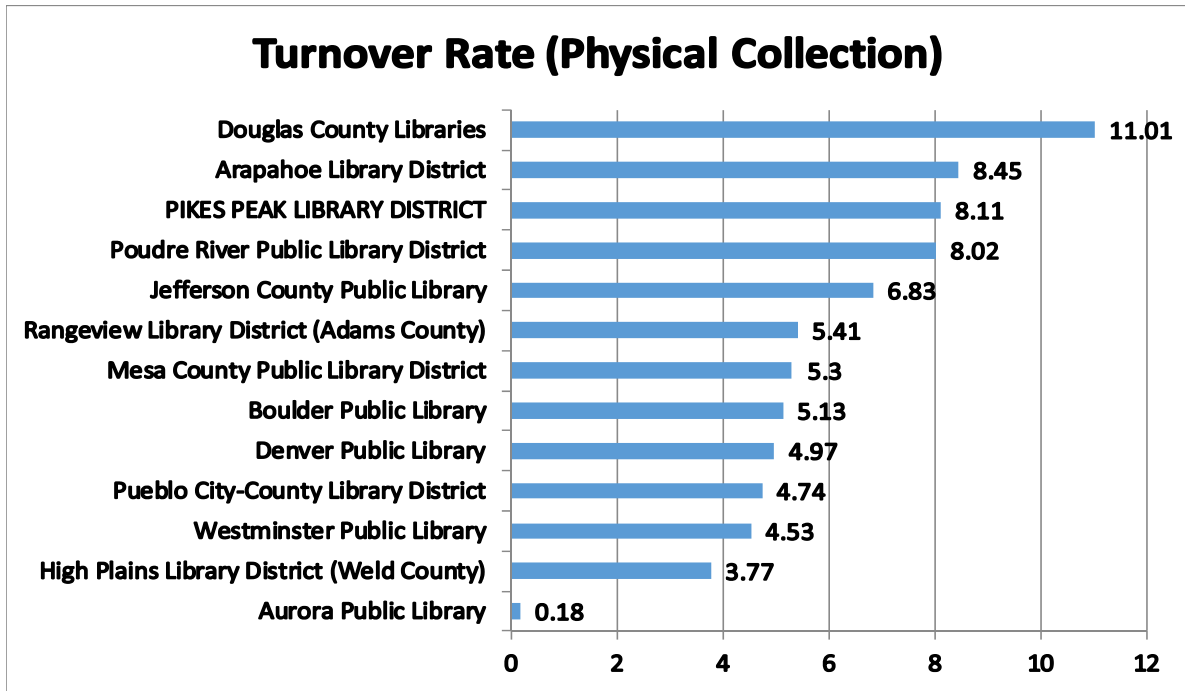
20. **Total Circulation** – This statistic measures total circulation during 2013. PPLD ranks 2nd, primarily due to the size of its LSA population.



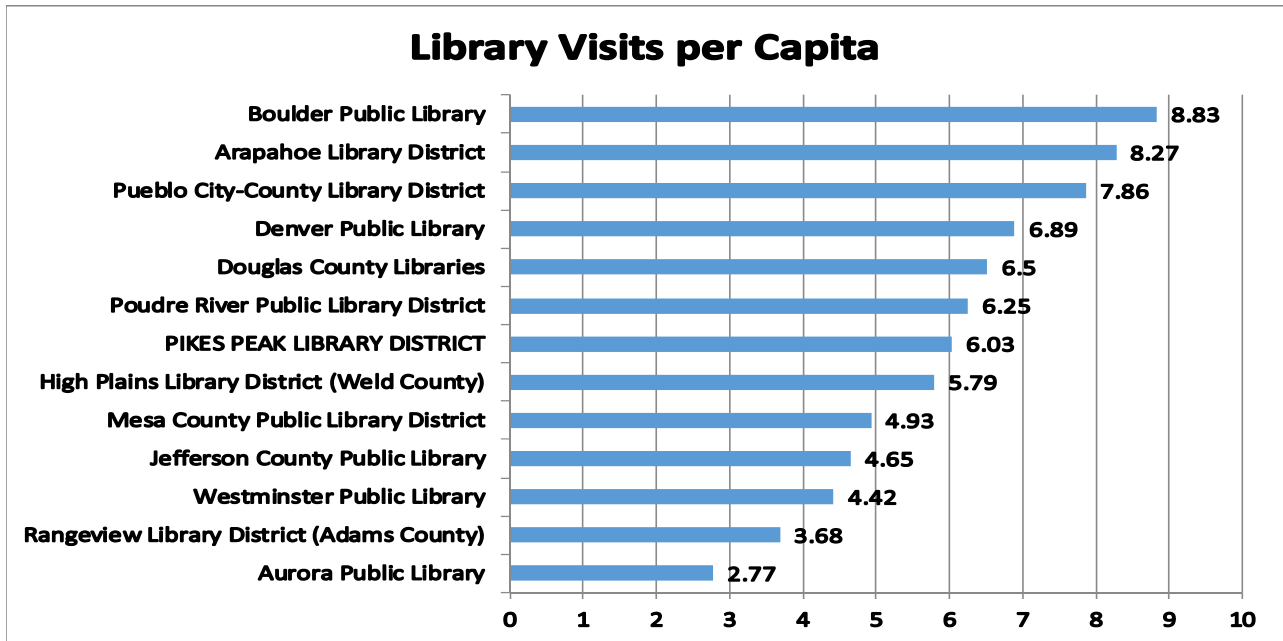
21. **Circulation Per Capita** – this statistic measures total circulation divided by LSA population. PPLD ranks 5th in this category.



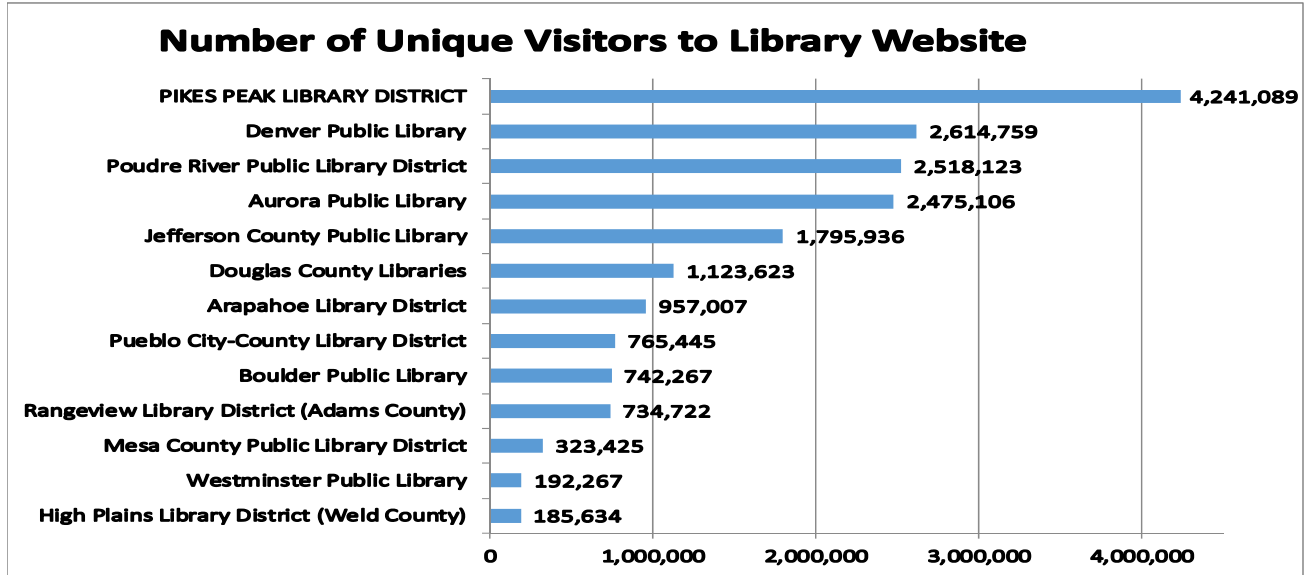
22. **Turnover Rate** – this statistic measures total circulation divided by total number of items in the collection. PPLD ranks 3rd in this category.



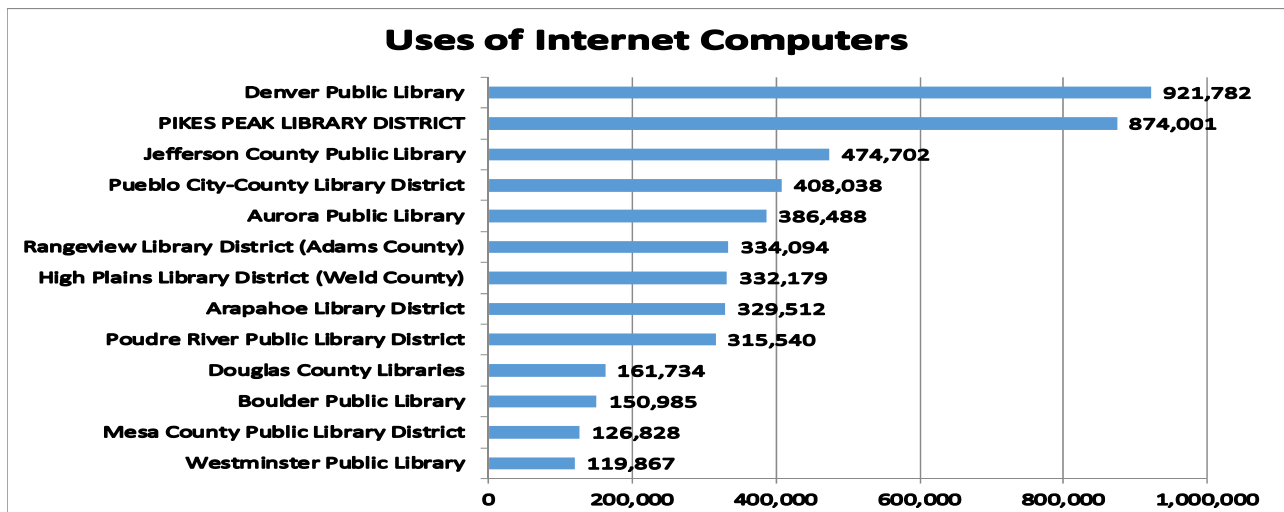
23. **Library Visits Per Capita** – this statistic measures total library patron visits during 2013 divided by the total LSA population. PPLD ranks 7th in this category.



24. **Number of Unique Visitors to Website** – this statistic measures total unique visits to the website during 2013. PPLD ranks 1st in this category. That being said, there may be differences between how PPLD reported this number versus how other libraries came up with their numbers.

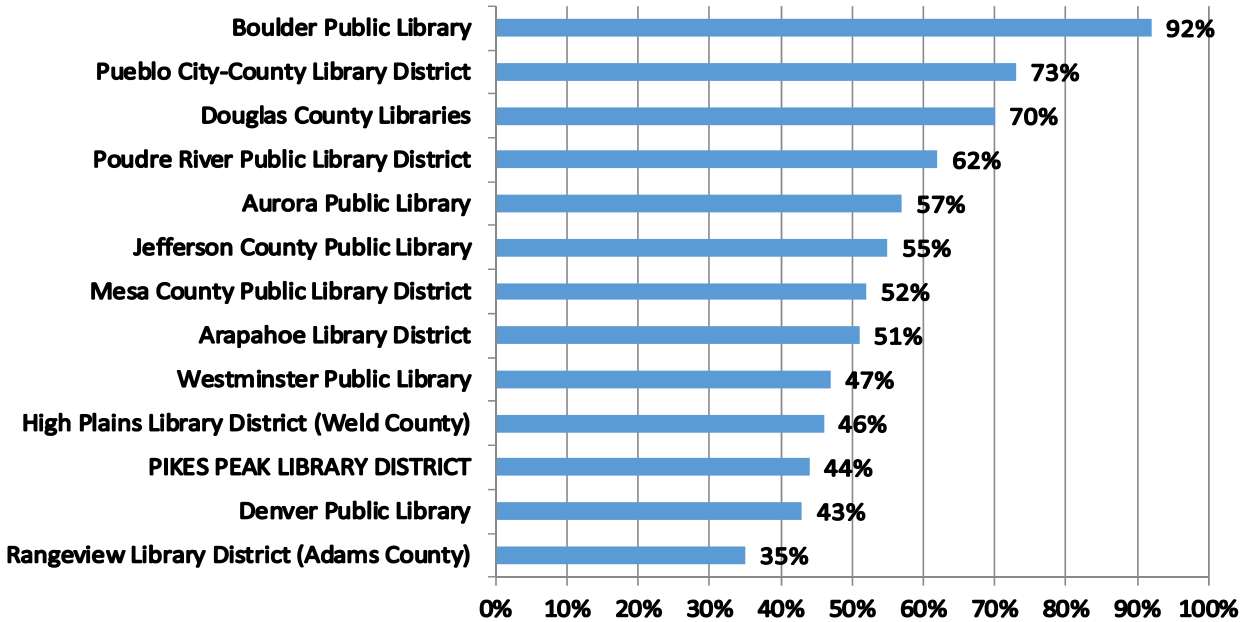


25. **Uses of Internet Computers** – this statistic measures total number of uses of internet computers. PPLD ranks 2nd.



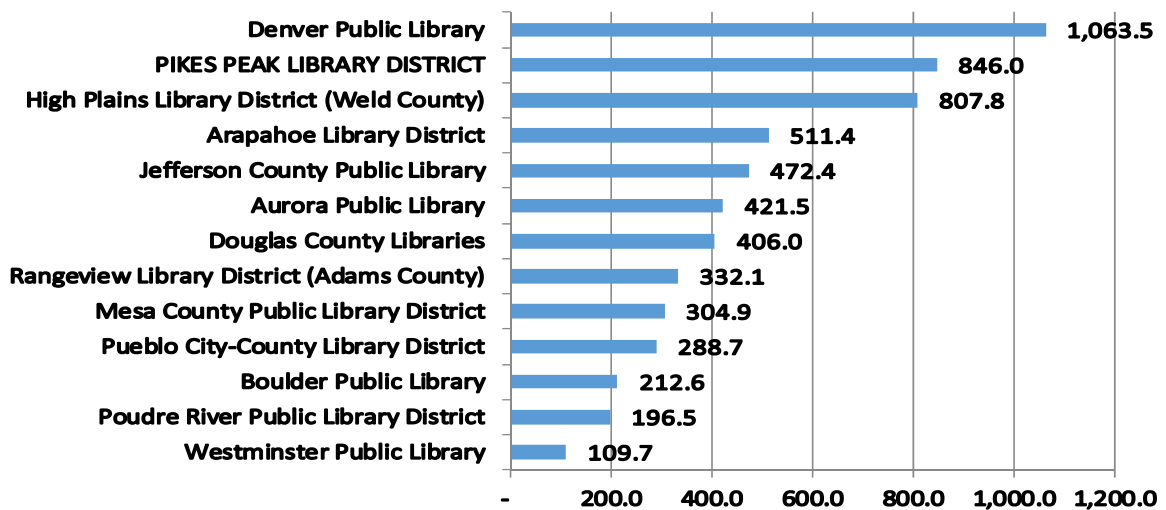
26. **Library Card Registrations as a Percent of LSA Population** – this statistic measures the percentage of library card holders to the total LSA population. PPLD ranks 10th out of 13 libraries.

Registration as Percent of Population

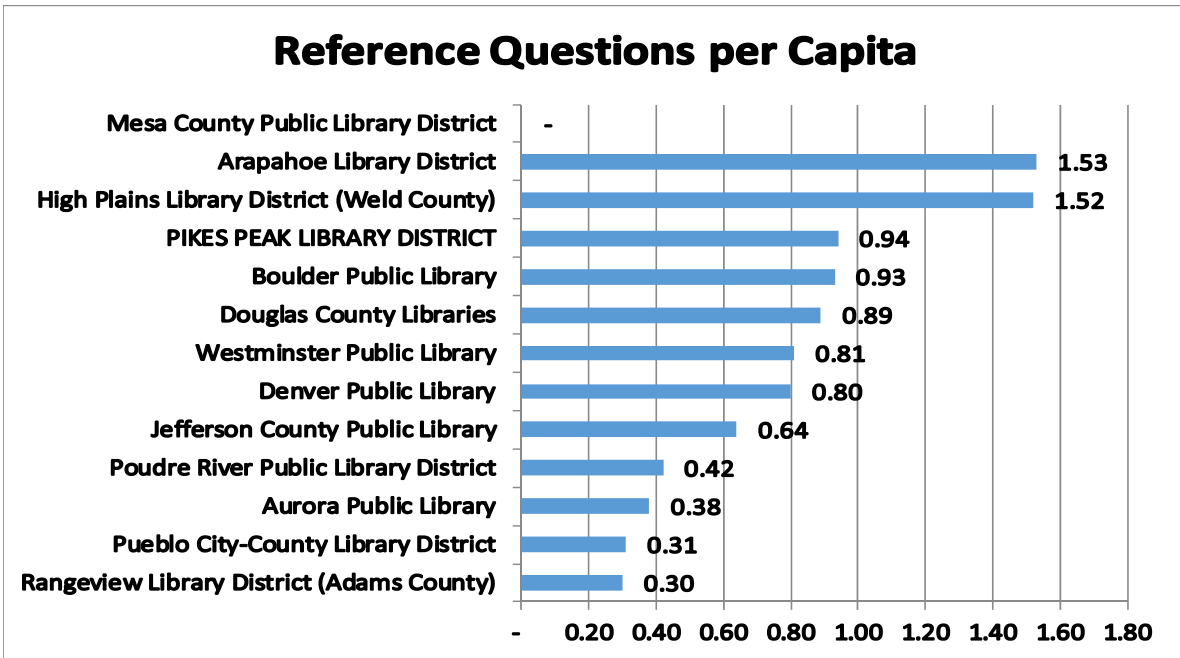


27. **Public Service Hours Per Week** – this statistic measures total number of hours the library is open to the public per week. PPLD ranks second, primarily due to the number of facilities it has.

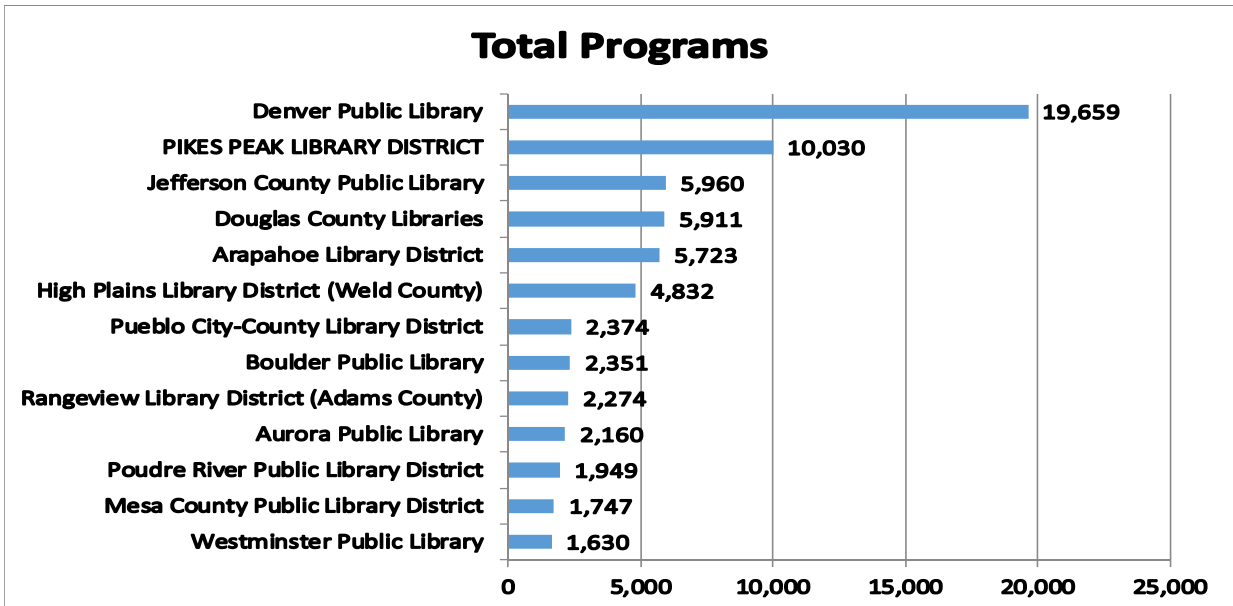
Public Service Hours per Week



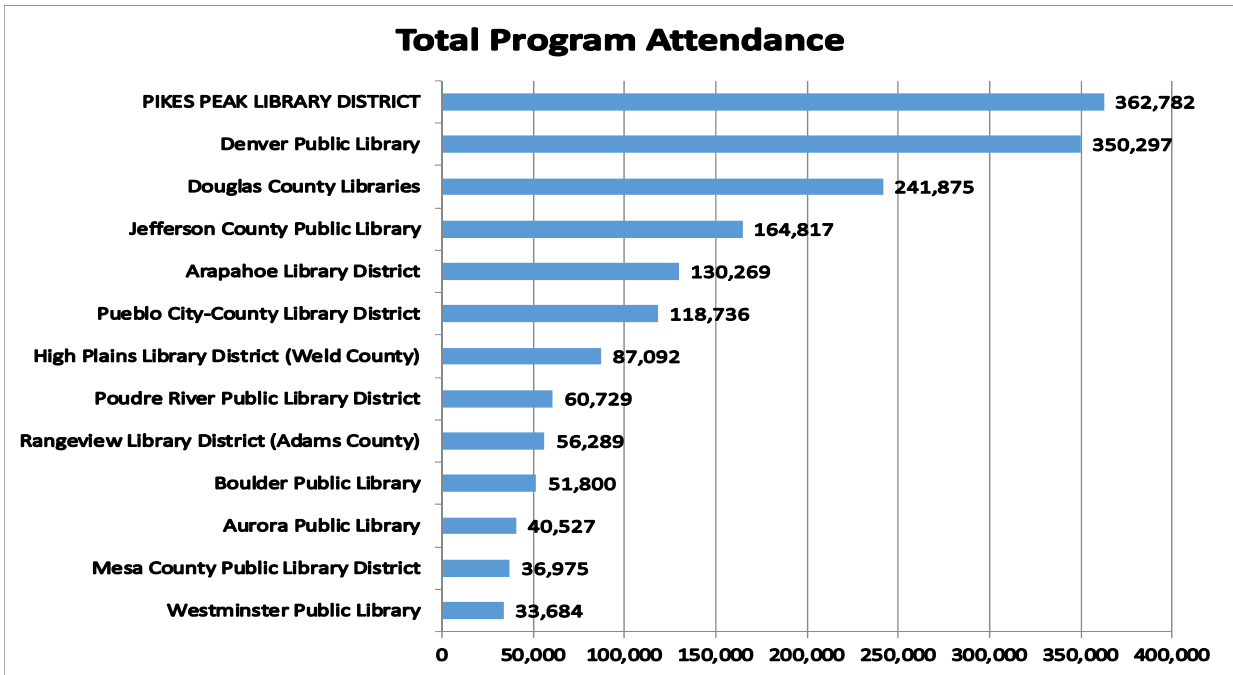
28. **Reference Questions Per Capita** – This statistic measures total reference questions divided by total LSA population. PPLD ranks 4th.



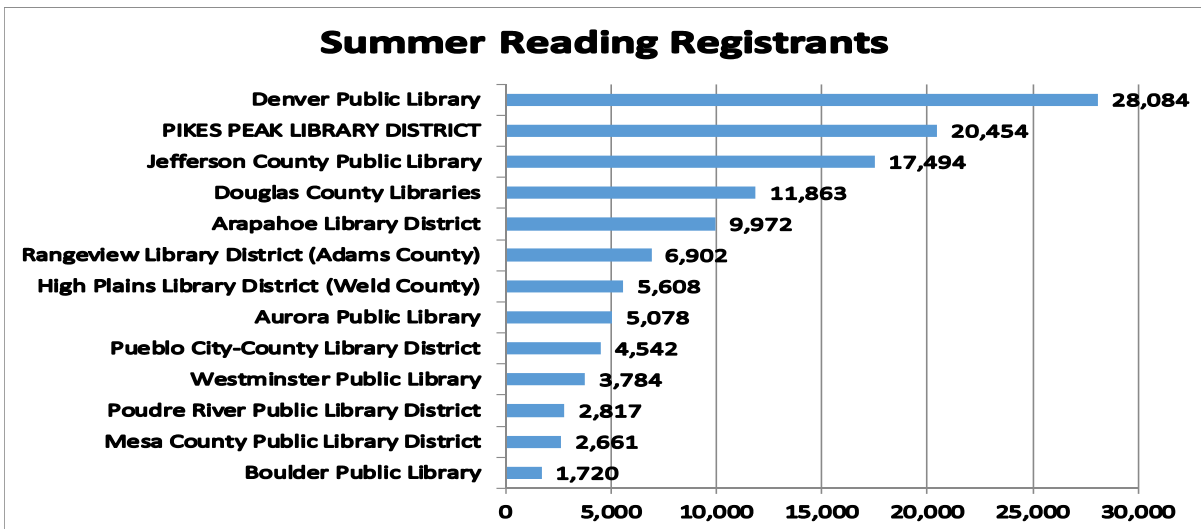
29. **Total Programs** – this statistic measures the total number of programs during 2013. PPLD ranks 2nd.



30. **Program Attendance** – this statistic measures the total attendance for all programs during 2013. PPLD ranks 1st.



31. **Summer Reading Registrants** – this statistic measures total participants of the library’s Summer Reading Programs. PPLD ranks 2nd in this category.



TREND INFORMATION

Included in the 2015 Proposal are various charts and graphs to help depict financial information in a visual format that is presented throughout the Proposal.

BUDGETARY BASIS OF ACCOUNTING

The 2015 budget has been prepared on a modified accrual basis of accounting. Revenue is recognized when available, and expenditures are recognized when the obligation is incurred. Encumbrances are not recorded in the 2015 budget.

ACKNOWLEDGEMENTS

Special thanks and appreciation are expressed to the Board of Trustees and the Leadership Team for their leadership and direction toward completion of the 2015 budget.

Thanks and appreciation is also extended to all District managers, supervisors and their staff for their efforts toward examining the budget carefully and planning ahead prudently to complete a balanced 2015 budget.

Respectfully submitted,

Sydne Dean
Interim Director

Michael E. Varnet, CPA, CPFO
Chief Finance Officer

RESOLUTION TO APPROPRIATE SUMS OF MONEY

A resolution appropriating sums of money to the various funds, in the amount and for the purposes as set forth below, for the Pikes Peak Library District, Colorado Springs, Colorado, for the 2015 budget year.

WHEREAS, the Board of Trustees has adopted the annual budget in accordance with the Local Government Budget Law, on December 9, 2014, and;

WHEREAS, the Board of Trustees has made provision therein for revenues and fund balances in the amount equal to or greater than the total proposed expenditures as set forth in said budget, and;

WHEREAS, it is not only required by law, but also necessary to appropriate the revenues and fund balances provided in the budget to and for the purposes described below, thereby establishing a limitation on expenditures for the operations of the Pikes Peak Library District.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO:

Section 1. That the following sums are hereby appropriated from the revenue and fund balances of each fund, to each fund, for the stated purpose:

General Fund

Current Operating Expenditures	\$26,878,372
Transfers to other funds	<u>1,113,652</u>
Total General Fund	<u>\$27,992,024</u>

East Library Renovation Project Fund

Capital Outlay	<u>\$22,320</u>
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Penrose Library Renovation Project Fund

Capital Outlay	<u>\$23,000</u>
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North Facility Project Fund

Capital Outlay	<u>\$27,200</u>
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Capital Reserve Fund

Capital Outlay	<u>\$1,076,132</u>
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Designated Funds

Annual Fund	\$7,624
Briargate Library Support Fund	2,242
Cheyenne Mountain Branch Support Fund	4,448
Fountain Branch Support Fund	36,000
High Prairie Branch Support Fund	13,000
Old Colorado City Branch Support Fund	15,753
Sand Creek Branch Support Fund	20,000
Mobile Library Services Fund	2,169
1905 Carnegie Support Fund	12,048
1905 Carnegie Garden Support Fund	1,887
Children's Services Support Fund	2,304
Adult Services Support Fund	552
Teen Services Support Fund	4,019
Special Collections Support Fund	1,113
Collection Development Support Fund	299
Video Center Support Fund	8,794
Friends of the Pikes Peak Library District Support Fund	3,759
Author's Program Fund	3,827
Other Programs Designated Fund	3,813
Diversity Fund	987
	<u>\$144,638</u>

ADOPTED, this 9th day of December 2014.


Kathleen Owings, President

RESOLUTION TO SET MILL LEVIES

A resolution levying general property taxes for the fiscal year 2015, to help defray the costs of government for the Pikes Peak Library District, Colorado Springs, Colorado, for the 2015 budget year.

WHEREAS, the Board of Trustees of the Pikes Peak Library District has adopted the annual budget in accordance with Local Government Budget Law, on December 9, 2014, and;

WHEREAS, the amount of money necessary to balance the budget for general operating purposes is \$27,992,024, and;

WHEREAS, the 2014 net valuation for assessment (payable in 2015) for the Pikes Peak Library District, as certified by the County Assessor, is \$6,072,574,360.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO:

Section 1. That for the purpose of meeting all general operating expenses of the Pikes Peak Library District during the 2015 budget year, there is hereby levied a tax of 4.000 mills, upon each dollar of the total valuation for assessment of all taxable property within the District for the 2014 assessment year.

Section 2. That the Chief Finance Officer of the Pikes Peak Library District is hereby authorized and directed to immediately certify to the County Commissioners of El Paso County, Colorado, the mill levies for the Pikes Peak Library District as hereinabove determined and set.

ADOPTED, this 9th day of December 2014.


Kathleen Owings, President

RESOLUTION TO ADOPT BUDGET

A resolution summarizing expenditures and revenues for each fund and adopting a budget for the Pikes Peak Library District, Colorado Springs, Colorado, for the calendar year beginning on the first day of January 2015, and ending on the last day of December 2015.

WHEREAS, the Board of Trustees of the Pikes Peak Library District has appointed the Executive Director to prepare and submit a proposed budget to said governing body at the proper time, and;

WHEREAS, the Executive Director has submitted a proposed budget to this governing body on October 15, 2014 for its consideration, and;

WHEREAS, upon due and proper notice, published or posted in accordance with the law, said proposed budget was open for inspection by the public at a designated place, a public hearing was held on December 9, 2014, and interested taxpayers were given the opportunity to file or register any objections to the proposed budget, and;

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance, as required by law.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO SPRINGS, COLORADO:

Section 1. That the budget as submitted, amended, and summarized by fund, hereby is approved and adopted as the budget of the Pikes Peak Library District for the year stated above.

Section 2. That the budget hereby approved and adopted shall be signed by the Executive Director and made a part of the public records of the Pikes Peak Library District.

ADOPTED, this 9th day of December 2014.


Kathleen Owings, President

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners of El Paso County, Colorado.

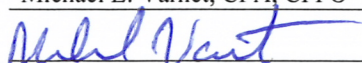
On behalf of the Pikes Peak Library District,
(taxing entity)
 the Board of Trustees,
(governing body)
 of the Pikes Peak Library District,
(local government)

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 6,117,132,700 assessed valuation of: (GROSS assessed valuation, Line 2 of the Certification of Valuation Form DLG 57)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 6,072,574,360 (NET assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/15/2014 for budget/fiscal year 2015.
(not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE <small>(see end notes for definitions and examples)</small>	LEVY	REVENUE
1. General Operating Expenses	<u>4.000</u> mills	\$ <u>24,290,297</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction	< <u>-</u> > mills	\$ < <u>-</u> >
SUBTOTAL FOR GENERAL OPERATING:	4.000 mills	\$ 24,290,297
3. General Obligation Bonds and Interest	<u>-</u> mills	\$ <u>-</u>
4. Contractual Obligations	<u>-</u> mills	\$ <u>-</u>
5. Capital Expenditures	<u>-</u> mills	\$ <u>-</u>
6. Refunds/Abatements	<u>-</u> mills	\$ <u>-</u>
7. Other (specify): _____	<u>-</u> mills	\$ <u>-</u>
	_____ mills	\$ _____
TOTAL: <small>[Sum of General Operating Subtotal and Lines 3 to 7]</small>	4.000 mills	\$ 24,290,297

Contact person: Michael E. Varnet, CPA, CPFO Daytime phone: (719) 884-9700
 Signed:  Title: Chief Finance Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

Budget Timetable
Fiscal Year 2015

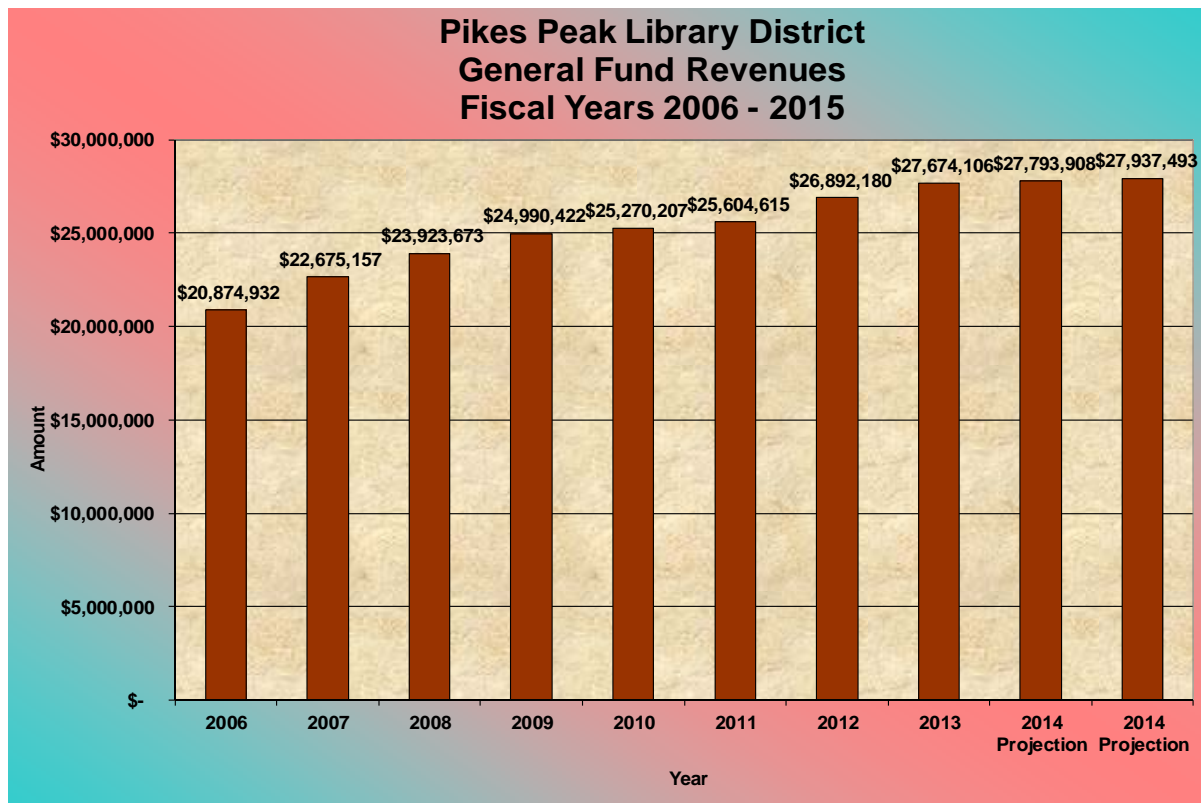
- | | | |
|-----|---|-----------------------|
| 1. | Budget requests are provided to all departments/offices. | June 2014 |
| 2. | The Executive Director and the Chief Finance Officer meets with each Officer/Manager to discuss the nature of requests. | June 1 – Aug 31, 2014 |
| 3. | Revenue budget requests submitted to appropriate staff. | June 2014 |
| 4. | All budget requests due to Chief Finance Officer. | Aug 31, 2014 |
| 5. | Budget draft is prepared by Chief Finance Officer. | Sept 2014 |
| 6. | Internal budget workshops held to discuss budget issues. | Sept. 2014 |
| 7. | Budget draft presented to Board of Trustees. | Oct. 15, 2014 |
| 8. | Public hearing is held. | Dec. 10, 2014 |
| 9. | Budget is approved by the Board of Trustees. | Dec. 10, 2014 |
| 10. | The 2015 mill levy is certified by the Board of Trustees. | Dec 15, 2014 |
| 11. | The 2015 accounting records incorporate the 2015 budget. | Dec. 31, 2014 |

GENERAL FUND

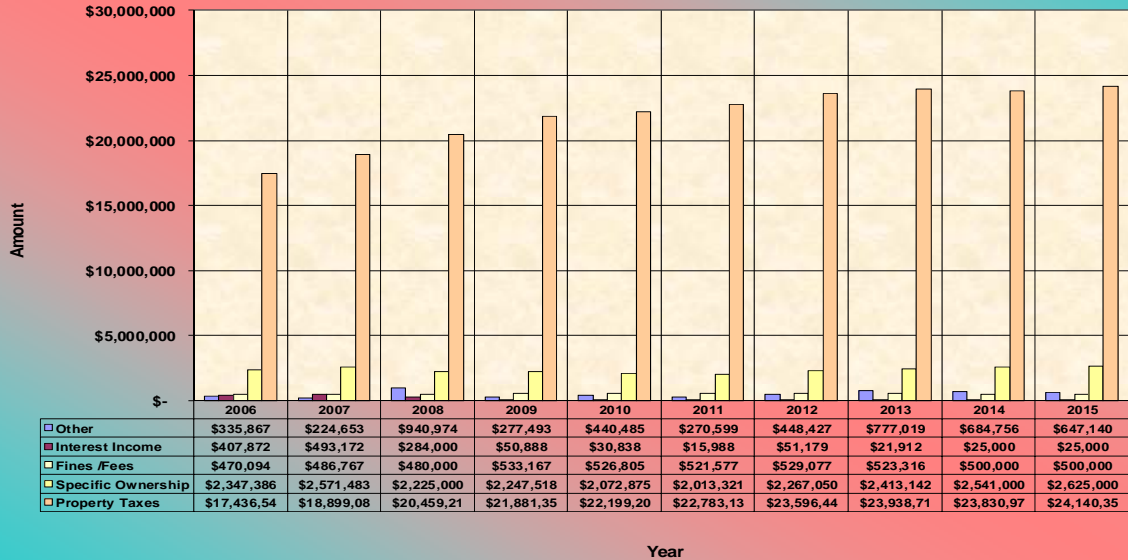
Pikes Peak Library District			
General Fund - Revenue/Expenditure Summary			
Three-Year Period Ended December 31, 2015			
	2013	2014	2015
	Actual	Budget	Budget
Revenues			
Budget	\$ -	\$ 27,486,976	\$ 27,937,493
Budget amendment	-	255,188	-
Total Budgeted Revenues	-	27,742,164	27,937,493
Actual	27,674,106	-	-
Estimated actual revenues (below) budget	-	51,744	-
Total Revenues	27,674,106	27,793,908	27,937,493
Expenditures			
Budget	-	27,374,417	27,992,024
Budget amendment	-	3,316,612	-
Total Budgeted Expenditures	-	30,691,029	27,992,024
Actual	28,853,465	-	-
Estimated actual expenditures (below) budget	-	(845,073)	-
Total Expenditures	28,853,465	29,845,957	27,992,024
Excess Revenues Over Expenditures			
Non-designated funds	-	-	21,728
Designated funds	-	-	(76,259)
Net Excess Revenues Over Expenditures	(1,179,359)	(2,052,049)	(54,531)
Fund Balance - Beginning of Year	7,404,707	6,225,348	4,173,299
Fund Balance - End of Year	<u>\$ 6,225,348</u>	<u>\$ 4,173,299</u>	<u>\$ 4,118,768</u>

Pikes Peak Library District			
General Fund - Fund Balance			
Three-Year Period Ended December 31, 2015			
	2013	2014	2015
	Actual	Budget	Budget
NonSpendable			
Prepaid expenditures	\$ 432,357	\$ -	\$ -
Restricted For:			
Emergency (TABOR)	812,187	832,265	838,125
Debt Service	1,040	-	-
Gifts and grants	114,271	95,101	18,842
Assigned To:			
Purchases of books and materials	450,210	-	-
McKinley Trust	300,000	-	-
Purchased contracts	59,040	-	-
Unassigned	4,056,243	3,245,933	3,261,801
Total Fund Balance	\$ 6,225,348	\$ 4,173,299	\$ 4,118,768

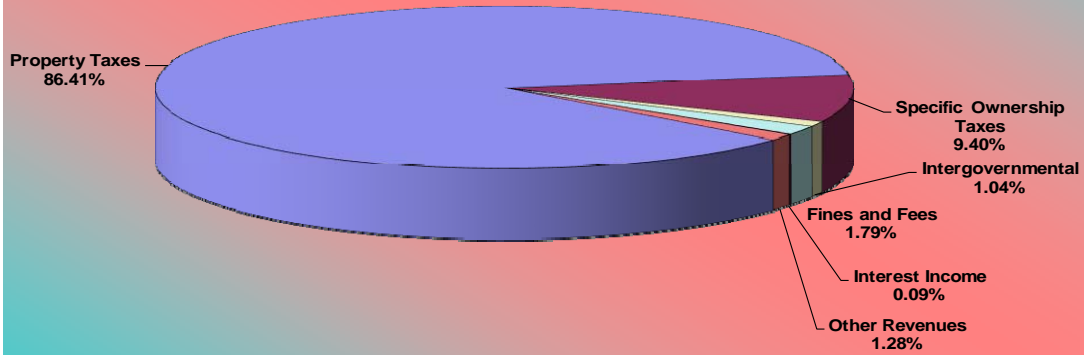
Pikes Peak Library District General Fund - Revenue Summary Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
Taxes	\$ 26,351,859	\$ 26,218,771	\$ 26,371,971	\$ 26,765,353
Intergovernmental	160,887	460,556	416,556	290,000
Fines and Fees	523,316	507,450	500,000	500,000
Interest income	21,912	45,000	25,000	25,000
Other Revenues	616,132	510,387	480,381	357,140
Total Revenues	\$ 27,674,106	\$ 27,742,164	\$ 27,793,908	\$ 27,937,493



**Pikes Peak Library District
General Fund Revenues
Fiscal Years 2006-2015**



**Pikes Peak Library District
General Fund Revenues
Fiscal Year 2015**

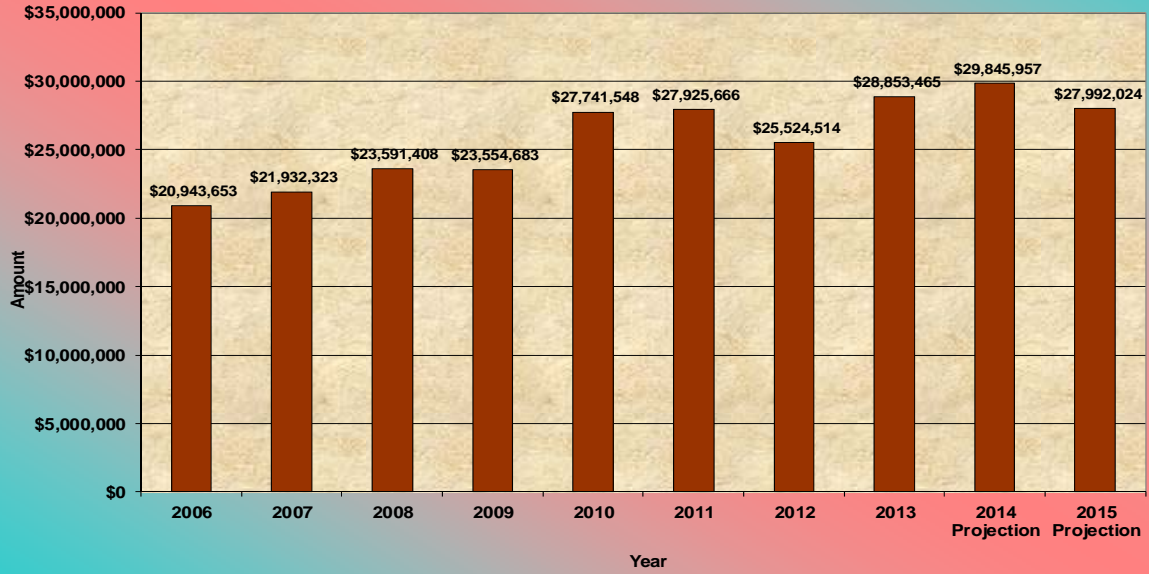


Pikes Peak Library District				
General Fund - Revenues				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Budget	Budget	Projection	Budget
Taxes				
Current property taxes	\$ 24,058,794	\$ 23,978,299	\$ 23,978,299	\$ 24,290,297
Less: uncollectible taxes	(108,454)	(130,828)	(130,828)	(133,445)
Net property taxes	23,950,340	23,847,471	23,847,471	24,156,853
Abatements and credits	(98,038)	(112,200)	(110,000)	(110,000)
Omitted property tax revenue	5,639	5,000	5,000	5,000
Delinquent taxes	30,559	25,000	35,000	35,000
Interest on delinquent taxes	41,757	45,000	45,000	45,000
Specific ownership taxes	2,413,142	2,400,000	2,541,000	2,625,000
Payment in lieu of taxes	8,460	8,500	8,500	8,500
Total Taxes	26,351,859	26,218,771	26,371,971	26,765,353
Intergovernmental				
Federal funds - E-Rate	150,071	205,000	161,000	165,000
State funds - library materials	10,816	255,556	255,556	125,000
Total Intergovernmental	160,887	460,556	416,556	290,000
Fines and Fees	523,316	507,450	500,000	500,000
Interest income	21,912	45,000	25,000	25,000
Other Revenues				
Copier charges	54,917	57,000	50,000	50,000
Sale of assets	37,029	48,000	46,000	46,000
Parking lot collections	30,569	32,000	31,000	31,000
Donations	401,130	340,787	321,781	193,140
Meeting room rental	13,666	13,000	12,000	12,000
Insurance reimbursement	12,985	-	-	-
Other	65,836	19,600	19,600	19,500
Total Other Revenues	616,132	510,387	480,381	357,140
Total Revenues	\$ 27,674,106	\$ 27,742,164	\$ 27,793,908	\$ 27,937,493

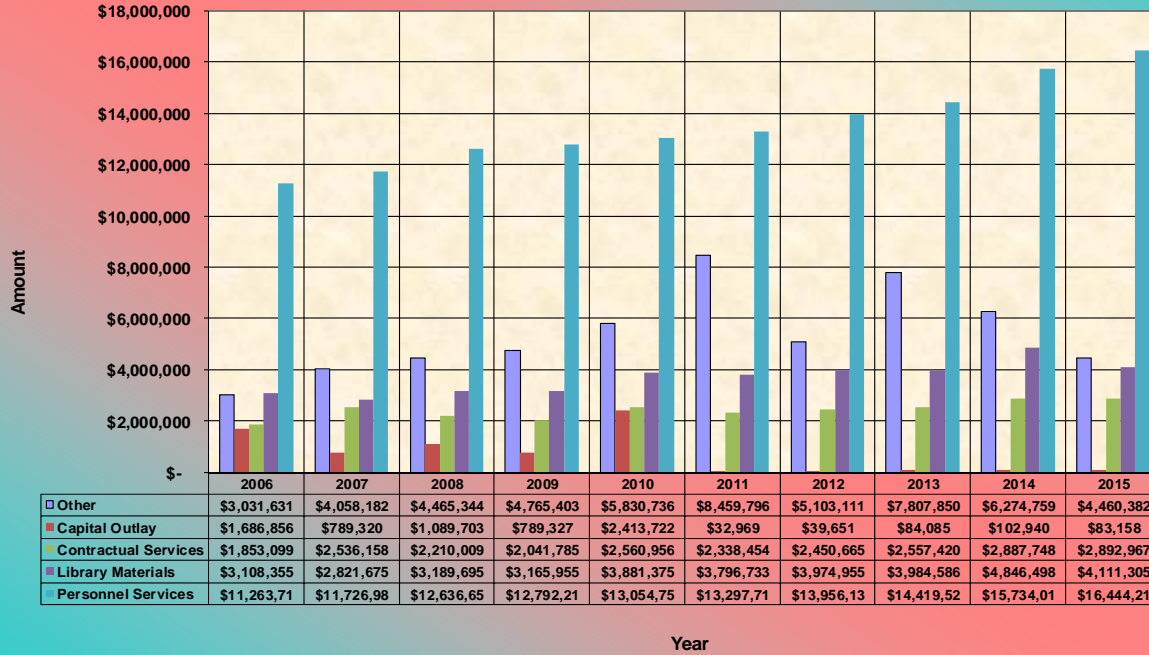
Pikes Peak Library District			
Mill Levy Calculations			
Three-Year Period Ended December 31, 2015			
	2013	2014	2015
Assessed Valuation			
Gross	\$6,042,452,470	\$6,028,899,300	6,117,132,700
Net	6,014,698,380	5,994,574,660	6,072,574,360
Difference - TIF Districts	\$ 27,754,090	\$ 34,324,640	\$ 44,558,340
Assessed Valuation			6,024,547,533
Assessed Valuation - impact from drilling			-
	6,014,698,380	5,994,574,660	6,024,547,533
Mill Levy - Pikes Peak Library District Budget			
Operating	4.000	4.000	4.000
Property Tax Revenue - Operating	\$ 24,058,794	\$ 23,978,299	24,290,297
Abatements - Credits	-	-	-
Property Tax Revenue - Abatements and Credits	\$ -	\$ -	-
Temporary Tax Credit	-	-	-
Property Tax Revenue	-	-	-
Total Mill Levy	4.000	4.000	4.000
Total Property Tax Revenue			24,290,297
Property tax revenue limit calculation	\$ 24,622,689	\$ 24,901,597	\$ 24,991,118
Calculated mill levy - TABOR Limit	4.093	4.154	4.148
Mill Levy Maximum	4.000	4.000	4.000
Property tax Revenue			
Pikes Peak Library District - Net AV	\$ 24,058,794	\$ 23,978,299	\$ 24,290,297
TIF Districts	111,016	137,299	178,233
Total Property Tax Revenue - Gross AV	\$ 24,169,810	\$ 24,115,597	\$ 24,468,531

Pikes Peak Library District				
General Fund - Expenditures by Major Account Classification				
Three-Year Period Ended December 31, 2015				
Account	2013 Budget	2014 Budget	2014 Projection	2015 Budget
Personnel Services	\$ 14,419,524	\$ 16,335,789	\$ 15,734,012	\$ 16,444,212
Supplies	549,841	825,499	789,121	859,174
Library Materials	3,984,586	4,846,498	4,846,498	4,111,305
Utilities	486,045	645,855	581,643	621,855
Telecommunication Costs	445,386	462,210	462,210	452,243
Contractual Services	2,557,420	2,935,398	2,887,748	2,892,967
Repairs and Maintenance	401,633	632,756	599,156	671,100
Other Services/Expenditures	692,028	815,853	754,398	742,358
Capital Outlay	84,085	102,940	102,940	83,158
Operating Transfers To Other Funds	5,232,917	3,088,231	3,088,231	1,113,652
Total Expenditures	\$ 28,853,465	\$ 30,691,029	\$ 29,845,957	\$ 27,992,024

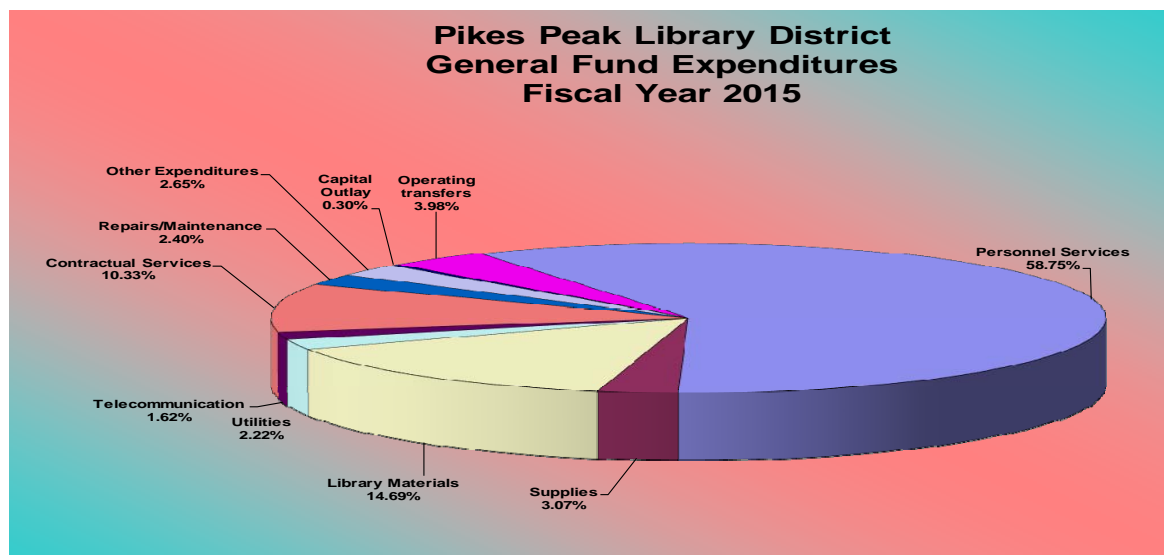
Pikes Peak Library District General Fund Expenditures Fiscal Years 2006-2015



Pikes Peak Library District General Fund Expenditures Fiscal Years 2006-2015

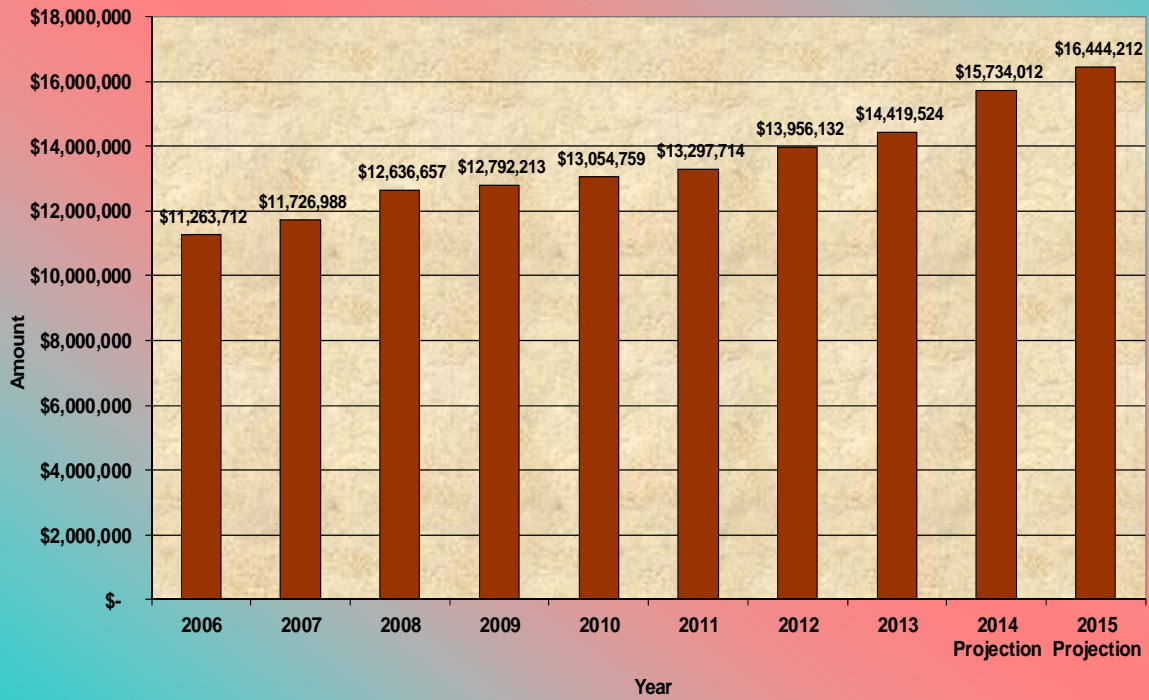


Pikes Peak Library District				
General Fund - Expenditures by Major Account Classification - Percentage To Total Budget				
Three-Year Period Ended December 31, 2015				
Account	2013 Budget	2014 Budget	2014 Projection	2015 Budget
Personnel Services	49.98%	53.23%	52.72%	58.75%
Supplies	1.91%	2.69%	2.64%	3.07%
Library Materials	13.81%	15.79%	16.24%	14.69%
Utilities	1.68%	2.10%	1.95%	2.22%
Telecommunication Costs	1.54%	1.51%	1.55%	1.62%
Contractual Services	8.86%	9.56%	9.68%	10.33%
Repairs and maintenance	1.39%	2.06%	2.01%	2.40%
Other Services/Expenditures	2.40%	2.66%	2.53%	2.65%
Capital Outlay	0.29%	0.34%	0.34%	0.30%
Debt Service	0.00%	0.00%	0.00%	0.00%
Operating Transfers To Other Funds	18.14%	10.06%	10.36%	3.98%
Total Expenditures	100.00%	100.00%	100.00%	100.00%



Pikes Peak Library District				
General Fund - Expenditures by Account				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Budget	Budget	Projection	Budget
Personnel Services				
Salaries and wages	\$11,141,228	\$12,404,322	\$12,015,654	\$12,534,547
Substitute pay	420,524	485,105	480,535	515,963
FICA	845,567	964,854	921,781	942,593
Retirement contribution	554,422	675,825	641,536	662,618
Health benefits	1,298,919	1,608,043	1,491,746	1,600,000
Unemployment taxes	34,749	39,500	39,500	40,000
Workers compensation	84,047	95,000	95,000	95,000
Tuition reimbursement	31,404	30,000	30,000	30,000
Work study	8,664	33,140	18,260	23,490
Total Personnel Services	14,419,524	16,335,789	15,734,012	16,444,212
Supplies				
Microform	924	2,899	2,050	2,675
Software purchases	124,556	206,430	206,430	268,440
Computer supplies	32,814	35,445	35,445	35,000
Processing supplies	78,321	136,180	136,180	135,000
General supplies	313,226	444,545	409,016	418,059
Total Supplies	549,841	825,499	789,121	859,174

Pikes Peak Library District Budget - Personnel Services Fiscal Years 2006-2015



Pikes Peak Library District				
General Fund - Expenditures by Account				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Budget	Budget	Projection	Budget
Library Materials				
Books	3,368,813	4,108,887	4,108,887	3,510,468
Microforms	36,333	26,000	26,000	10,000
Periodicals	89,379	223,547	223,547	125,000
Serials	37,712	58,509	58,509	45,000
Electronic databases/on-line services	452,349	429,555	429,555	420,837
Total Library Materials	3,984,586	4,846,498	4,846,498	4,111,305
Utilities				
Gas	77,951	89,175	89,175	94,600
Electric	334,659	468,080	403,868	436,135
Water and sewer	73,435	88,600	88,600	91,120
Total Utilities	486,045	645,855	581,643	621,855
Telecommunication Costs				
Telecommunication costs	445,386	462,210	462,210	452,243
Total Telecommunication Costs	445,386	462,210	462,210	452,243

Pikes Peak Library District Budget - Library Materials Fiscal Years 2006-2015



Pikes Peak Library District				
General Fund - Expenditures by Account				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Budget	Budget	Projection	Budget
Contractual Services				
Audit fees	31,435	36,000	36,000	38,500
Legal fees	40,898	50,000	50,000	50,000
Microfilming services	17,061	19,600	19,600	19,600
Consultant fees	71,388	126,235	121,835	125,500
Contract cataloging	67,462	72,600	72,600	72,600
Trash removal	12,389	19,200	14,800	15,205
Copier charges	25,060	33,000	33,000	33,000
Delivery services	157,983	168,238	168,238	171,438
Janitorial services	272,661	350,550	350,550	384,500
Security services	37,269	36,937	36,937	-
Computer agreements	234,251	295,206	295,306	349,959
Internal databases	8,521	32,550	30,600	30,600
Collection agency charges	45,851	50,000	50,000	47,500
External printing	2,039	3,000	3,000	3,000
Programming costs	146,413	211,587	172,787	249,740
Insurance	152,142	155,000	155,000	160,000
Facilities rental/CAM	796,953	843,994	840,126	703,055
Parking	45,840	47,500	45,000	42,000
Treasurer's fees	360,424	360,886	360,886	364,495
Storage space	14,664	8,033	16,200	16,200
Employee Assistance Program	16,716	15,283	15,283	16,075
Total Contractual Services	2,557,420	2,935,398	2,887,748	2,892,967

Pikes Peak Library District				
General Fund - Expenditures by Account				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Budget	Budget	Projection	Budget
Repairs and Maintenance				
Telephone/telecommunication maintenance	34,113	75,154	75,154	134,500
Building repair	64,233	132,600	132,600	130,100
Furniture repair	13,798	31,100	31,100	30,500
Equipment repair	13,208	22,350	22,350	18,350
Equipment maintenance	61,340	51,100	50,000	50,000
Grounds maintenance	46,960	60,150	60,150	60,150
HVAC maintenance	78,643	157,452	124,952	148,250
Vehicle operating costs	57,288	59,350	59,350	55,750
Burglar and fire alarm system maintenance	32,050	43,500	43,500	43,500
Total Repairs and Maintenance	401,633	632,756	599,156	671,100
Other Services/Expenditures				
Mileage reimbursement expenses	56,271	65,635	62,394	68,659
Advertising	14,762	16,339	14,750	14,750
Employee recruitment	15,952	78,750	78,750	29,075
Testing	234	500	500	500
Dues	40,715	41,927	37,927	39,742
Merchandising/book displays	676	4,464	4,140	9,500
Employee recognition	1,129	6,428	3,200	4,000
Board of Trustees	1,417	2,000	2,000	2,000
Marketing promotions	59,488	53,656	51,306	51,306
Training	79,150	95,181	81,735	95,450
Signage	16,023	10,000	10,000	11,000

Pikes Peak Library District				
General Fund - Expenditures by Account				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Budget	Budget	Projection	Budget
Other Services/Expenditures continued				
Volunteer & Library card program	2,744	4,900	4,900	4,900
Safety	11,564	15,700	15,700	20,000
Summer Reading Club prizes	33,225	34,636	34,636	25,000
Summer Reading Club party	2,501	2,600	2,600	2,600
Postage	89,759	114,000	104,000	99,000
Bindery	6,870	8,000	8,000	5,000
Organizational Excellence	961	-	-	-
Administrative support - PPLD Foundation	129,923	170,654	170,654	175,674
Other	128,664	90,483	67,206	84,202
Total Other Services/Expenditures	692,028	815,853	754,398	742,358
Capital Outlay				
Information Technology	1,158	-	-	-
Other capital projects	82,927	102,940	102,940	83,158
Total Capital Outlay	84,085	102,940	102,940	83,158
Operating Transfers To Other Funds				
East Library Renovation	30,900	1,272,261	1,272,261	22,320
Penrose Library Renovation	89,300	1,242,016	1,242,016	23,000
North Facility Project Fund	4,496,960	45,000	45,000	27,200
Capital Reserve	615,757	528,954	528,954	1,041,132
Total Operating Transfers To Other Funds	5,232,917	3,088,231	3,088,231	1,113,652
Total Expenditures, Operating Transfers To Other Funds and Other Financing Uses	\$28,853,465	\$30,691,029	\$29,845,957	\$27,992,024

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
DIRECTOR				
Salaries and wages	\$ 200,747	\$ 198,973	\$ 163,973	\$ 176,404
FICA charges	13,476	15,221	12,544	13,495
Retirement contributions	14,713	15,918	13,118	14,112
Office supplies	2,390	3,000	2,000	3,000
Other operating supplies	288	1,000	1,000	1,000
Mileage reimbursement expenses	2,076	2,500	1,800	2,500
Dues	1,243	3,500	500	2,000
Business functions	1,010	2,000	1,000	2,000
Board of Trustees expenses	1,417	2,000	2,000	2,000
Training	10,006	6,200	6,200	5,000
Leadership Pikes Peak	2,950	2,500	2,500	2,500
Other expenses	716	2,000	1,000	2,000
Total Director	\$ 251,032	\$ 254,812	\$ 207,635	\$ 226,011
Authorized Positions				
	2013	2014	2015	
Total Full Time Equivalents (FTE's)	2.00	2.00	2.00	
Authorized Positioned Category				
Full-time (40 hour per week)	2	2	2	
Half-time (20 - 39 hours per week)	-	-	-	
Part-time (1-19 hours per week)	-	-	-	
Total Authorized Positions	2	2	2	
MLS FTE's	1.00	1.00	1.00	

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Administration				
Salaries and wages	\$ 180,098	\$ 176,779	\$ 186,460	\$ 156,779
Seasonal substitute pay	-	1,000	-	1,000
FICA charges	13,401	13,524	14,264	11,936
Retirement contributions	13,167	14,142	14,916	12,542
Office supplies	1,005	3,300	3,300	3,300
Other operating supplies	278	-	-	-
Training	28,201	35,160	35,160	37,000
Mileage reimbursement expenses	19,165	19,400	19,400	19,400
Total Administration	\$ 255,315	\$ 263,305	\$ 273,500	\$ 241,957
Authorized Positions				
	2013	2014	2015	
Total Full Time Equivalent (FTE's)	3.00	3.00	3.00	
Authorized Positioned Category				
Full-time (40 hour per week)	3	3	3	
Half-time (20 - 39 hours per week)	-	-	-	
Part-time (1-19 hours per week)	-	-	-	
Total Authorized Positions	3	3	3	
MLS FTE's	1.00	1.00	1.00	
Customer Service Team				
General supplies	\$ -	\$ 500	\$ 250	\$ 250
Training	-	1,000	500	500
Total Customer Service Team	\$ -	\$ 1,500	\$ 750	\$ 750

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Adult Services - Penrose				
Salaries and wages	\$ 852,569	\$ 840,507	\$ 839,124	839,124
Substitute pay	41,895	39,000	45,000	39,000
FICA charges	64,986	64,299	64,193	64,193
Retirement contributions	50,046	53,042	53,208	53,208
Office supplies	7,397	7,500	7,250	7,500
Other operating supplies	2,320	4,094	2,500	4,094
Merchandising	364	500	500	500
Mileage reimbursement expenses	3,325	3,700	3,700	3,700
Total Adult Services - Penrose	\$ 1,022,902	\$ 1,012,642	\$ 1,015,475	\$ 1,011,319
Authorized Positions		2013	2014	2015
Total Full Time Equivalent (FTE's)		20.24	20.24	20.24
Authorized Positioned Category				
Full-time (40 hour per week)		15	15	15
Half-time (20 - 39 hours per week)		10	10	10
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		25	25	25
MLS FTE's		7.50	7.50	7.50

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Adult Services - ELIC				
Salaries and wages	\$ 648,930	\$ 654,806	\$ 654,806	654,504
Substitute pay	26,125	29,000	32,000	30,450
Work study costs	-	5,151	2,000	5,151
FICA charges	49,726	50,093	50,070	50,070
Retirement contributions	41,980	45,412	45,412	45,412
Microform supplies	417	1,500	500	1,500
Office supplies	8,603	10,000	10,000	10,000
Other operating supplies	1,997	5,529	2,500	5,500
Merchandising	312	500	500	500
Mileage reimbursement expenses	3,343	3,311	3,000	3,311
Programming costs	4,356	10,000	6,000	10,000
Programming costs - Mountain of Authors	2,952	3,300	3,011	3,300
Total Adult Services - ELIC	\$ 788,741	\$ 818,602	\$ 809,799	\$ 819,698
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		15.80	15.80	15.80
Authorized Positioned Category				
Full-time (40 hour per week)		13	13	13
Half-time (20 - 39 hours per week)		5	5	5
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		18	18	18
MLS FTE's		5.75	5.75	5.75

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Adult Services - Library 21C				
Salaries and wages	\$ -	\$ 306,191	\$ 180,653	306,191
Temporary work	-	8,000	-	-
Substitute pay	-	12,760	4,000	20,000
Work study costs	-	2,900	-	-
FICA charges	-	23,424	13,820	23,424
Retirement contributions	-	18,907	11,155	18,907
Office supplies	-	5,800	5,800	5,800
Other operating supplies	-	2,000	2,000	3,000
Programming costs	-	4,408	4,408	7,000
Mileage reimbursement expenses	-	1,450	1,450	2,500
Merchandising	-	290	290	500
Total Adult Services - Library 21C	\$ -	\$ 386,130	\$ 223,576	\$ 387,322
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		-	8.25	8.25
Authorized Positioned Category				
Full-time (40 hour per week)		-	6	6
Half-time (20 - 39 hours per week)		-	4	4
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		-	10	10
MLS FTE's		-	1.00	1.00

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
PUBLIC SERVICES				
Computer Commons - Library 21C				
Salaries and wages	\$ -	\$ 325,718	\$ 192,173	325,718
Workstudy	-	3,300	1,500	2,500
Substitute pay	-	15,000	8,000	30,000
FICA charges	-	24,917	14,701	24,917
Retirement contributions	-	19,690	11,618	19,690
Office supplies	-	5,800	2,000	6,000
Other operating supplies	-	3,000	1,000	3,000
Personal services contracts	-	6,000	6,000	-
Programming costs	-	6,000	6,000	46,200
Merchandising	-	500	250	500
Mileage reimbursement expenses	-	1,500	750	3,000
Total Computer Commons - Library 21C	\$ -	\$ 411,425	\$ 243,992	\$ 461,525
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		-	9.00	9.00
Authorized Positioned Category				
Full-time (40 hour per week)		-	6	6
Half-time (20 - 39 hours per week)		-	6	6
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		-	12	12
MLS FTE's		-	1.00	1.00

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Children's - Penrose				
Salaries and wages	\$ 225,990	\$ 293,992	\$ 293,992	293,992
Substitute pay	4,739	5,000	4,500	5,000
Temporary labor	2,972	3,000	3,000	3,000
Work study costs	687	1,739	1,739	1,739
FICA charges	17,450	22,490	22,490	22,490
Retirement contributions	12,557	19,449	19,449	19,449
Office supplies	1,492	1,500	1,500	1,500
Other operating supplies	7,116	5,550	5,550	6,550
Summer Reading Club party	2,501	2,600	2,600	2,600
Programming costs	9,243	6,825	6,825	10,300
Translation Services	1,294	2,000	2,000	2,000
Mileage reimbursement expenses	4,113	3,000	3,000	3,000
Total Children's Penrose	\$ 290,154	\$ 367,145	\$ 366,645	\$ 371,620
Authorized Positions				
		2013	2014	2015
Total Full Time Equivalent (FTE's)		5.32	6.12	6.12
Authorized Positioned Category				
Full-time (40 hour per week)		4	5	5
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		1	-	-
Total Authorized Positions		7	7	7
MLS FTE's		1.60	1.60	1.60

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Children's - ELIC				
Salaries and wages	\$ 346,961	\$ 302,183	\$ 302,183	302,183
Substitute pay	15,738	8,250	10,000	8,250
Temporary labor	3,266	3,511	3,511	3,511
Work study costs	1,205	2,000	2,000	2,000
FICA charges	26,305	23,117	23,117	23,117
Retirement contributions	19,318	17,316	17,316	17,316
Office supplies	1,182	1,500	1,500	1,500
Other operating supplies	1,911	1,894	1,894	2,894
Mileage reimbursement expenses	2,466	2,132	2,132	2,132
Programming costs	6,677	11,000	11,000	11,000
Summer Reading Club				
Prizes for main game	29,583	26,636	26,636	25,000
Publicity and printing costs	4,901	6,306	6,306	6,306
Programming costs	19,098	25,100	25,100	21,500
Total Children's ELIC	\$ 478,611	\$ 430,945	\$ 432,695	\$ 426,709
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		7.02	6.82	6.82
Authorized Positioned Category				
Full-time (40 hour per week)		5	5	5
Half-time (20 - 39 hours per week)		3	3	3
Part-time (1-19 hours per week)		1	1	1
Total Authorized Positions		9	9	9
MLS FTE's		3.70	3.70	3.70

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Children Services - Library 21C				
Salaries and wages	\$ -	\$ 232,216	\$ 119,274	231,613
Temporary work	-	3,600	3,600	3,600
Substitute pay	-	4,060	7,000	8,120
Work study costs	-	1,450	1,000	2,000
FICA charges	-	17,765	9,125	17,718
Retirement contributions	-	14,300	7,019	14,252
Office supplies	-	1,450	750	2,500
Other operating supplies	-	2,000	1,000	2,900
Programming costs	-	5,960	3,000	5,960
Mileage reimbursement expenses	-	700	200	3,000
Merchandising	-	174	100	-
Total Children's Library 21C	\$ -	\$ 283,675	\$ 152,068	\$ 291,663
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		-	6.88	6.88
Authorized Positioned Category				
Full-time (40 hour per week)		-	5	5
Half-time (20 - 39 hours per week)		-	3	3
Part-time (1-19 hours per week)		-	1	1
Total Authorized Positions		-	9	9
MLS FTE's		-	1.00	1.00

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
ILL				
Work-study	\$ 5,544	\$ 7,000	\$ 7,000	\$ 7,000
Office supplies	2,421	2,500	2,500	2,500
Other operating supplies	3,496	2,300	2,300	3,500
OCLC on-line charges	33,461	44,000	44,000	44,000
ILL borrowing expenses	4,247	5,000	4,000	5,000
Total ILL	\$ 49,169	\$ 60,800	\$ 59,800	\$ 62,000
PUBLIC SERVICES				
Teen Services				
Programming costs	17,739	23,169	\$ 23,169	21,179
Total Teen Services	\$ 17,739	\$ 23,169	\$ 23,169	\$ 21,179
PUBLIC SERVICES				
Adult Reading Programs				
Programming costs	\$ 7,500	\$ 12,000	\$ 12,000	\$ 13,000
PUBLIC SERVICES				
Senior Services				
Programming costs	\$ 3,126	\$ 5,000	\$ 4,500	\$ 5,000

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Special Collections				
Salaries and wages	\$ 437,233	\$ 433,467	\$ 433,467	433,467
Substitute pay	4,667	5,113	5,113	5,113
FICA charges	32,385	33,160	33,160	33,160
Retirement contributions	20,520	22,451	22,451	22,451
Microform supplies	507	1,399	1,550	1,175
Office supplies	3,041	2,700	3,000	-
Other operating supplies	722	-	700	2,700
Photo archive supplies	4,840	4,874	4,846	5,043
Archive supplies	2,497	3,715	3,725	3,737
Microfilming services	17,061	19,600	19,600	19,600
Dues	202	527	527	502
Mileage reimbursement expenses	2,235	785	790	750
Programming costs	2,835	2,820	2,850	2,570
Total Special Collections	\$ 528,745	\$ 530,611	\$ 531,779	\$ 530,268
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		9.25	9.25	9.25
Authorized Positioned Category				
Full-time (40 hour per week)		5	5	5
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		13	13	13
MLS FTE's		2.00	2.00	2.00

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
PUBLIC SERVICES				
Shelving - Penrose				
Salaries and wages	\$ 146,365	\$ 151,504	\$ 151,072	151,072
Temporary labor	-	3,369	3,303	3,436
Substitute pay	2,955	3,600	3,600	3,672
FICA charges	11,358	11,590	11,557	11,557
Total Shelving - Penrose	\$ 160,678	\$ 170,063	\$ 169,532	\$ 169,737
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		8.35	7.99	7.99
Authorized Positioned Category				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		10	10	10
Part-time (1-19 hours per week)		8	7	7
Total Authorized Positions		18	17	17
MLS FTE's		-	-	-
Shelving - East				
Salaries and wages	\$ 280,128	\$ 287,524	\$ 284,895	284,895
Temporary labor	2,739	6,940	3,402	7,080
Substitute pay	5,929	7,825	5,500	7,982
FICA charges	21,873	21,996	21,794	21,794
Retirement contributions	2,874	3,125	3,125	3,125
Office supplies	266	500	500	600
Total Shelving - East	\$ 313,809	\$ 327,910	\$ 319,216	\$ 325,476
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		14.62	13.78	13.78
Authorized Positioned Category				
Full-time (40 hour per week)		1	1	1
Half-time (20 - 39 hours per week)		17	17	17
Part-time (1-19 hours per week)		12	10	10
Total Authorized Positions		30	28	28
MLS FTE's		-	-	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Shelving - 21C				
Salaries and wages	\$ -	\$ 94,719	55,884	92,561
Temporary work	-	3,300	3,300	6,940
Substitute pay	-	4,350	4,350	7,000
FICA charges	-	7,246	4,275	7,081
Office supplies	-	1,500	1,500	1,500
Total Shelving - 21C	\$ -	\$ 111,115	\$ 69,309	\$ 115,082
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		-	5.18	5.18
Authorized Positioned Category				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		-	5	5
Part-time (1-19 hours per week)		-	7	7
Total Authorized Positions		-	12	12
MLS FTE's		-	-	-

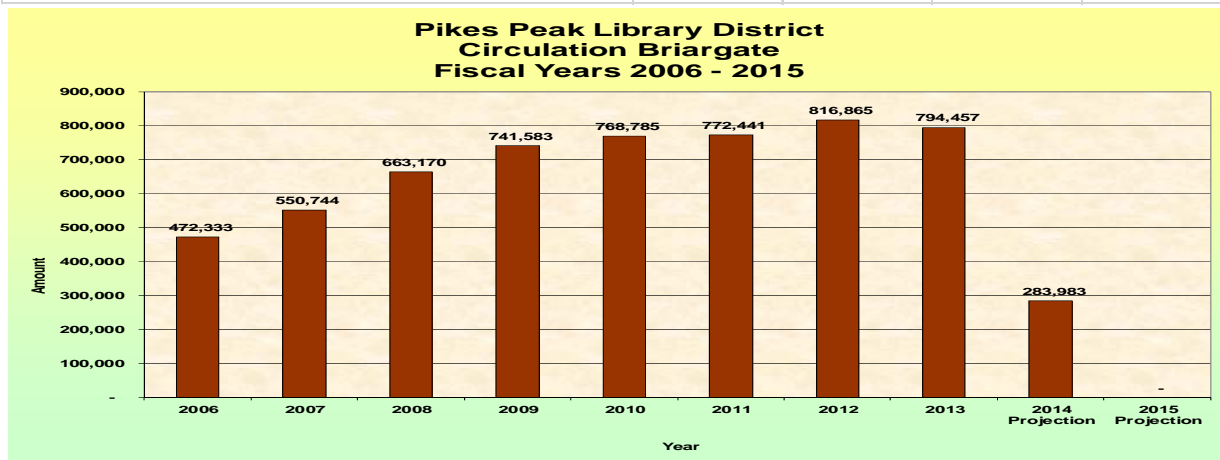
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
PUBLIC SERVICES				
Circulation - Penrose				
Salaries and wages	\$ 258,972	\$ 292,711	\$ 293,480	293,480
Temporary labor	-	4,364	4,278	4,451
Substitute pay	16,211	13,750	13,500	14,025
FICA charges	20,444	22,392	22,451	22,451
Retirement contributions	11,242	14,773	14,834	14,834
Office supplies	1,108	1,750	1,500	1,500
Total Circulation - Penrose	\$ 307,977	\$ 349,740	\$ 350,043	\$ 350,741
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		11.62	11.62	11.62
Authorized Positioned Category				
Full-time (40 hour per week)		7	7	7
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		1	1	1
Total Authorized Positions		16	16	16
MLS FTE's		-	-	-
Circulation - ELIC				
Salaries and wages	\$ 553,958	\$ 556,847	\$ 556,847	556,847
Temporary labor	-	4,406	8,556	4,406
Substitute pay	14,499	13,909	13,500	15,500
FICA charges	42,417	42,599	42,599	42,599
Retirement contributions	21,307	23,135	23,135	23,135
Office supplies	1,338	2,000	1,500	1,700
Other operating supplies	45,254	61,589	61,589	50,000
Courier services costs	157,983	168,238	168,238	171,438
Mileage reimbursement expenses	2,387	2,500	2,140	2,500
Total Circulation - ELIC	\$ 839,143	\$ 875,223	\$ 878,104	\$ 868,125
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		19.59	20.22	20.22
Authorized Positioned Category				
Full-time (40 hour per week)		8	9	9
Half-time (20 - 39 hours per week)		13	14	14
Part-time (1-19 hours per week)		9	7	7
Total Authorized Positions		30	30	30
MLS FTE's		-	-	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
Circulation - Library 21C				
Salaries and wages	\$ -	\$ 176,048	103,868	176,048
Temporary work	-	8,000	8,000	8,812
Substitute pay	-	7,540	7,540	13,500
Work study costs	-	1,450	1,450	3,100
FICA charges	-	13,468	7,946	13,468
Retirement contributions	-	4,593	2,709	4,593
Office supplies	-	1,500	1,500	1,500
Other operating supplies	-	1,000	1,000	1,000
Mileage reimbursement expenses	-	696	696	696
Total Circulation - Library 21C	\$ -	\$ 214,295	\$ 134,709	\$ 222,717
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		-	6.90	6.90
Authorized Positioned Category				
Full-time (40 hour per week)		-	2	2
Half-time (20 - 39 hours per week)		-	8	8
Part-time (1-19 hours per week)		-	1	1
Total Authorized Positions		-	11	11
MLS FTE's		-	-	-

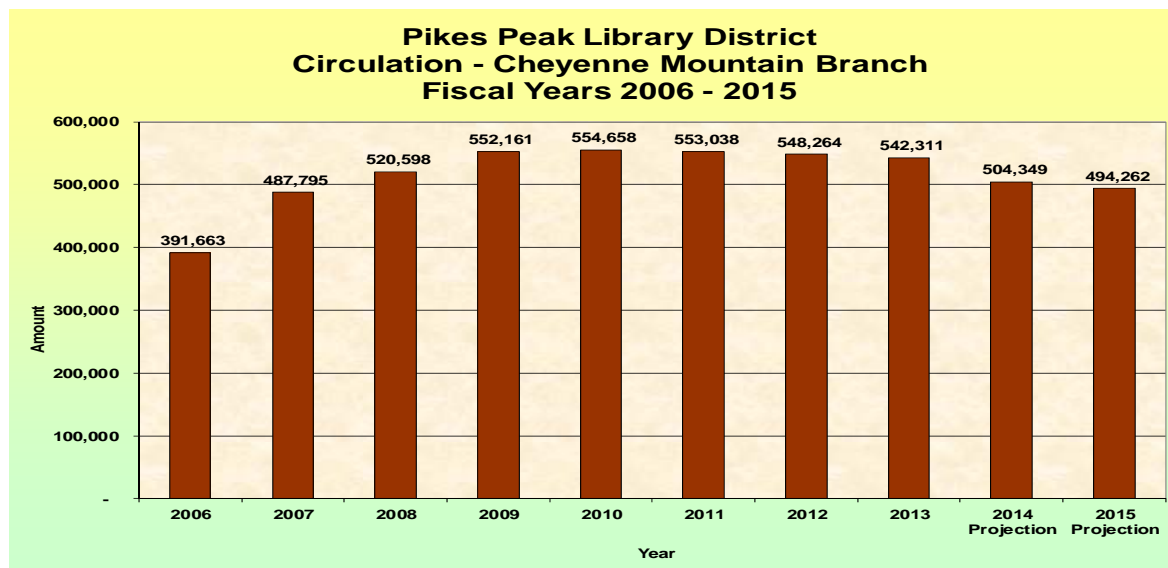
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
LitSource				
Salaries and wages	\$ 87,405	\$ 130,071	\$ 137,850	137,850
Substitute pay	1,194	500	1,000	500
FICA charges	6,270	9,950	10,546	10,546
Retirement contributions	3,719	6,067	6,689	6,689
Office supplies	412	1,800	1,000	1,800
Other operating supplies	64	-	-	-
Mileage reimbursement expenses	112	420	420	420
Software	1,195	2,000	2,000	2,000
Advertising costs	-	750	750	750
Dues	-	500	500	500
Printing	-	3,000	3,000	3,000
Translation	-	1,200	1,200	1,200
Volunteer program costs	191	1,200	1,200	1,200
Total LitSource	\$ 100,562	\$ 157,458	\$ 166,155	\$ 166,455
Authorized Positions		2013	2014	2015
Total Full Time Equivalentents (FTE's)		3.10	3.45	3.45
Authorized Positioned Category				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		4	4	4
MLS FTE's		-	-	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Security				
Salaries and wages	\$ 261,331	\$ 317,907	\$ 306,113	341,702
Substitute pay	40,095	35,000	35,000	30,000
FICA charges	22,491	24,319	23,418	26,140
Retirement contributions	12,550	19,474	17,587	21,399
Office supplies	2,437	-	-	-
Other operating supplies	3,937	17,609	17,609	11,640
Security Contract Services				
Penrose	14,506	14,600	14,600	-
New Facility	10,980	8,580	8,580	-
Ruth Holley	6,063	6,157	6,157	-
Sand Creek	5,720	7,600	7,600	-
Mileage reimbursement expenses	1,184	2,700	2,700	2,700
Total Facilities - Security	\$ 381,294	\$ 453,946	\$ 439,364	\$ 433,581
Authorized Positions		2013	2014	2015
Total Full Time Equivalent (FTE's)		7.25	11.00	11.00
Authorized Positioned Category				
Full-time (40 hour per week)		5	8	8
Half-time (20 - 39 hours per week)		4	7	7
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		9	15	15
MLS FTE's		-	-	-

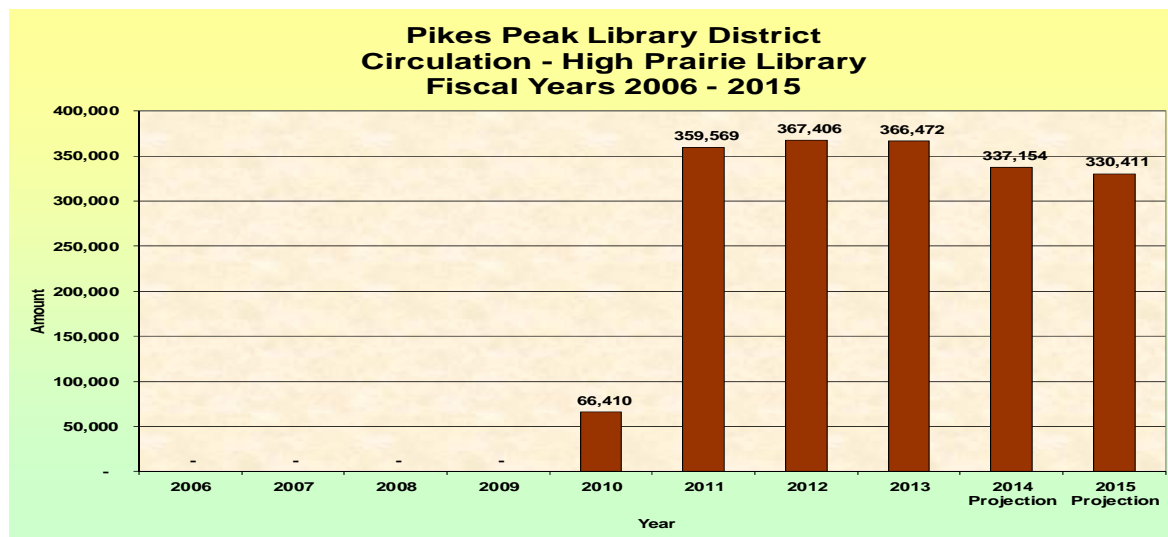
Pikes Peak Library District General Fund - Expenditures by Department Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
PUBLIC SERVICES				
Briargate Branch				
Salaries and wages	\$ 405,001	\$ 160,286	\$ 160,993	-
Substitute pay	33,161	17,144	21,026	-
Work-study	1,228	2,500	921	-
FICA charges	32,474	13,563	13,614	-
Retirement contributions	10,478	3,770	3,789	-
Office supplies	4,997	4,000	1,521	-
Other operating supplies	2,565	1,666	452	-
Programming costs	2,482	2,260	1,415	-
Other costs	2,604	1,789	2,507	-
Total Briargate Branch	\$ 494,990	\$ 206,978	\$ 206,238	\$ -
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		14.00	-	-
Authorized Positioned Category				
Full-time (40 hour per week)		3	-	-
Half-time (20 - 39 hours per week)		14	-	-
Part-time (1-19 hours per week)		7	-	-
Total Authorized Positions		24	-	-
MLS FTE's		1.00	-	-



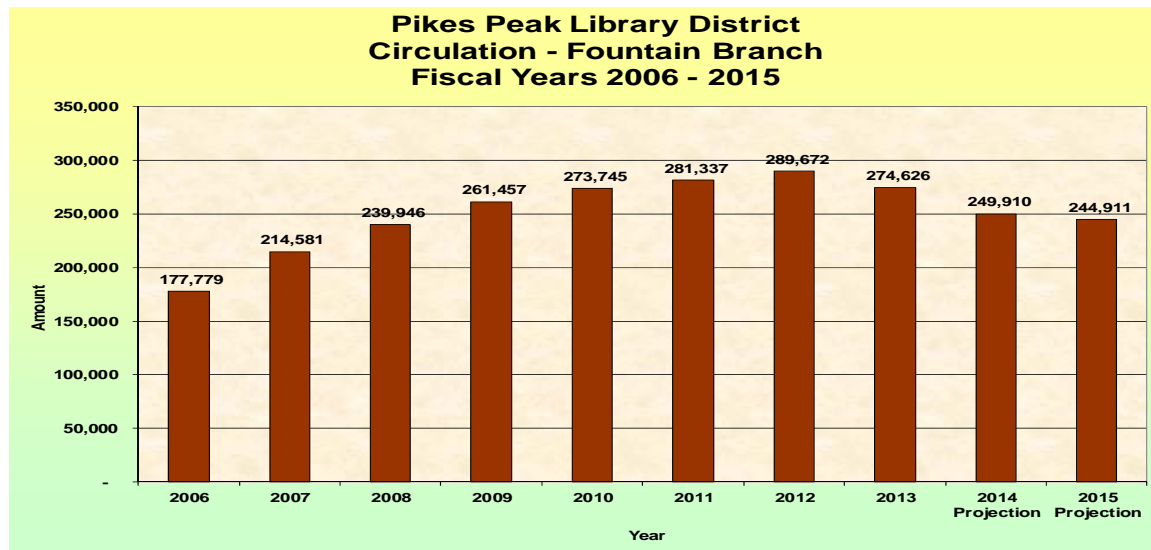
Pikes Peak Library District General Fund - Expenditures by Department Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
PUBLIC SERVICES				
Cheyenne Mountain Branch				
Salaries and wages	\$ 355,121	\$ 349,851	\$ 349,851	349,851
Substitute pay	25,535	22,000	22,000	22,000
FICA charges	27,956	26,764	26,764	26,764
Retirement contributions	13,265	14,407	14,407	14,407
Office supplies	6,401	6,000	6,000	6,500
Other operating supplies	26	1,000	1,000	-
Total Cheyenne Mountain Branch	\$ 428,304	\$ 420,022	\$ 420,022	\$ 419,522
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		10.93	10.93	10.93
Authorized Positioned Category				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		9	9	9
Part-time (1-19 hours per week)		5	5	5
Total Authorized Positions		18	18	18
MLS FTE's		1.00	1.00	1.00



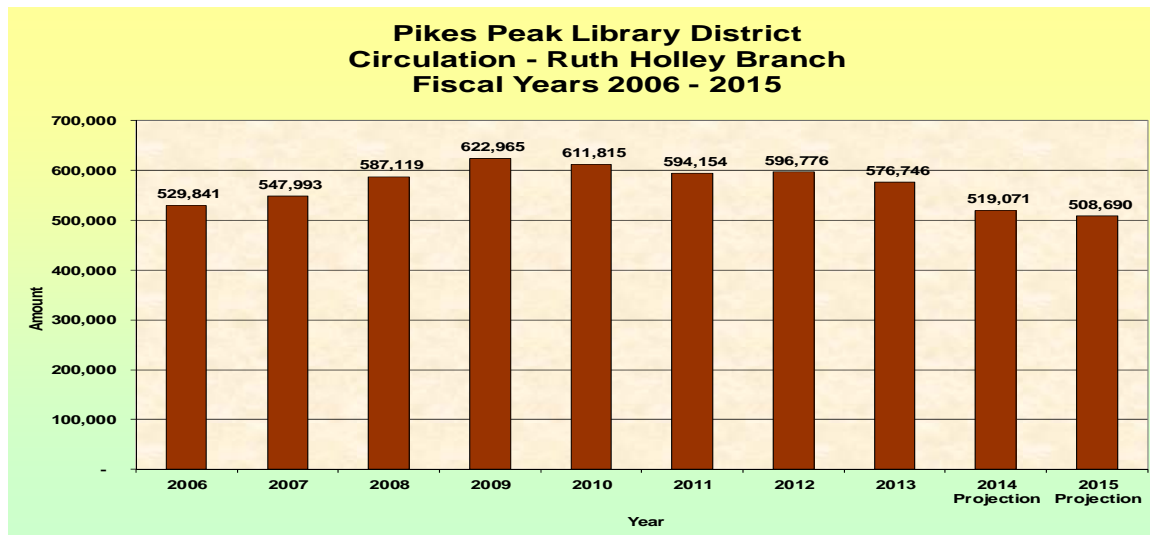
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
PUBLIC SERVICES				
High Prairie				
Salaries and wages	\$ 223,353	\$ 236,759	\$ 236,759	236,759
Substitute pay	14,383	15,897	15,897	15,897
FICA charges	17,291	18,112	18,112	18,112
Retirement contributions	8,931	11,235	11,235	11,235
Office supplies	2,479	2,000	2,500	2,000
Other operating supplies	273	1,250	1,250	1,250
Programming costs	1,209	1,125	1,125	1,125
Total High Prairie Branch	\$ 267,919	\$ 286,378	\$ 286,878	\$ 286,378
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		8.25	8.25	8.25
Authorized Positioned Category				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		6	6	6
Part-time (1-19 hours per week)		3	3	3
Total Authorized Positions		13	13	13
MLS FTE's		1.00	1.00	1.00



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
PUBLIC SERVICES				
Fountain Branch				
Salaries and wages	\$ 223,170	\$ 233,433	\$ 226,663	226,663
Substitute pay	10,081	10,500	10,500	10,500
FICA charges	17,453	17,857	17,340	17,340
Retirement contributions	5,378	5,849	5,849	5,849
Office supplies	3,419	5,947	4,000	4,300
Other operating supplies	591	-	-	1,000
Programming costs	1,833	2,000	2,000	3,000
Total Fountain Branch	\$ 261,925	\$ 275,586	\$ 266,352	\$ 268,652
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		9.25	7.75	7.75
Authorized Positioned Category				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		10	7	7
Part-time (1-19 hours per week)		4	4	4
Total Authorized Positions		16	13	13
MLS FTE's		-	-	-

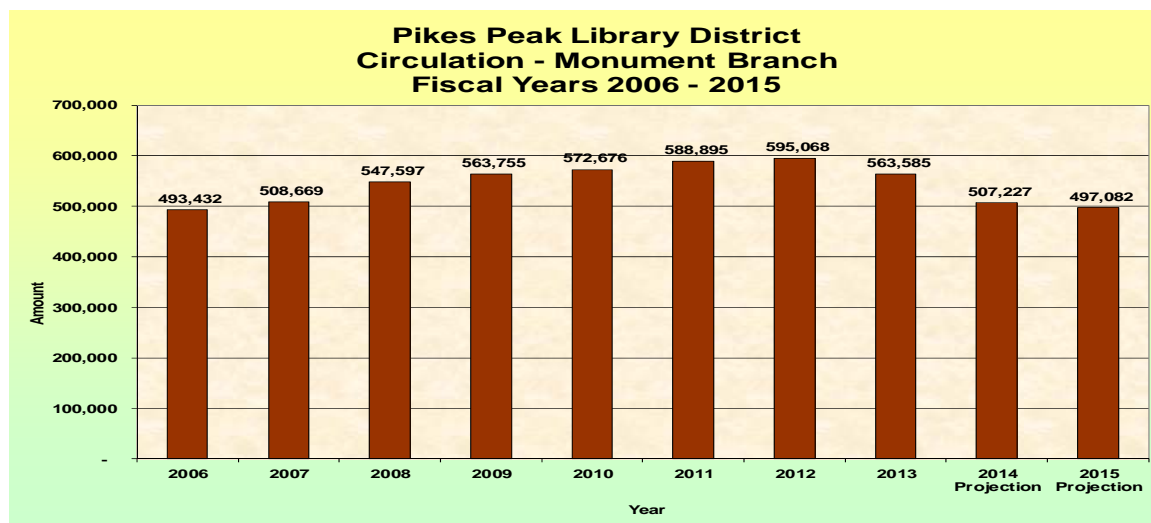


Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
PUBLIC SERVICES				
Ruth Holley Branch				
Salaries and wages	\$ 354,405	\$ 368,272	\$ 370,406	370,406
Substitute pay	21,793	33,103	16,000	22,000
FICA charges	28,290	28,173	28,336	28,336
Retirement contributions	15,589	17,306	17,583	17,583
Office supplies	6,839	6,500	6,500	6,500
Other operating supplies	237	540	540	540
Other costs	244	264	264	264
Programming costs	348	810	810	810
Total Ruth Holley Branch	\$ 427,745	\$ 454,968	\$ 440,439	\$ 446,439
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		12.50	12.50	12.50
Authorized Positioned Category				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		6	6	6
Total Authorized Positions		20	20	20
MLS FTE's		1.00	1.00	1.00

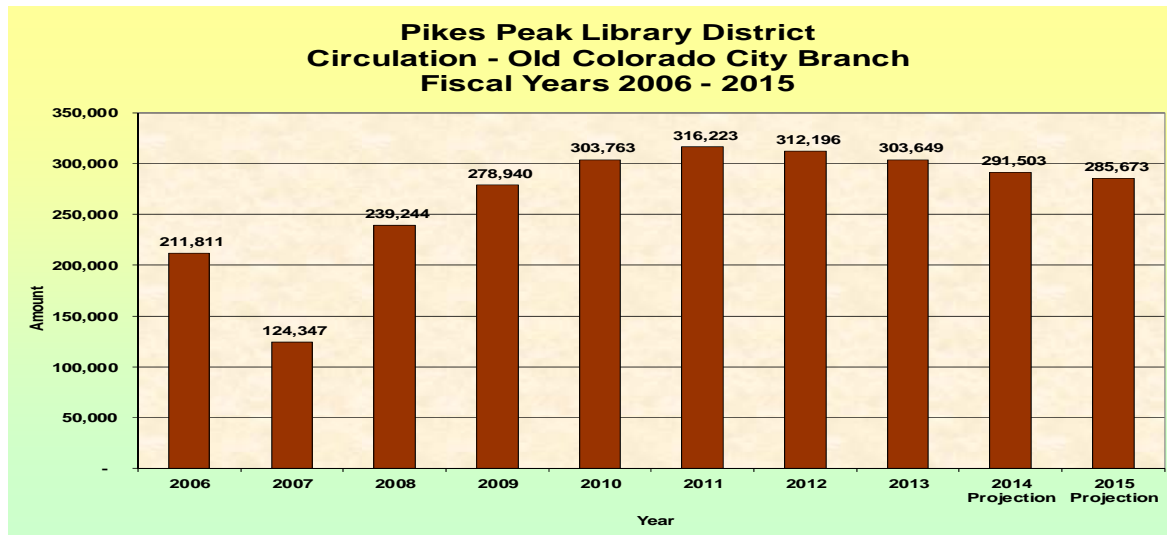


Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Manitou Springs Branch				
Salaries and wages	\$ 132,654	\$ 145,652	\$ 145,194	145,194
Substitute pay	8,683	10,000	8,000	10,000
FICA charges	10,439	11,142	11,107	11,107
Retirement contributions	6,547	7,250	7,213	7,213
Office supplies	3,032	4,600	4,000	4,500
Other operating supplies	1,093	2,577	1,000	2,500
Programming costs	2,094	2,400	1,250	2,400
Total Manitou Springs Branch	\$ 164,542	\$ 183,621	\$ 177,764	\$ 182,914
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		4.00	4.00	4.00
Authorized Positioned Category				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		4	4	4
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		6	6	6
MLS FTE's		-	-	-

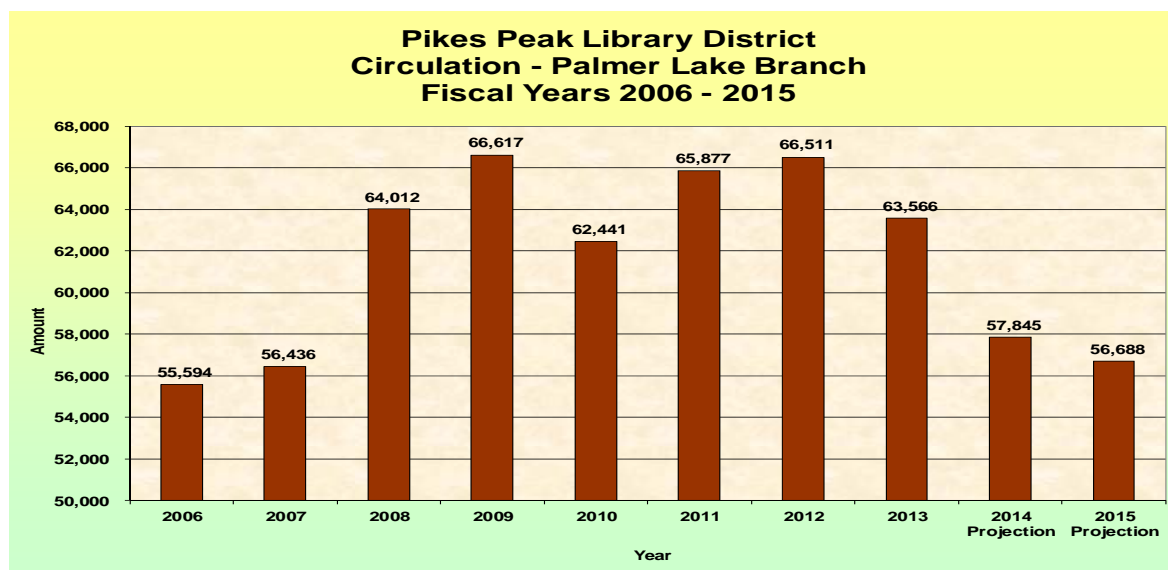
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
PUBLIC SERVICES				
Monument Branch				
Salaries and wages	\$ 338,985	\$ 308,638	\$ 303,913	303,913
Substitute pay	19,444	17,000	17,000	17,000
FICA charges	26,498	23,611	23,249	23,249
Retirement contributions	12,665	12,165	12,072	12,072
Office supplies	3,473	3,500	3,500	3,500
Other operating supplies	665	7,000	1,290	450
Other costs	409	500	350	500
Programming costs	665	1,000	1,000	1,000
Total Monument Branch	\$ 402,804	\$ 373,414	\$ 362,374	\$ 361,684
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		10.55	10.55	10.55
Authorized Positioned Category				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		5	5	5
Total Authorized Positions		17	17	17
MLS FTE's		1.00	1.00	1.00



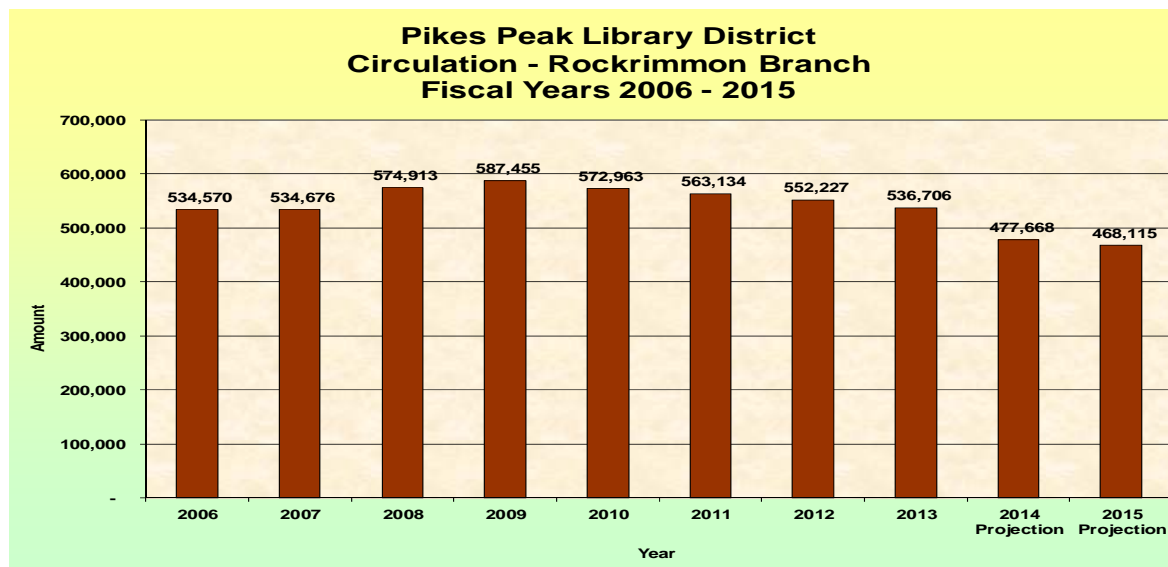
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
PUBLIC SERVICES				
Old Colorado City Branch				
Salaries and wages	\$ 275,572	\$ 279,409	\$ 291,213	291,213
Substitute pay	13,881	15,000	15,000	15,000
FICA charges	20,602	21,375	22,278	22,278
Retirement contributions	11,885	12,933	12,933	12,933
Office supplies	4,221	4,200	4,200	4,200
Other operating supplies	928	1,500	1,500	1,500
Programming costs	813	1,125	1,125	1,125
Total Old Colorado City Branch	\$ 327,902	\$ 335,542	\$ 348,249	\$ 348,249
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		8.88	8.88	8.88
Authorized Positioned Category				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		8	9	9
Part-time (1-19 hours per week)		1	1	1
Total Authorized Positions		13	14	14
MLS FTE's		1.00	1.00	1.00



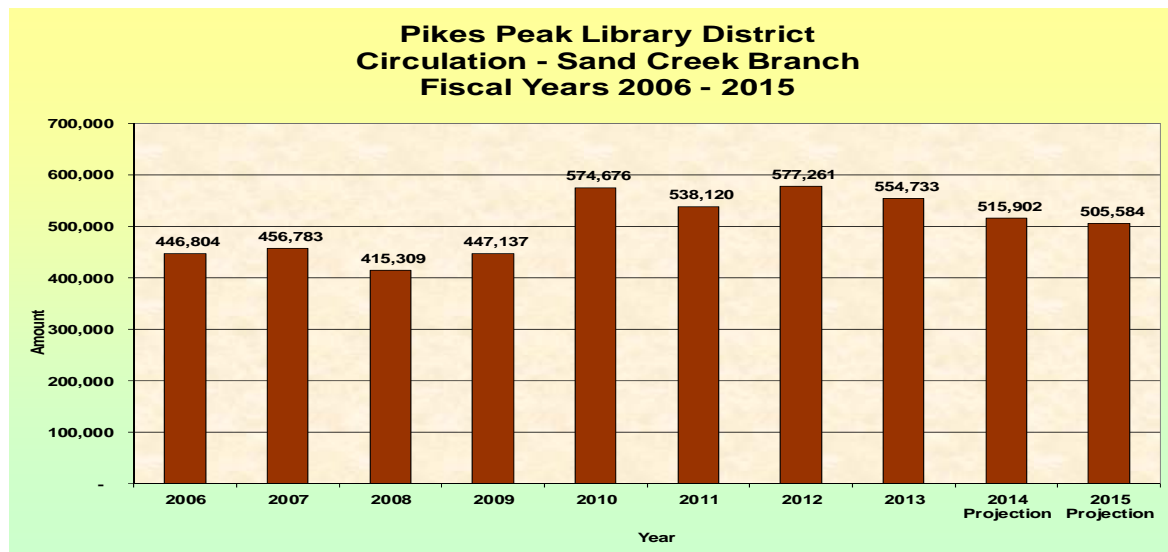
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
PUBLIC SERVICES				
Palmer Lake Branch				
Salaries and wages	\$ 56,415	\$ 56,170	\$ 56,170	56,170
Substitute pay	4,015	5,000	4,500	5,000
FICA charges	4,613	4,297	4,297	4,297
Office supplies	240	500	500	500
Other operating supplies	300	300	300	300
Other costs	107	125	125	125
Total Palmer Lake Branch	\$ 65,690	\$ 66,392	\$ 65,892	\$ 66,392
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		1.79	1.79	1.79
Authorized Positioned Category				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		1	1	1
Total Authorized Positions		3	3	3
MLS FTE's		-	-	-



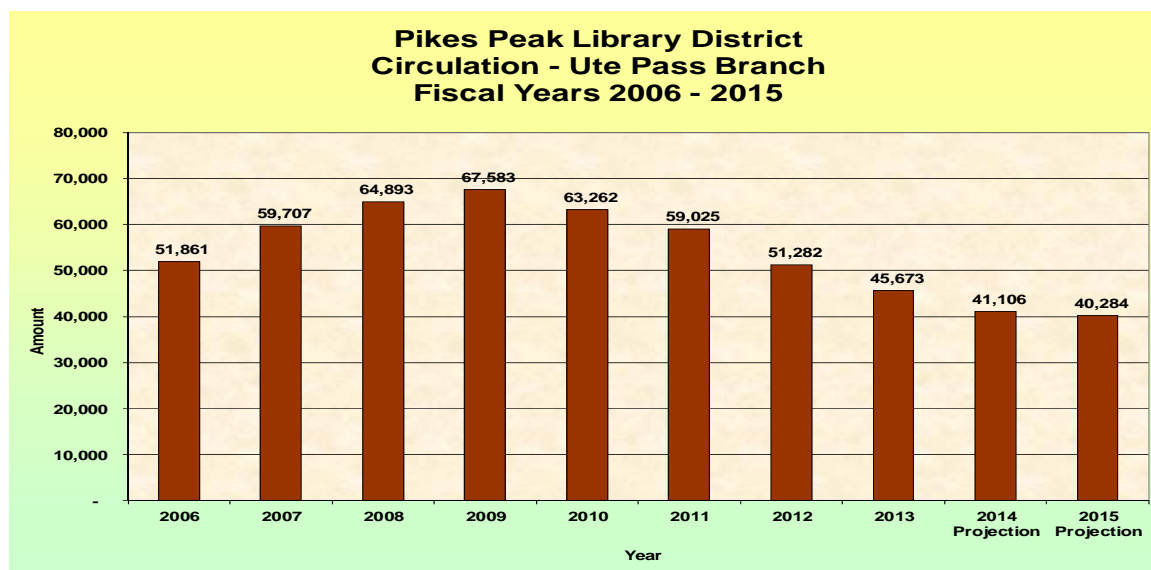
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
PUBLIC SERVICES				
Rockrimmon Branch				
Salaries and wages	\$ 328,511	\$ 319,551	\$ 306,406	306,406
Substitute pay	18,407	20,000	18,480	20,000
FICA charges	25,900	24,446	23,481	23,481
Retirement contributions	12,133	13,069	12,061	12,061
Office supplies	3,956	3,500	3,500	4,000
Other operating supplies	988	4,260	3,124	2,150
Programming costs	852	1,500	900	1,000
Total Rockrimmon Branch	\$ 390,747	\$ 386,326	\$ 367,952	\$ 369,098
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		10.65	10.65	10.65
Authorized Positioned Category				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		9	9	9
Part-time (1-19 hours per week)		5	5	5
Total Authorized Positions		18	18	18
MLS FTE's		1.00	1.00	1.00



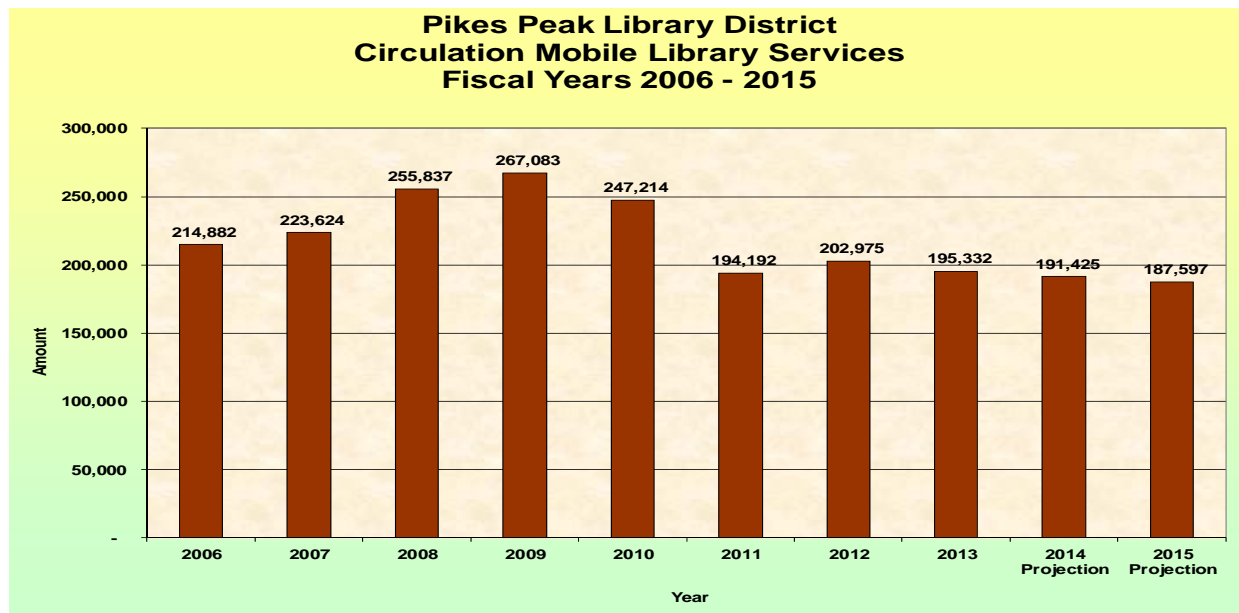
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
PUBLIC SERVICES				
Sand Creek Branch				
Salaries and wages	\$ 408,184	\$ 436,256	\$ 436,256	436,256
Substitute pay	37,701	32,000	32,000	32,000
FICA charges	32,828	33,374	33,374	33,374
Retirement contributions	21,627	25,765	25,765	25,765
Office supplies	8,124	10,971	8,000	8,500
Other operating supplies	890	-	-	1,500
Programming costs	760	1,000	1,000	3,000
Total Sand Creek Branch	\$ 510,114	\$ 539,366	\$ 536,395	\$ 540,395
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		13.26	14.23	14.23
Authorized Positioned Category				
Full-time (40 hour per week)		7	9	9
Half-time (20 - 39 hours per week)		7	6	6
Part-time (1-19 hours per week)		5	5	5
Total Authorized Positions		19	20	20
MLS FTE's		-	-	-



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
PUBLIC SERVICES				
Ute Pass Branch				
Salaries and wages	\$ 36,496	\$ 45,900	\$ 45,900	45,900
Substitute pay	4,865	6,000	6,000	6,000
FICA charges	3,155	3,511	3,511	3,511
Office supplies	-	500	500	500
Other operating supplies	42	-	-	-
Programming costs	211	300	450	300
Total Ute Pass Branch	\$ 44,769	\$ 56,211	\$ 56,361	\$ 56,211
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		1.80	1.80	1.80
Authorized Positioned Category				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		1	1	1
Part-time (1-19 hours per week)		2	2	2
Total Authorized Positions		3	3	3
MLS FTE's		-	-	-



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
PUBLIC SERVICES				
Mobile Library Services				
Salaries and wages	\$ 272,818	\$ 271,884	\$ 268,026	268,026
Substitute pay	15,741	24,454	23,000	24,454
FICA charges	21,359	20,799	20,504	20,504
Retirement contributions	12,400	13,384	13,384	13,384
Office supplies	896	-	1,000	-
Other operating supplies	1,119	1,832	500	1,535
Other costs	176	-	155	-
Programming costs	393	730	575	730
Total Mobile library Services	\$ 324,902	\$ 333,083	\$ 327,144	\$ 328,633
Authorized Positions				
		2013	2014	2015
Total Full Time Equivalents (FTE's)		8.70	8.70	8.70
Authorized Positioned Category				
Full-time (40 hour per week)		5	5	5
Half-time (20 - 39 hours per week)		5	5	5
Part-time (1-19 hours per week)		3	3	3
Total Authorized Positions		13	13	13
MLS FTE's		-	-	-



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Administration	\$ 255,315	\$ 263,305	\$ 273,500	\$ 241,957
Customer Service Team	-	1,500	750	750
Adult Services				
Penrose	1,022,902	1,012,642	1,015,475	1,011,319
ELIC	788,741	818,602	809,799	819,698
Total Adult Services	1,811,643	1,831,244	1,825,274	1,831,017
Library 21C Facility				
Adult Services	-	386,130	223,576	387,322
Children's	-	283,675	152,068	291,663
Computer Commons	-	411,425	243,992	461,525
Total Library 21C Facility	-	1,081,230	619,636	1,140,510
Children's				
Penrose	290,154	367,145	366,645	371,620
ELIC	478,611	430,945	432,695	426,709
Total Children's	768,765	798,090	799,340	798,329
Adult Reading Program	7,500	12,000	12,000	13,000
Senior Services	3,126	5,000	4,500	5,000
Teen Services	17,739	23,169	23,169	21,179
Special Collections	528,745	530,611	531,779	530,268
ILL	49,169	60,800	59,800	62,000

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Shelving				
Penrose	160,678	170,063	169,532	169,737
ELIC	313,809	327,910	319,216	325,476
Library 21C	-	111,115	69,309	115,082
Total Shelving	474,487	609,088	558,057	610,295
Circulation				
Penrose	307,977	349,740	350,043	350,741
ELIC	839,143	875,223	878,104	868,125
Library 21C	-	214,295	134,709	222,717
Total Circulation	1,147,120	1,439,258	1,362,856	1,441,583
Security	381,294	453,946	439,364	433,581
LitSource	100,562	157,458	166,155	166,455
Branch Facilities				
Briargate	494,990	206,978	206,238	-
Cheyenne Mountain	428,304	420,022	420,022	419,522
High Prairie	267,919	286,378	286,878	286,378
Fountain	261,925	275,586	266,352	268,652
Ruth Holley	427,745	454,968	440,439	446,439
Manitou Springs	164,542	183,621	177,764	182,914
Monument	402,804	373,414	362,374	361,684
Old Colorado City	327,902	335,542	348,249	348,249
Palmer Lake	65,690	66,392	65,892	66,392
Rockrimmon	390,747	386,326	367,952	369,098
Sand Creek	510,114	539,366	536,395	540,395
Ute Pass	44,769	56,211	56,361	56,211
Mobile Library Services	324,902	333,083	327,144	328,633
Total Branch Facilities	4,112,353	3,917,887	3,862,060	3,674,567
Total Public Services	\$ 9,657,818	\$11,184,586	\$10,538,240	\$10,970,491
Total Full Time Equivalents (FTE's)		241.72	267.53	267.53
Authorized Positioned Category				
Full-time (40 hour per week)		115	138	138
Half-time (20 - 39 hours per week)		173	186	186
Part-time (1-19 hours per week)		79	75	75
Total Authorized Positions		367	399	399
MLS FTE's		30	32	32

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
Support Services				
Administration				
Salaries and wages	\$ 100,114	\$ 75,816	\$ 27,892	-
FICA charges	7,327	5,800	2,107	-
Retirement contributions	7,287	6,065	2,070	-
Training	2,249	3,430	3,430	3,000
Mileage reimbursement expenses	64	625	-	-
Total Administration	\$ 117,041	\$ 91,736	\$ 35,499	\$ 3,000
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		1.00	1.00	-
Authorized Positioned Category				
Full-time (40 hour per week)		1	1	-
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		1	1	-
MLS FTE's		1.00	1.00	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
Support Services				
Green Team				
General supplies	\$ -	\$ 750	\$ 750	\$ 750
Programing	-	100	100	100
Training	-	150	150	150
Total Green Team	\$ -	\$ 1,000	\$ 1,000	\$ 1,000
OET Team				
Employee Recognition	100	5,728	2,500	3,000
Total OET Team	\$ 100	\$ 5,728	\$ 2,500	\$ 3,000

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
Support Services				
Human Resources				
Salaries and wages	\$ 235,288	\$ 241,287	\$ 243,034	243,034
Bilingual staff stipends	-	3,500	3,300	5,700
Workstudy	-	650	650	-
Temporary labor	-	1,800	1,800	1,800
FICA charges	16,840	18,458	18,592	18,592
Retirement contributions	13,399	15,144	15,284	15,284
Office supplies	-	2,000	2,000	-
Other operating supplies	2,426	2,190	2,190	4,350
Identification tags	973	1,075	1,075	-
Consultant fees	12,399	5,000	10,600	5,000
Outside services	-	8,736	8,736	9,000
Mileage reimbursement expenses	1,883	2,000	2,000	1,750
Employee recruitment expenses				
Testing	234	500	500	500
Background checks	10,049	14,000	14,000	12,000
Director search	-	50,000	50,000	-
Pre-employment assessment costs	3,613	2,500	2,500	3,500
Advertising costs	1,747	5,000	5,000	2,000
Recruitment travel costs	-	5,000	5,000	8,500
Relocation expenses	-	1,500	1,500	3,000
Job fairs	543	750	750	75
Dues	5,030	5,740	5,740	5,440
District-wide training programs/initiatives				
All Staff Day	2,625	3,000	3,000	3,500
Customer service	6,783	5,000	5,000	-
MS Office	87	1,000	1,000	-
Leadership	-	3,000	3,000	5,000
Master Drive	593	500	500	3,000
Safety	600	-	-	-
Organizational Excellence	961	-	-	-
Employee recognition				
District-wide programs	1,029	700	700	1,000
Tuition reimbursement costs	31,404	30,000	30,000	30,000
Wellness and safety	11,564	15,700	15,700	20,000
Volunteer program	2,553	3,700	3,700	3,700
Employee assistance program	16,716	15,283	15,283	16,075
Total Human Resources	\$ 379,339	\$ 464,713	\$ 472,134	\$ 421,800
Authorized Positions				
		2013	2014	2015
Total Full Time Equivalents (FTE's)		5.15	5.15	5.15
Authorized Positioned Category				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		6	6	6
MLS FTE's		-	-	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
Support Services				
Facilities - Administration				
Office supplies	\$ 140	\$ 250	\$ 250	\$ 250
Other operating supplies	3,617	6,350	6,350	6,350
Vehicle operating costs	57,288	59,350	59,350	55,750
Consultant fees	3,340	10,000	10,000	10,000
Janitorial services	262,661	347,850	347,850	383,000
Equipment maintenance	22,364	15,500	15,500	15,500
Furniture repair	1,737	3,000	3,000	3,000
Building repairs - branches	23,434	32,500	32,500	32,500
Moving and storage costs	14,664	8,033	16,200	16,200
HVAC maintenance	65,039	94,952	94,952	85,750
Elevator maintenance	31,460	34,500	34,500	34,500
Burglar and fire alarm maintenance	29,441	43,500	43,500	43,500
Grounds maintenance	45,839	50,650	50,650	50,650
Mileage reimbursement expenses	2,070	2,750	2,750	2,500
Equipment rental	4,617	7,305	7,305	5,555
Total Facilities - Administration	\$ 567,711	\$ 716,490	\$ 724,657	\$ 745,005

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
Support Services				
Facilities - Penrose				
Salaries and wages	\$ 281,214	\$ 287,622	\$ 287,622	287,622
FICA charges	19,635	22,003	22,003	22,003
Retirement contributions	19,695	20,758	20,758	20,758
Office supplies	7,925	8,000	8,000	8,000
Other operating supplies	23,403	31,250	31,250	26,750
Building repairs	17,408	32,100	32,100	32,100
Furniture repairs	5,876	13,100	13,100	12,500
Equipment repairs	1,460	1,000	1,000	1,000
Total Facilities - Penrose	\$ 376,616	\$ 415,833	\$ 415,833	\$ 410,733
Authorized Positions		2013	2014	2015
Total Full Time Equivalent (FTE's)		6.00	6.75	6.75
Authorized Positioned Category				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		-	1	1
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		6	7	7
MLS FTE's		-	-	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
Support Services				
Facilities - ELIC				
Salaries and wages	\$ 125,281	\$ 121,638	\$ 121,638	121,638
FICA charges	8,686	9,305	9,305	9,305
Retirement contributions	8,817	9,731	9,731	9,731
Office supplies	8,629	6,750	6,750	6,750
Other operating supplies	4,676	5,100	5,100	10,500
Building repairs	22,376	26,500	26,500	26,500
Furniture repairs	6,185	12,500	12,500	12,500
Equipment repairs	688	850	850	850
Total Facilities - ELIC	\$ 185,338	\$ 192,374	\$ 192,374	\$ 197,774
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		3.00	3.00	3.00
Authorized Positioned Category				
Full-time (40 hour per week)		3	3	3
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		3	3	3
MLS FTE's		-	-	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
Support Services				
Facilities - Library 21C Facility				
Salaries and wages	\$ -	\$ 69,160	\$ 58,537	\$ 69,160
FICA charges	-	5,291	4,478	5,291
Retirement contributions	-	5,533	4,683	5,533
Office supplies	-	4,000	4,000	4,000
Other operating supplies	110	4,000	4,000	17,500
Janitorial services				
Facility cleaning	10,000	1,200	1,200	-
Upholstery cleaning	-	1,500	1,500	1,500
Equipment repair	3,218	10,000	10,000	6,000
Furniture repair	-	2,500	2,500	2,500
Building repairs	1,015	35,000	35,000	35,000
Roofing	-	4,000	4,000	4,000
Miscellaneous repairs	-	2,500	2,500	-
HVAC maintenance	13,604	62,500	30,000	62,500
Elevator maintenance	7,516	-	-	-
Burglar and fire alarm maintenance	2,609	-	-	-
Grounds maintenance	-	9,500	9,500	9,500
Total Facilities - Library 21C Facility	\$ 38,072	\$ 216,684	\$ 171,898	\$ 222,484
Authorized Positions		2013	2014	2015
Total Full Time Equivalent (FTE's)		-	2.00	2.00
Authorized Positioned Category				
Full-time (40 hour per week)		-	2	2
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		-	2	2
MLS FTE's		-	-	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
Support Services				
Facilities - Utilities/Rent - High Prairie				
Electric	\$ 7,819	\$ 8,900	\$ 8,900	\$ 9,670
Water and sewer	9,245	8,200	8,200	11,000
Trash removal	762	800	800	800
Total Facilities - Utilities/Rent - High Prairie	\$ 17,826	\$ 17,900	\$ 17,900	\$ 21,470
Facilities - Utilities/Rent - Fountain				
Gas	\$ 2,141	\$ 2,200	\$ 2,200	\$ 2,200
Electric	11,609	11,500	11,500	12,100
Water and sewer	1,500	1,800	1,800	2,100
Trash removal	1,062	1,100	1,100	880
Total Facilities - Utilities/Rent - Fountain	\$ 16,312	\$ 16,600	\$ 16,600	\$ 17,280
Facilities - Utilities/Rent - Library 21C				
Gas	\$ 16,301	24,275	24,275	27,000
Electric	44,854	145,980	104,668	130,000
Water and sewer	13,561	24,100	24,100	24,100
Trash removal	-	6,900	2,500	3,000
Total Facilities - Utilities/Rent - Library 21C	\$ 74,716	\$ 201,255	\$ 155,543	\$ 184,100
Facilities - Utilities/Rent - Ruth Holley				
Gas	\$ 2,305	2,400	2,400	2,500
Electric	9,457	9,800	9,800	9,800
Trash removal	865	800	800	860
Rental	106,994	109,086	109,086	115,810
Common area maintenance costs	16,368	16,368	24,000	30,500
Total Facilities - Utilities/Rent - Ruth Holley	\$ 135,989	\$ 138,454	\$ 146,086	\$ 159,470
Facilities - Utilities/Rent - Manitou				
Gas	\$ 922	\$ 800	\$ 800	\$ 800
Electric	1,935	2,100	2,100	2,100
Water and Sewer	802	1,000	1,000	1,000
Rent	9,264	9,264	9,264	9,264
Total Facilities - Utilities/Rent - Manitou Springs	\$ 12,923	\$ 13,164	\$ 13,164	\$ 13,164
Facilities - Utilities/Rent - Monument				
Gas	\$ 1,869	\$ 1,600	\$ 1,600	\$ 2,000
Electric	12,216	11,900	11,900	11,400
Trash Removal	371	500	500	400
Facility rental costs	90,601	95,132	95,132	99,888
Common area maintenance costs	23,291	26,996	26,996	27,000
Total Facilities - Utilities/Rent - Monument	\$ 128,348	\$ 136,128	\$ 136,128	\$ 140,688

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
Support Services				
Facilities - Utilities/Rent - Old Colorado City				
Gas	\$ 2,144	\$ 1,800	\$ 1,800	\$ 1,900
Electric	7,059	7,600	7,600	7,980
Trash removal	1,314	500	500	520
Water and sewer	496	1,300	1,300	1,430
Total Facilities - Utilities/Rent - Old Colorado City	\$ 11,013	\$ 11,200	\$ 11,200	\$ 11,830
Facilities - Utilities/Rent - Palmer Lake				
Gas	\$ 757	\$ 1,200	\$ 1,200	\$ 1,000
Electric	1,360	1,400	1,400	1,500
Water and sewer	1,051	500	500	660
Total Facilities - Utilities/Rent - Palmer Lake	\$ 3,168	\$ 3,100	\$ 3,100	\$ 3,160
Facilities - Utilities/Rent - Rockrimmon				
Gas	\$ 1,929	2,000	2,000	2,400
Electric	8,466	8,900	8,900	9,000
Trash removal	419	500	500	500
Facility rental costs	148,423	153,164	153,164	157,500
Common area maintenance costs	30,334	46,500	35,000	36,000
Total Facilities - Utilities/Rent - Rockrimmon	\$ 189,571	\$ 211,064	\$ 199,564	\$ 205,400

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
Support Services				
Facilities - Utilities/Rent - Sand Creek				
Gas	\$ 2,622	\$ 2,700	\$ 2,700	\$ 2,700
Electric	12,503	12,900	12,900	13,545
Water and sewer	1,564	1,700	1,700	1,800
Trash Removal	281	400	400	250
Common area maintenance costs	15,613	15,194	15,194	16,000
Total Facilities - Utilities/Rent - Sand Creek	\$ 32,583	\$ 32,894	\$ 32,894	\$ 34,295
Facilities - Utilities/Rent - Ute Pass				
Gas	\$ 1,359	\$ 1,400	\$ 1,400	\$ 1,400
Electric	1,845	1,800	1,800	2,200
Water and sewer	431	500	500	730
Facility rental costs	6,135	6,315	6,315	6,320
Total Facilities - Utilities/Rent - Ute Pass	\$ 9,770	\$ 10,015	\$ 10,015	\$ 10,650

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
Support Services				
Administration	\$ 117,041	\$ 91,736	\$ 35,499	\$ 3,000
Teams				
Green Team	-	1,000	1,000	1,000
OET Team	100	5,728	2,500	3,000
Total Teams	100	6,728	3,500	4,000
Human Resources	379,339	464,713	472,134	421,800
Facilities	2,508,965	3,097,929	2,986,331	2,958,111
Total Support Services	\$ 3,005,445	\$ 3,661,106	\$ 3,497,464	\$ 3,386,911
Authorized Positions		2013	2014	2015
Total Full Time Equivalent (FTE's)		15.15	17.90	16.90
Authorized Positioned Category				
Full-time (40 hour per week)		14	16	15
Half-time (20 - 39 hours per week)		2	3	3
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		16	19	18
MLS FTE's		1.00	1.00	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
COMMUNITY ENGAGEMENT AND OUTREACH OFFICE				
Administration				
Salaries and wages	\$ 471,947	\$ 474,640	\$ 507,504	507,504
FICA charges	34,156	36,309	38,824	38,824
Retirement contributions	30,583	36,085	36,085	36,085
Video substitute pay	7,604	12,000	12,120	12,000
Meeting room supplies	-	5,000	5,000	5,000
Office supplies	1,819	4,126	4,126	4,126
Other operating supplies	312	-	-	-
Video production	-	12,121	10,000	1,000
Library channel	-	6,751	5,000	5,000
Consultant fees	-	15,000	5,000	20,000
PMC repair/replacement	140	1,000	1,000	1,000
Newsletters - postage and mail preparation costs	667	4,000	4,000	4,000
Mileage reimbursement expenses	4,359	5,500	5,500	5,500
Contract information listing costs	13,742	13,589	12,000	12,000
Dues	14,536	14,100	14,100	14,100
External printing services	2,039	-	-	-
Paper supplies/copier center commitment	51,448	75,000	75,000	84,000
Networking costs	-	3,500	3,500	3,500
Marketing promotions	54,587	47,350	45,000	45,000
Programming costs	3,334	6,000	6,000	6,000
Merchandising costs	-	2,500	2,500	7,500
Trade exhibits/community outreach	181	5,000	5,000	5,000
Training	1,660	4,000	4,000	4,000
Signage costs	16,023	10,000	10,000	5,000
Total	\$ 709,137	\$ 793,571	\$ 811,259	\$ 826,139
Authorized Positions				
	2013	2014	2015	
Total Full Time Equivalents (FTE's)	10.90	11.75	11.75	
Authorized Positioned Category				
Full-time (40 hour per week)	9	10	10	
Half-time (20 - 39 hours per week)	2	3	3	
Part-time (1-19 hours per week)	1	-	-	
Total Authorized Positions	12	13	13	
MLS FTE's	-	-	-	

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
COMMUNITY ENGAGEMENT AND OUTREACH OFFICE				
CIA Team				
Outreach	-	2,000	-	-
Total CIA Team	\$ -	\$ 2,000	\$ -	\$ -
Community Relations Office				
Administration	\$ 709,137	\$ 793,571	\$ 811,259	\$ 826,139
CIA Team	-	2,000	-	-
Total Community Relations Office	\$ 709,137	\$ 795,571	\$ 811,259	\$ 826,139

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
INFORMATION TECHNOLOGY OFFICE				
Administration				
Salaries and wages	\$ 735,623	\$ 763,360	\$ 763,360	\$ 747,344
Substitute costs	431	-	-	-
FICA charges	54,570	58,397	58,397	57,172
Retirement contributions	51,787	58,350	58,350	57,068
Software costs	121,600	204,430	204,430	266,440
Computer supplies	32,814	35,445	35,445	35,000
Office supplies	1,592	2,500	2,500	2,500
Internet filtering costs	-	35,000	35,000	35,000
Telecommunication Costs				
Data charges	223,508	225,510	225,510	199,830
Upgrades	1,860	-	-	30,000
Voice	88,292	63,364	63,364	63,364
Cellular	20,162	49,400	49,400	47,400
Cabling	3,134	20,000	20,000	20,000
Cell phones for facilities/security	355	-	-	-
Consultant fees	55,649	87,499	87,499	81,500
SIRSI software costs	75,239	93,552	93,552	97,459
Director station	5,087	-	-	-
RFID equipment maintenance	72,015	86,054	86,054	105,000
SIRSI customization costs	6,939	-	-	-
Comp Sup Agreement-Internet	108,075	103,936	103,936	91,649
Telecommunication equipment maintenance	22,694	34,000	34,000	94,500
Telephone maintenance	11,419	41,154	41,154	40,000
Equipment repair costs	7,702	9,500	9,500	9,500
Training	12,364	19,946	10,000	27,000
Mileage reimbursement expenses	3,567	6,000	6,000	6,000
Total Information Technology Office	\$ 1,716,478	\$ 1,997,397	\$ 1,987,451	\$ 2,113,726
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		13.00	14.00	14.00
Authorized Positioned Category				
Full-time (40 hour per week)		12	13	13
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		14	15	15
MLS FTE's		1.00	1.00	1.00

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
INFORMATION TECHNOLOGY OFFICE				
Collection Management				
Salaries and wages	\$ 760,932	\$ 763,122	\$ 754,511	754,511
Temporary labor	14,446	14,000	14,000	14,000
Substitutes Employees	4,613	5,000	5,409	5,000
FICA charges	57,737	58,379	57,720	57,720
Retirement contributions	47,194	54,147	53,458	53,458
Office supplies	1,994	2,500	2,500	2,500
Other operating supplies	-	2,000	2,000	2,000
Processing supplies	78,321	136,180	136,180	135,000
Cataloging services	67,462	72,600	72,600	72,600
Subs CollectionHQ	8,521	30,600	30,600	30,600
Bindery	6,870	8,000	8,000	5,000
Library material purchases	3,348,303	3,717,135	3,717,135	3,364,069
New materials	-	132,957	132,957	-
Microforms	36,333	26,000	26,000	10,000
Periodicals	89,379	223,547	223,547	125,000
Serials	37,712	58,509	58,509	45,000
On-line database services	451,372	429,555	429,555	420,837
Title Source software/Web Dewey BCR	4,250	4,500	4,500	4,500
Rental Meter	-	768	768	-
Equipment maintenance	-	1,100	-	-
Mileage reimbursement expenses	433	800	800	800
Total Collection Management	\$ 5,015,872	\$ 5,741,399	\$ 5,730,749	\$ 5,102,595
Authorized Positions		2013	2014	2015
Total Full Time Equivalents (FTE's)		21.05	19.30	19.30
Authorized Positioned Category				
Full-time (40 hour per week)		16	16	16
Half-time (20 - 39 hours per week)		8	6	6
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		24	22	22
MLS FTE's		4.00	4.00	4.00

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
DEVELOPMENT OFFICE				
Administration				
Administrative support - Foundation costs	\$ 129,923	\$ 170,654	170,654	175,674
Training	255	1,000	1,000	-
Office supplies	2,105	-	-	-
Software	1,761	-	-	-
Total Development Office	\$ 134,044	\$ 171,654	\$ 171,654	\$ 175,674
Diversity Team				
Training	3,249	-	-	-
Total Diversity Team	\$ 3,249	\$ -	\$ -	\$ -
DEVELOPMENT OFFICE				
Administration				
	\$ 134,044	\$ 171,654	\$ 171,654	\$ 175,674
Teams				
Diversity Team	3,249	-	-	-
Total Teams	3,249	-	-	-
Total Development Office	\$ 137,293	\$ 171,654	\$ 171,654	\$ 175,674

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
FINANCE OFFICE				
Administration				
Salaries and wages	\$ 289,523	\$ 283,743	\$ 283,743	\$ 283,743
Substitute costs	326	-	-	-
FICA charges	20,718	21,706	21,706	21,706
Retirement contributions	19,380	21,085	21,085	21,085
Office supplies	1,485	8,000	8,000	8,000
Other operating supplies	2,828	-	-	-
Audit fees	31,435	36,000	36,000	38,500
Legal notices - advertising	1,020	2,000	2,000	2,000
Fiscal System annual maintenance costs	37,260	32,100	32,200	64,000
Mileage reimbursement expenses	2,006	2,500	2,500	2,500
Dues	920	1,560	1,560	1,200
Vault clean-up charges	1,979	1,200	1,200	2,100
Training	5,233	4,800	4,800	4,800
Total Finance Office	\$ 414,113	\$ 414,694	\$ 414,794	\$ 449,634
Authorized Positions				
		2013	2014	2015
Total Full Time Equivalents (FTE's)		5.75	5.75	5.75
Authorized Positioned Category				
Full-time (40 hour per week)		5	5	5
Half-time (20 - 39 hours per week)		1	1	1
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		6	6	6
MLS FTE's		-	-	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
INTERDEPARTMENTAL				
Vacation/sick leave accrual	\$ 35,733	\$ 200,000	\$ 200,000	175,000
Payroll accrual provision	49,328	50,000	50,000	50,000
Personnel items	-	-	-	266,343
Vacant positions	-	(181,979)	-	-
New positions/temporary positions	34,319	6,918	6,918	122,081
Substitute pay reserve - teams/Sunday hours	2,462	34,350	54,000	60,000
Internships	-	5,000	-	-
Other payroll taxes	5,546	37,300	37,300	39,471
Dues - Urban Library Council	10,500	10,500	10,500	10,500
Legal fees	40,898	50,000	50,000	50,000
Health insurance	1,200,840	1,506,297	1,390,000	1,500,000
Vision insurance	48,077	50,000	50,000	51,000
Unemployment insurance	34,749	39,500	39,500	40,000
Workers compensation costs	84,047	95,000	95,000	95,000
Life and disability insurance	46,504	47,500	47,500	49,000
Collection agency charges	45,851	50,000	50,000	47,500
Other operating supplies	3,269	2,000	2,000	2,000
BiblioStat Connect database	-	1,950	-	-
Postage	89,092	110,000	100,000	95,000
Copier charges	25,060	33,000	33,000	33,000
Patron Reimbursement	-	1,000	1,000	1,000
Insurance	152,142	155,000	155,000	160,000
Bank charges	21,309	21,000	21,000	21,000
Treasurer's fees	360,424	360,886	360,886	364,495
Total Interdepartmental	\$ 2,290,150	\$ 2,685,222	\$ 2,753,604	\$ 3,232,390

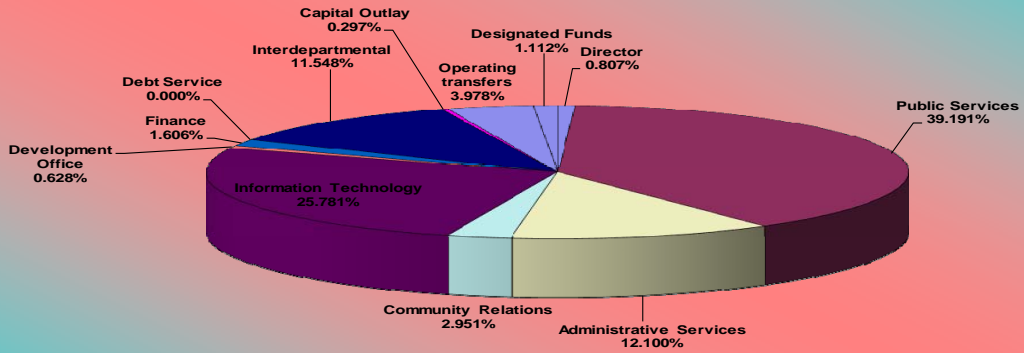
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
Account	Actual	Budget	Projection	Budget
Designated Funds				
Wages/temporary labor	\$ 107,131	\$ 196,981	\$ 196,981	48,644
Substitute costs	3,351	-	-	-
FICA	8,912	3,312	3,312	-
Retirement contributions	1,389	-	-	-
Health benefits	3,155	4,246	4,246	-
Vision	219	-	-	-
Life and ADD	124	-	-	-
Office supplies	28,869	7,935	7,935	-
Library Materials - Books	20,510	258,795	258,795	146,399
Library Materials - Electronic databases/on-line services	977	-	-	-
Programming	56,599	67,255	39,174	69,741
Grounds maintenance	1,121	-	-	-
Summer Reading Prizes	3,642	8,000	8,000	-
Mileage	1,483	666	666	-
Dues	7,274	-	-	-
Training	2,295	1,495	1,495	-
Signage	-	-	-	6,000
Other grant designated expenses	92,074	41,331	21,331	40,457
Capital Outlay	82,927	102,940	102,940	83,158
Total Designated Funds	\$ 422,052	\$ 692,956	\$ 644,875	\$ 394,399
Total Expenditures, Operating Transfers To Other Funds and Other Financing Uses	\$28,853,465	\$30,691,028	\$29,845,956	\$27,992,023

Pikes Peak Library District
 General Fund - Expenditures by Department
 Three-Year Period Ended December 31, 2015

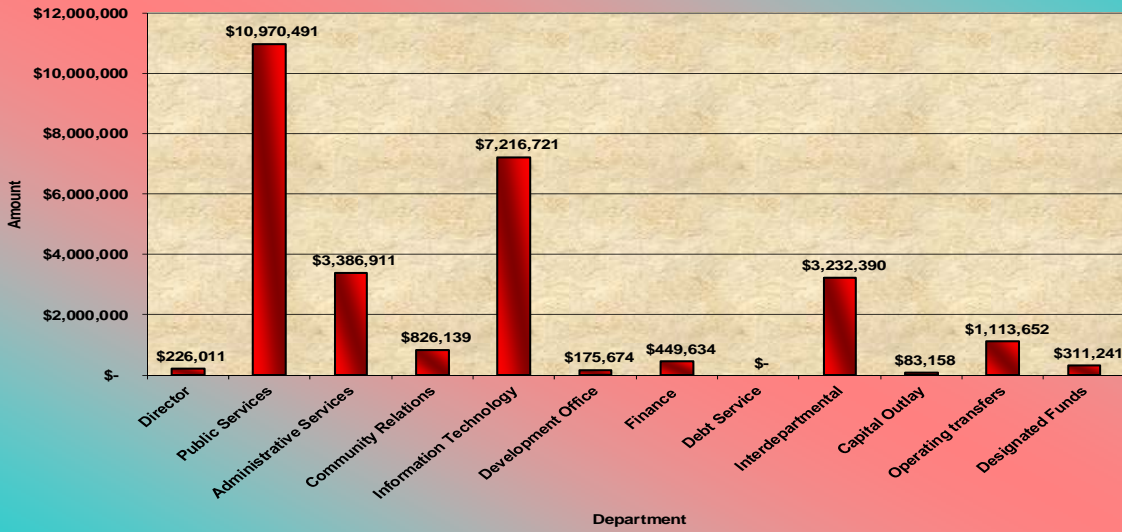
Account	2013 Actual	2014 Budget	2014 Projection	2015 Budget
Summary				
Director	\$ 251,032	\$ 254,812	\$ 207,635	\$ 226,011
Public Services	9,657,818	11,184,586	10,538,240	10,970,491
Support Services	3,005,445	3,661,106	3,497,464	3,386,911
Community Relations Office	709,137	795,571	811,259	826,139
Information Technology Office	6,732,350	7,742,196	7,718,200	7,216,721
Development Office	137,293	171,654	171,654	175,674
Finance Office	414,113	414,694	414,794	449,634
Interdepartmental	2,290,150	2,685,222	2,753,604	3,232,391
Capital Outlay	84,085	102,941	102,941	83,158
Operating Transfers To Other Funds	5,232,917	3,088,231	3,088,231	1,113,652
Designated Funds	339,125	590,016	541,935	311,242
Total General Fund Expenditures	\$ 28,853,465	\$ 30,691,029	\$ 29,845,957	\$ 27,992,024

Authorized Positions	2013	2014	2015
Total Full Time Equivalent (FTE's)	309.57	338.23	337.23
Authorized Positioned Category			
Full-time (40 hour per week)	173	200	199
Half-time (20 - 39 hours per week)	188	201	201
Part-time (1-19 hours per week)	80	75	75
Total Authorized Positions	441	476	475
MLS FTE's	36.55	38.55	37.55

Pikes Peak Library District Expenditure Allocation Percentage Fiscal Year 2015



Pikes Peak Library District Expenditures by Department Fiscal Year 2015



Pikes Peak Library District								
New Positions								
Three-Year Period Ended December 31, 2015								
			Hours					
	Position Name	Grade	Week	Wages	FICA	Retirement	Insurance	Total
Children's 21C								
	Children's Librarian 1	300B	40	\$ 45,760	\$ 3,501	\$ 3,661	\$ 14,856	\$ 67,777
Creative Computer Commons								
	Public Service Specialist	270	20	15,028	1,150	-	-	16,178
Community Engagement Office								
	Program Set-up Coordinator	260	20	14,082	1,077	-	-	15,159
Security								
	Security Officer - Sand Creek and Ruth Holley	250	20	11,794	902	-	-	12,696
Reclassifications								
Childrens Services								
	Asst 2 Childrens	230						
		260	40	6,240	477	499	-	7,217
Human Resources								
	HR Specialist Benefits, Compensation and HRIS	280						
		290	40	1,248	95	100	-	1,443
	HR Specialist Talent Management	280						
		290	40	1,394	107	111	-	1,612
				\$ 95,545	\$ 7,309	\$ 4,371	\$ 14,856	\$ 122,081

Pikes Peak Library District				
General Fund - Designated Fund (included in General Fund)				
Annual Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Briargate Library's services, programs and assets.				
Fiscal Year Estimated Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other - signage - Monument Community Library	-	-	-	6,000
Total Fiscal Year Expenditures	-	-	-	6,000
Excess (Deficit) Revenues Over Expenditures	-	-	-	(6,000)
Fund Balance - Beginning of Year	6,000	6,000	6,000	6,000
Fund Balance - End of Year	\$ 6,000	\$ 6,000	\$ 6,000	\$ -

Pikes Peak Library District				
General Fund - Designated Fund (included in General Fund)				
Cheyenne Library Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Cheyenne Library's services, programs and assets.				
Fiscal Year Estimated Revenues				
Donations				
Pikes Peak Library District Foundation	\$ 2,000	\$ -	\$ -	\$ 5,500
Other	-	-	-	-
	<u>2,000</u>	<u>-</u>	<u>-</u>	<u>5,500</u>
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	<u>2,000</u>	<u>-</u>	<u>-</u>	<u>5,500</u>
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	833	-	-	-
Capital outlay	-	-	-	-
Phone system	-	-	-	6,667
Other	-	-	-	-
Total Fiscal Year Expenditures	<u>833</u>	<u>-</u>	<u>-</u>	<u>6,667</u>
Excess (Deficit) Revenues Over Expenditures	<u>1,167</u>	<u>-</u>	<u>-</u>	<u>(1,167)</u>
Fund Balance - Beginning of Year	-	1,167	1,167	1,167
Fund Balance - End of Year	<u>\$ 1,167</u>	<u>\$ 1,167</u>	<u>\$ 1,167</u>	<u>\$ -</u>

Pikes Peak Library District				
General Fund - Designated Fund (included in General Fund)				
Fountain Library Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Fountain Library's services, programs and assets.				
Fiscal Year Estimated Revenues				
Donations				
Pikes Peak Library District Foundation	\$ 500	\$ -	\$ -	\$ -
Other	-	-	-	-
	500	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	500	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	-	-	-	500
Total Fiscal Year Expenditures	-	-	-	500
Excess (Deficit) Revenues Over Expenditures	500	-	-	(500)
Fund Balance - Beginning of Year	-	500	500	500
Fund Balance - End of Year	\$ 500	\$ 500	\$ 500	\$ -

Pikes Peak Library District				
General Fund - Designated Fund (included in General Fund)				
High Prairie Library Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's High Prairie Library's services, programs and assets.				
Fiscal Year Estimated Revenues				
Donations				
Pikes Peak Library District Foundation	\$ 12,800	\$ -	\$ -	\$ -
Other	-	-	-	-
	12,800	-	-	-
Other revenue	18	-	-	-
Total Fiscal Year Estimated Revenues	12,818	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	-	-	-	6,418
Total Fiscal Year Expenditures	-	-	-	6,418
Excess (Deficit) Revenues Over Expenditures	12,818	-	-	(6,418)
Fund Balance - Beginning of Year	(6,400)	6,418	6,418	6,418
Fund Balance - End of Year	\$ 6,418	\$ 6,418	\$ 6,418	\$ -

Pikes Peak Library District					
General Fund - Designated Fund (included in General Fund)					
Monument Library Designated Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Monument Library's services, programs and assets.					
Fiscal Year Estimated Revenues					
Donations					
	Pikes Peak Library District Foundation	\$ 7,660	\$ -	\$ -	\$ -
	Other	-	-	-	-
		<u>7,660</u>	<u>-</u>	<u>-</u>	<u>-</u>
	Other Revenue	-	-	-	-
	Total Fiscal Year Estimated Revenues	<u>7,660</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fiscal Year Expenditures					
	Personnel	-	-	-	-
	Library materials	-	-	-	-
	Program expenditures	-	-	-	-
	Capital outlay		-	-	-
	Meeting room carpet	-	-	-	-
	Surveillance equipment	7,000	-	-	-
	Adjustable tables	-	2,840	2,840	-
	Other	281	-	-	379
	Total Fiscal Year Expenditures	<u>7,281</u>	<u>2,840</u>	<u>2,840</u>	<u>379</u>
	Excess (Deficit) Revenues Over Expenditures	<u>379</u>	<u>(2,840)</u>	<u>(2,840)</u>	<u>(379)</u>
	Fund Balance - Beginning of Year	<u>2,840</u>	<u>3,219</u>	<u>3,219</u>	<u>379</u>
	Fund Balance - End of Year	<u>\$ 3,219</u>	<u>\$ 379</u>	<u>\$ 379</u>	<u>\$ -</u>

Pikes Peak Library District				
General Fund - Designated Fund (included in General Fund)				
Old Colorado City Library Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund		2013	2014	2014
		Actual	Budget	Projection
				2015
				Budget
To accumulate funds for the support of the District's Old Colorado City Library's services, programs and assets.				
Fiscal Year Estimated Revenues				
Donations				
Pikes Peak Library District Foundation		\$ 500	\$ 13,500	\$ 13,500
Other		-	-	-
		500	13,500	13,500
				38,168
Other Revenue		-	-	-
Total Fiscal Year Estimated Revenues		500	13,500	13,500
				38,168
Fiscal Year Expenditures				
Personnel		-	-	-
Library materials		-	-	-
Program expenditures		-	-	-
Capital outlay			-	-
Historic tile mural				
Bench		-	-	-
Carpet replacement		-	-	5,000
Sealcoat and crack repair		-	-	-
Seal coat and stripe		-	-	1,750
Window cornices		-	-	6,100
Phone system		-	-	7,097
Self-check		-	-	8,221
Public art project		-	13,500	13,500
Finish wood flooring		-	-	10,000
Other		225	-	-
				275
Total Fiscal Year Expenditures		225	13,500	13,500
				38,443
Excess (Deficit) Revenues Over Expenditures		275	-	-
				(275)
Fund Balance - Beginning of Year		-	275	275
				275
Fund Balance - End of Year		\$ 275	\$ 275	\$ 275
				\$ -

Pikes Peak Library District				
General Fund - Designated Fund (included in General Fund)				
Rockrimmon Library Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Rockrimmon Library's services, programs and assets.				
Fiscal Year Estimated Revenues				
Donations				
Pikes Peak Library District Foundation	\$ 5,374	\$ 37,806	\$ 38,800	\$ -
Other	-	-	-	-
	5,374	37,806	38,800	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	5,374	37,806	38,800	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
Makeover project	-	-	-	-
Surveillance equipment	1,264	-	-	-
Single sided booktrucks	-	-	-	-
Exterior wall bookdrop and four lightweight bins	4,560	-	-	-
Upgrade lock system to card reader system	-	7,100	7,100	-
Flooring replacement with RFID gate installation	-	2,300	2,300	-
Install server room air conditioning unit	-	20,000	20,000	-
Move information desk and help desks	-	1,200	1,200	-
Move Teen location	-	6,800	6,800	-
Relocate Friends and copier	-	1,400	1,400	-
Other	-	-	-	-
Total Fiscal Year Expenditures	5,824	38,800	38,800	-
Excess (Deficit) Revenues Over Expenditures	(450)	(994)	-	-
Fund Balance - Beginning of Year	450	-	-	-
Fund Balance - End of Year	\$ -	\$ (994)	\$ -	\$ -

Pikes Peak Library District					
General Fund - Designated Fund (included in General Fund)					
Ruth Holley Library Designated Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013 Actual	2014 Budget	2014 Projection	2015 Budget
To accumulate funds for the support of the District's Ruth Holley Library's services, programs and assets.					
Fiscal Year Estimated Revenues					
Donations					
Pikes Peak Library District Foundation		\$ -	\$ -	\$ -	\$ -
Other		-	-	-	-
		-	-	-	-
Other Revenue		-	-	-	-
Total Fiscal Year Estimated Revenues		-	-	-	-
Fiscal Year Expenditures					
Personnel		-	-	-	-
Library materials		-	-	-	-
Program expenditures		-	-	-	-
Capital outlay		-	-	-	-
Other			-	-	91
Total Fiscal Year Expenditures		-	-	-	91
Excess (Deficit) Revenues Over Expenditures		-	-	-	(91)
Fund Balance - Beginning of Year		91	91	91	91
Fund Balance - End of Year		\$ 91	\$ 91	\$ 91	\$ -

Pikes Peak Library District					
General Fund - Designated Fund (included in General Fund)					
Mobile Library Services Designated Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013 Actual	2014 Budget	2014 Projection	2015 Budget
To accumulate funds for the support of the District's Mobile Library's services, programs and assets.					
Fiscal Year Estimated Revenues					
Donations					
Pikes Peak Library District Foundation		\$ 150	\$ -	\$ -	\$ -
Other		-	-	-	-
		150	-	-	-
Other Revenue		-	-	-	-
Total Fiscal Year Estimated Revenues		150	-	-	-
Fiscal Year Expenditures					
Personnel		-	-	-	-
Library materials		-	-	-	-
Program expenditures		-	-	-	-
Capital outlay		-	-	-	-
Other		105	-	-	45
Total Fiscal Year Expenditures		105	-	-	45
Excess (Deficit) Revenues Over Expenditures		45	-	-	(45)
Fund Balance - Beginning of Year		-	45	45	45
Fund Balance - End of Year		\$ 45	\$ 45	\$ 45	\$ -

Pikes Peak Library District					
General Fund - Designated Fund (included in General Fund)					
Carnegie Facility Designated Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013 Actual	2014 Budget	2014 Projection	2015 Budget
To accumulate funds for the support of the District's Carnegie Facility services, programs and assets.					
Fiscal Year Estimated Revenues					
Donations					
Pikes Peak Library District Foundation		\$ 800	\$ -	\$ -	\$ 6,200
Other		-	-	-	-
		<u>800</u>	<u>-</u>	<u>-</u>	<u>6,200</u>
Other Revenue		-	-	-	-
Total Fiscal Year Estimated Revenues		<u>800</u>	<u>-</u>	<u>-</u>	<u>6,200</u>
Fiscal Year Expenditures					
Personnel		-	-	-	-
Library materials		-	-	-	-
Program expenditures		-	-	-	-
Capital outlay		-	-	-	-
Window tinting		-	-	-	7,000
Other		-	-	-	-
Total Fiscal Year Expenditures		<u>-</u>	<u>-</u>	<u>-</u>	<u>7,000</u>
Excess (Deficit) Revenues Over Expenditures		<u>800</u>	<u>-</u>	<u>-</u>	<u>(800)</u>
Fund Balance - Beginning of Year		-	800	800	800
Fund Balance - End of Year		<u>\$ 800</u>	<u>\$ 800</u>	<u>\$ 800</u>	<u>\$ -</u>

Pikes Peak Library District					
General Fund - Designated Fund (included in General Fund)					
Carnegie Garden Library Designated Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Carnegie Garden's services, programs and assets.					
Fiscal Year Estimated Revenues					
Donations					
Pikes Peak Library District Foundation		\$ 3,500	\$ 1,100	\$ 1,100	\$ -
Other		-	-	-	-
		3,500	1,100	1,100	-
Other Revenue		-	-	-	-
Total Fiscal Year Estimated Revenues		3,500	1,100	1,100	-
Fiscal Year Expenditures					
Personnel		-	-	-	-
Library materials		-	-	-	-
Program expenditures		2,834	-	-	-
Capital outlay					-
Refinish sculptural panels on gates		-	1,100	1,100	
Other			-	-	666
Total Fiscal Year Expenditures		2,834	1,100	1,100	666
Excess (Deficit) Revenues Over Expenditures		666	-	-	(666)
Fund Balance - Beginning of Year		-	666	666	666
Fund Balance - End of Year		\$ 666	\$ 666	\$ 666	\$ -

Pikes Peak Library District				
General Fund - Designated Fund (included in General Fund)				
Children's Services Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund		2013	2014	2014
		Actual	Budget	Projection
				2015
				Budget
To accumulate funds for the support of the District's Children's services, programs and assets.				
Fiscal Year Revenues				
Donations				
	Pikes Peak Library District Foundation	\$ 29,183	\$ -	\$ -
	Other	-	-	-
		29,183	-	4,000
	PPLD contribution	30,002	7,990	7,990
	Total Fiscal Year Estimated Revenues	59,185	7,990	7,990
Fiscal Year Expenditures				
	Personnel	-	-	-
	Library materials	-	-	-
	Program expenditures	12,255	-	-
	Capital outlay			
	Childrens literacy stations	54,630	-	-
	Family Place	-	7,990	7,990
	Other	-	-	-
	Total Fiscal Year Expenditures	66,885	7,990	7,990
	Excess (Deficit) Revenues Over Expenditures	(7,700)	-	-
	Fund Balance - Beginning of Year	7,700	-	-
	Fund Balance - End of Year	\$ -	\$ -	\$ -

Pikes Peak Library District					
General Fund - Designated Fund (included in General Fund)					
Kirkpatrick Fund - Author Series					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013 Actual	2014 Budget	2014 Projection	2015 Budget
To accumulate funds for the support of the District's Kirkpatrick Fund services, programs and assets.					
Fiscal Year Revenues					
Donations					
Pikes Peak Library District Foundation		\$ 7,400	\$ 10,000	\$ 10,000	\$ 7,000
Other		-	-	-	-
		<u>7,400</u>	<u>10,000</u>	<u>10,000</u>	<u>7,000</u>
Other Revenue		-	-	-	-
Total Fiscal Year Estimated Revenues		<u>7,400</u>	<u>10,000</u>	<u>10,000</u>	<u>7,000</u>
Fiscal Year Expenditures					
Personnel		-	-	-	
Program expenditures		7,115	10,000	10,000	7,000
Capital outlay		-	-	-	-
Other		265	-	-	20
Total Fiscal Year Expenditures		<u>7,380</u>	<u>10,000</u>	<u>10,000</u>	<u>7,020</u>
Excess (Deficit) Revenues Over Expenditures		20	-	-	(20)
Fund Balance - Beginning of Year		-	20	20	20
Fund Balance - End of Year		<u>\$ 20</u>	<u>\$ 20</u>	<u>\$ 20</u>	<u>\$ -</u>

Pikes Peak Library District				
General Fund - Designated Fund (included in General Fund)				
Adult Reading Program Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Adult Reading Program.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ 2,050	\$ 2,000	\$ 2,000	\$ -
Other	-	-	-	-
	<u>2,050</u>	<u>2,000</u>	<u>2,000</u>	<u>-</u>
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	<u>2,050</u>	<u>2,000</u>	<u>2,000</u>	<u>-</u>
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	1,252	2,000	2,000	300
Capital outlay	-	-	-	-
Other	-	-	-	-
Total Fiscal Year Expenditures	<u>1,252</u>	<u>2,000</u>	<u>2,000</u>	<u>300</u>
Excess (Deficit) Revenues Over Expenditures	798	-	-	(300)
Fund Balance - Beginning of Year	(498)	300	300	300
Fund Balance - End of Year	<u>\$ 300</u>	<u>\$ 300</u>	<u>\$ 300</u>	<u>\$ -</u>

Pikes Peak Library District					
General Fund - Designated Fund (included in General Fund)					
Senior Services Program Designated Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Senior Services Fund					
Fiscal Year Revenues					
Donations					
Pikes Peak Library District Foundation		\$ -	\$ 1,500	\$ 1,500	\$ 10,000
Other		-	-	-	-
		-	1,500	1,500	10,000
Other Revenue		-	-	-	-
Total Fiscal Year Estimated Revenues		-	1,500	1,500	10,000
Fiscal Year Expenditures					
Personnel		-	-	-	-
Library materials		-	-	-	-
Program expenditures		-	1,500	1,500	1,100
Capital outlay		-	-	-	-
Other		-	-	-	9,500
Total Fiscal Year Expenditures		-	1,500	1,500	10,600
Excess (Deficit) Revenues Over Expenditures		-	-	-	(600)
Fund Balance - Beginning of Year		600	600	600	600
Fund Balance - End of Year		\$ 600	\$ 600	\$ 600	\$ -

Pikes Peak Library District					
General Fund - Designated Fund (included in General Fund)					
Teen Services Designated Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Teen Services' services, programs and assets and the East Library Teen Center.					
Fiscal Year Revenues					
Donations					
Pikes Peak Library District Foundation		\$ 2,000	\$ 2,000	\$ 2,000	\$ -
Other		-	-	-	-
		<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>-</u>
Other Revenue		748	1,000	1,000	-
Total Fiscal Year Estimated Revenues		<u>2,748</u>	<u>3,000</u>	<u>3,000</u>	<u>-</u>
Fiscal Year Expenditures					
Personnel		-	-	-	-
Library materials		-	-	-	-
Program expenditures		-	3,000	3,000	5,987
Capital outlay		-	-	-	-
Other		-	-	-	-
Total Fiscal Year Expenditures		<u>-</u>	<u>3,000</u>	<u>3,000</u>	<u>5,987</u>
Excess (Deficit) Revenues Over Expenditures		<u>2,748</u>	<u>-</u>	<u>-</u>	<u>(5,987)</u>
Fund Balance - Beginning of Year		<u>3,239</u>	<u>5,987</u>	<u>5,987</u>	<u>5,987</u>
Fund Balance - End of Year		<u>\$ 5,987</u>	<u>\$ 5,987</u>	<u>\$ 5,987</u>	<u>\$ -</u>

Pikes Peak Library District				
General Fund - Designated Fund (included in General Fund)				
Summer Reading Program Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Summer Reading Program's services, programs and assets.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ 6,000	\$ -	\$ -	\$ -
Other	-	-	-	-
	6,000	-	-	-
PPLD contribution	3,308	8,000	8,000	-
Total Fiscal Year Estimated Revenues	9,308	8,000	8,000	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other				
Summer Reading Program prizes	3,642	8,000	8,000	-
Total Fiscal Year Expenditures	3,642	8,000	8,000	-
Excess (Deficit) Revenues Over Expenditures	5,666	-	-	-
Fund Balance - Beginning of Year	(5,666)	-	-	-
Fund Balance - End of Year	\$ -	\$ -	\$ -	\$ -

Pikes Peak Library District					
General Fund - Designated Fund (included in General Fund)					
Special Collections Designated Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund					
		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Special Collections department's services, and assets.					
Fiscal Year Revenues					
Donations					
	Pikes Peak Library District Foundation	\$ 19,000	\$ 15,000	\$ 15,000	\$ -
	Other	-	-	-	-
		<u>19,000</u>	<u>15,000</u>	<u>15,000</u>	<u>-</u>
	Other Revenue	8,020	5,000	5,000	5,000
	Total Fiscal Year Estimated Revenues	<u>27,020</u>	<u>20,000</u>	<u>20,000</u>	<u>5,000</u>
Fiscal Year Expenditures					
	Personnel	-	-	-	-
	Library materials	-	-	-	-
	Program expenditures				
	History Symposium	11,096	5,500	5,500	5,000
	Capital outlay	5,095	-	-	-
	PC with USB3	-	-	-	1,200
	Lenovo EMC NAS	-	-	-	2,200
	Other	-	10,000	10,000	-
	Total Fiscal Year Expenditures	<u>16,191</u>	<u>15,500</u>	<u>15,500</u>	<u>8,400</u>
	Excess (Deficit) Revenues Over Expenditures	10,829	4,500	4,500	(3,400)
	Fund Balance - Beginning of Year	6,913	17,742	17,742	22,242
	Fund Balance - End of Year	<u>\$ 17,742</u>	<u>\$ 22,242</u>	<u>\$ 22,242</u>	<u>\$ 18,842</u>

Pikes Peak Library District					
General Fund - Designated Fund (included in General Fund)					
Collection Management Designated Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Collection Management's services, programs and assets.					
Fiscal Year Revenues					
Donations					
Pikes Peak Library District Foundation		\$ 8,500	\$ -	\$ -	\$ -
State funding		10,816	255,556	255,556	125,000
		19,316	255,556	255,556	125,000
Other Revenue		15,000	-	-	-
Total Fiscal Year Estimated Revenues		34,316	255,556	255,556	125,000
Fiscal Year Expenditures					
Personnel					
Library materials		15,717	255,556	255,556	143,599
Program expenditures		-	-	-	-
Capital outlay		-	-	-	-
Other		-	-	-	-
Total Fiscal Year Expenditures		15,717	255,556	255,556	143,599
Excess (Deficit) Revenues Over Expenditures		18,599	-	-	(18,599)
Fund Balance - Beginning of Year		-	18,599	18,599	18,599
Fund Balance - End of Year		\$ 18,599	\$ 18,599	\$ 18,599	\$ -

Pikes Peak Library District				
General Fund - Designated Fund (included in General Fund)				
LitSource Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund		2013	2014	2014
		Actual	Budget	Projection
				2015
				Budget
To accumulate funds for the support of the District's LitSource department's programs and assets.				
Fiscal Year Revenues				
Donations				
	Pikes Peak Library District Foundation	\$ 122,985	\$ 172,981	\$ 172,981
	Other	-	-	-
		122,985	172,981	172,981
				57,772
	Expenditures covered by General Fund	25,765	53,685	53,685
				-
	Total Fiscal Year Estimated Revenues	148,750	226,666	226,666
				57,772
Fiscal Year Expenditures				
	Personnel	124,281	212,008	212,008
	Library materials	-	-	-
	Program expenditures	24,469	14,658	14,658
	Capital outlay	-	-	-
	Other	-	-	-
	Total Fiscal Year Expenditures	148,750	226,666	226,666
				57,772
	Excess (Deficit) Revenues Over Expenditures	-	-	-
	Fund Balance - Beginning of Year	-	-	-
	Fund Balance - End of Year	\$ -	\$ -	\$ -

Pikes Peak Library District				
General Fund - Designated Fund (included in General Fund)				
Video Production Center Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Video Production Center's services, programs and assets.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ 8,000	\$ -	\$ -	\$ -
Other	-	-	-	-
	<u>8,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Revenue	15,000	20,000	20,000	15,000
Total Fiscal Year Estimated Revenues	<u>23,000</u>	<u>20,000</u>	<u>20,000</u>	<u>15,000</u>
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	10,077	40,000	40,000	27,923
Other	-	-	-	-
Total Fiscal Year Expenditures	<u>10,077</u>	<u>40,000</u>	<u>40,000</u>	<u>27,923</u>
Excess (Deficit) Revenues Over Expenditures	12,923	(20,000)	(20,000)	(12,923)
Fund Balance - Beginning of Year	20,000	32,923	32,923	12,923
Fund Balance - End of Year	<u>\$ 32,923</u>	<u>\$ 12,923</u>	<u>\$ 12,923</u>	<u>\$ -</u>

Pikes Peak Library District					
General Fund - Designated Fund (included in General Fund)					
El Pomar Nonprofit Resources Center Designated Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
To account for all financial activity related to the El Pomar Nonprofit Resource Center.					
Fiscal Year Revenues					
Donations					
Pikes Peak Library District Foundation					
		\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
Other					
		-	-	-	-
		<u>7,000</u>	<u>7,000</u>	<u>7,000</u>	<u>7,000</u>
Other Revenue					
		-	-	-	-
Total Fiscal Year Estimated Revenues					
		<u>7,000</u>	<u>7,000</u>	<u>7,000</u>	<u>7,000</u>
Fiscal Year Expenditures					
Personnel					
		-	-	-	-
Library materials					
		3,183	2,500	2,500	2,800
Program expenditures					
		-	-	-	-
Capital outlay					
		-	-	-	-
Other					
		3,588	4,557	4,557	4,429
Total Fiscal Year Expenditures					
		<u>6,771</u>	<u>7,057</u>	<u>7,057</u>	<u>7,229</u>
Excess (Deficit) Revenues Over Expenditures					
		229	(57)	(57)	(229)
Fund Balance - Beginning of Year					
		57	286	286	229
Fund Balance - End of Year					
		<u>\$ 286</u>	<u>\$ 229</u>	<u>\$ 229</u>	<u>\$ -</u>

Pikes Peak Library District				
General Fund - Designated Fund (included in General Fund)				
All Pikes Peak Reads Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To account for all financial activity related to the District's All Pikes Peak Reads services, programs and activities.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ 1,000	\$ 25,000	\$ 5,000	\$ 10,000
Other	18,682	-	20,000	20,000
	<u>19,682</u>	<u>25,000</u>	<u>25,000</u>	<u>30,000</u>
Expenditures covered by General Fund	14,474	-	-	-
Total Fiscal Year Estimated Revenues	<u>34,156</u>	<u>25,000</u>	<u>25,000</u>	<u>30,000</u>
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	34,156	25,000	25,000	30,000
Capital outlay	-	-	-	-
Other	-	-	-	-
Total Fiscal Year Expenditures	<u>34,156</u>	<u>25,000</u>	<u>25,000</u>	<u>30,000</u>
Excess (Deficit) Revenues Over Expenditures	-	-	-	-
Fund Balance - Beginning of Year	-	-	-	-
Fund Balance - End of Year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Pikes Peak Library District					
General Fund - Designated Fund (included in General Fund)					
Pikes Peak Poet Laureate Designated Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
To account for all financial activity related to the Pikes Peak Poet Laureate's programs and activities.					
Fiscal Year Revenues					
Donations					
	Pikes Peak Library District Foundation	\$ 1,500	\$ 2,000	\$ 2,000	\$ 1,000
	Other	-	-	-	-
		<u>1,500</u>	<u>2,000</u>	<u>2,000</u>	<u>1,000</u>
Other Revenue		-	-	-	-
	Total Fiscal Year Estimated Revenues	<u>1,500</u>	<u>2,000</u>	<u>2,000</u>	<u>1,000</u>
Fiscal Year Expenditures					
Personnel		-	-	-	-
Library materials		-	-	-	-
Program expenditures		2,263	2,774	2,000	1,000
Capital outlay		-	-	-	-
Other		-	-	-	11
	Total Fiscal Year Expenditures	<u>2,263</u>	<u>2,774</u>	<u>2,000</u>	<u>1,011</u>
	Excess (Deficit) Revenues Over Expenditures	<u>(763)</u>	<u>(774)</u>	<u>-</u>	<u>(11)</u>
	Fund Balance - Beginning of Year	<u>774</u>	<u>11</u>	<u>11</u>	<u>11</u>
	Fund Balance - End of Year	<u>\$ 11</u>	<u>\$ (763)</u>	<u>\$ 11</u>	<u>\$ -</u>

Pikes Peak Library District					
General Fund - Designated Fund (included in General Fund)					
Shivers Designated Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Shivers Fund's programs and activities.					
Fiscal Year Revenues					
Donations					
	Pikes Peak Library District Foundation	\$ 53,500	\$ 10,000	\$ 10,000	\$ 6,000
	Other	-	-	-	-
		<u>53,500</u>	<u>10,000</u>	<u>10,000</u>	<u>6,000</u>
	Other Revenue	-	-	-	-
	Total Fiscal Year Estimated Revenues	<u>53,500</u>	<u>10,000</u>	<u>10,000</u>	<u>6,000</u>
Fiscal Year Expenditures					
	Personnel	-	-	-	-
	Library materials	-	-	-	-
	Program expenditures	42,393	10,000	10,000	10,806
	Capital outlay	-	-	-	-
	Other	3,354	-	-	-
	Total Fiscal Year Expenditures	<u>45,747</u>	<u>10,000</u>	<u>10,000</u>	<u>10,806</u>
	Excess (Deficit) Revenues Over Expenditures	<u>7,753</u>	<u>-</u>	<u>-</u>	<u>(4,806)</u>
	Fund Balance - Beginning of Year	<u>(2,947)</u>	<u>4,806</u>	<u>4,806</u>	<u>4,806</u>
	Fund Balance - End of Year	<u>\$ 4,806</u>	<u>\$ 4,806</u>	<u>\$ 4,806</u>	<u>\$ -</u>

Pikes Peak Library District					
General Fund - Designated Fund (included in General Fund)					
Staff Development and Recognition Designated Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013 Actual	2014 Budget	2014 Projection	2015 Budget
To accumulate funds for the support of the District's staff development and recognition programs.					
Fiscal Year Revenues					
Donations					
Pikes Peak Library District Foundation		\$ -	\$ -	\$ -	\$ -
Other		-	-	-	-
		-	-	-	-
Other Revenue		-	-	-	-
Total Fiscal Year Estimated Revenues		-	-	-	-
Fiscal Year Expenditures					
Personnel		-	-	-	-
Library materials		-	-	-	-
Program expenditures		-	-	-	-
Capital outlay		-	-	-	-
Other		-	773	773	
National Library Worker's Day		-	-	-	-
Total Fiscal Year Expenditures		-	773	773	-
Excess (Deficit) Revenues Over Expenditures		-	(773)	(773)	-
Fund Balance - Beginning of Year		773	773	773	-
Fund Balance - End of Year		\$ 773	\$ -	\$ -	\$ -

Pikes Peak Library District					
General Fund - Designated Fund (included in General Fund)					
Ciavonne Trust Designated Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013 Actual	2014 Budget	2014 Projection	2015 Budget
To accumulate funds for the support of the District's Children's services, programs and assets.					
Fiscal Year Revenues					
Donations					
Pikes Peak Library District Foundation		\$ 893	\$ 400	\$ 400	\$ -
Other		-	-	-	-
		<u>893</u>	<u>400</u>	<u>400</u>	<u>-</u>
Other Revenue		-	-	-	-
Total Fiscal Year Estimated Revenues		<u>893</u>	<u>400</u>	<u>400</u>	<u>-</u>
Fiscal Year Expenditures					
Personnel		-	-	-	-
Library materials		-	-	-	-
Program expenditures		188	400	400	705
Capital outlay		-	-	-	-
Other		-	-	-	-
Total Fiscal Year Expenditures		<u>188</u>	<u>400</u>	<u>400</u>	<u>705</u>
Excess (Deficit) Revenues Over Expenditures		<u>705</u>	<u>-</u>	<u>-</u>	<u>(705)</u>
Fund Balance - Beginning of Year		-	705	705	705
Fund Balance - End of Year		<u>\$ 705</u>	<u>\$ 705</u>	<u>\$ 705</u>	<u>\$ -</u>

Pikes Peak Library District				
General Fund - Designated Fund (included in General Fund)				
Jean Maio Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Jean Maio program				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	500	500	500
	-	500	500	500
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	500	500	500
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other				
CAL award	-	500	500	500
Total Fiscal Year Expenditures	-	500	500	500
Excess (Deficit) Revenues Over Expenditures	-	-	-	-
Fund Balance - Beginning of Year	-	-	-	-
Fund Balance - End of Year	\$ -	\$ -	\$ -	\$ -

Pikes Peak Library District				
General Fund - Designated Fund (included in General Fund)				
Donor Relations Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund		2013	2014	2014
		Actual	Budget	Projection
				2015
				Budget
To accumulate funds for the support of the District's donor relations activities.				
Fiscal Year Revenues				
	Donations			
	Pikes Peak Library District Foundation	\$ 4,000	\$ -	\$ -
	Other	-	-	-
		<u>4,000</u>	<u>-</u>	<u>-</u>
	Other Revenue	-	-	-
	Total Fiscal Year Estimated Revenues	<u>4,000</u>	<u>-</u>	<u>-</u>
Fiscal Year Expenditures				
	Personnel	-	-	-
	Library materials	-	-	-
	Program expenditures	1,353	-	-
	Capital outlay	-	-	-
	Other	-	-	5,623
	Total Fiscal Year Expenditures	<u>1,353</u>	<u>-</u>	<u>5,623</u>
	Excess (Deficit) Revenues Over Expenditures	<u>2,647</u>	<u>-</u>	<u>(5,623)</u>
	Fund Balance - Beginning of Year	<u>2,976</u>	<u>5,623</u>	<u>5,623</u>
	Fund Balance - End of Year	<u>\$ 5,623</u>	<u>\$ 5,623</u>	<u>\$ -</u>

Pikes Peak Library District				
General Fund - Designated Fund (included in General Fund)				
Authors Programs Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund		2013	2014	2014
		Actual	Budget	Projection
				2015
				Budget
To accumulate funds for the support of the District's Authors programs.				
Fiscal Year Revenues				
Donations				
	Pikes Peak Library District Foundation	\$ 9,373	\$ -	\$ -
	Other	-	-	-
		<u>9,373</u>	<u>-</u>	<u>-</u>
	Other Revenue	-	-	-
	Total Fiscal Year Estimated Revenues	<u>9,373</u>	<u>-</u>	<u>-</u>
Fiscal Year Expenditures				
	Personnel	-	-	-
	Library materials	-	-	-
	Program expenditures	2,658	-	6,715
	Capital outlay	-	-	-
	Other	-	-	-
	Total Fiscal Year Expenditures	<u>2,658</u>	<u>-</u>	<u>6,715</u>
	Excess (Deficit) Revenues Over Expenditures	<u>6,715</u>	<u>-</u>	<u>(6,715)</u>
	Fund Balance - Beginning of Year	<u>-</u>	<u>6,715</u>	<u>6,715</u>
	Fund Balance - End of Year	<u>\$ 6,715</u>	<u>\$ 6,715</u>	<u>\$ -</u>

Pikes Peak Library District				
General Fund - Designated Fund (included in General Fund)				
Early Books Early Reading Program Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund		2013	2014	2014
		Actual	Budget	Projection
				2015
				Budget
To accumulate funds for the support of the District's Early Books Early Readings Program.				
Fiscal Year Revenues				
Donations				
	Pikes Peak Library District Foundation	\$ 42,418	\$ 20,000	\$ -
	Other	-	-	-
		<u>42,418</u>	<u>20,000</u>	<u>-</u>
	Other Revenue	-	-	-
	Total Fiscal Year Estimated Revenues	<u>42,418</u>	<u>20,000</u>	<u>-</u>
Fiscal Year Expenditures				
	Personnel	-	-	-
	Library materials	-	-	-
	Program expenditures	37,148	-	-
	Capital outlay	-	-	-
	Other	-	20,000	-
	Total Fiscal Year Expenditures	<u>37,148</u>	<u>20,000</u>	<u>-</u>
	Excess (Deficit) Revenues Over Expenditures	5,270	-	-
	Fund Balance - Beginning of Year	(5,270)	-	-
	Fund Balance - End of Year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

CAPITAL PROJECTS FUND
EAST LIBRARY RENOVATION PROJECT FUND

Pikes Peak Library District					
Capital Projects Fund - East Library Renovation Project Fund					
Three-Year Period Ended December 31, 2015					
		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
Sources of Funds					
Funding - Pikes Peak Library District Foundation					
	Fundraising	\$ -	\$ -	\$ -	\$ -
Funding - Pikes Peak Library District					
	Operating transfer - General Fund	30,900	1,272,261	1,272,261	22,320
	Total Sources of Funds	\$ 30,900	\$1,272,261	\$1,272,261	\$ 22,320
Uses of Funds					
Building Items					
	Landscaping allowance				
	Tree trimming	-	-	-	12,000
	Renovation	-	1,878,414	1,878,414	-
Departments/Offices					
Children's Department					
	Other furniture or equipment replacement				
	Paint shelves	-	-	-	10,320
Security Department					
	Other furniture or equipment replacement				
	Update aging security equipment	3,565	5,000	5,000	-
	Total Uses of Funds	3,565	1,883,414	1,883,414	22,320
	Excess Revenues Over Expenditures	27,335	(611,153)	(611,153)	-
	Fund Balance - Beginning of Year	583,818	611,153	611,153	-
	Fund Balance - End of Year	\$ 611,153	\$ -	\$ -	\$ -

CAPITAL PROJECTS FUND
PENROSE LIBRARY RENOVATION PROJECT FUND

Pikes Peak Library District				
Capital Projects Fund - Penrose Library Renovation Project Fund				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
Sources of Funds				
Funding - Pikes Peak Library District Foundation				
Fundraising	-	-	-	-
Funding - Pikes Peak Library District				
Operating transfer - General Fund	\$ 89,300	\$1,242,016	\$1,242,016	\$ 23,000
Total Sources of Funds	89,300	1,242,016	1,242,016	23,000
Uses of Funds				
PENROSE PUBLIC LIBRARY				
Building Items				
Building maintenance/minor projects				
Replace floors in elevators	-	-	-	3,500
Add improved exhaust system - second floor restroom	7,486	-	-	-
Repair movable partition wall in children's/adult reading rooms	-	-	-	5,000
Bike rack	830	-	-	-
Install new garage door opene with timed closing mechanism	-	2,350	2,350	-
Redress mulch in landscaped areas in front of building	-	1,750	1,750	-
Roof inspection and repairs	-	5,000	5,000	-
Update aging surveillance cameras	-	10,000	10,000	-
Repair garage door at drain	-	-	-	7,500
Façade repair	11,873	-	-	-
Parking lot replacement/maintenance	9,387	-	-	-
Landscaping allowance				
Tree-trimming	2,300	-	-	-
Replace dying pine trees	-	-	-	5,000
Remodeling				
Project (Penrose complex)	-	1,583,176	1,583,176	-
Children's Department				
Building maintenance/minor projects				
Storage room door replacement	-	-	-	2,000
Security Department - Penrose Library				
Other furniture or equipment replacement	4,685	-	-	-
Total Uses of Funds	36,561	1,602,276	1,602,276	23,000
Excess Revenues Over Expenditures	52,739	(360,260)	(360,260)	-
Fund Balance - Beginning of Year	307,521	360,260	360,260	-
Fund Balance - End of Year	\$360,260	\$ -	\$ -	\$ -

CAPITAL PROJECTS FUND
NORTH FACILITY PROJECT FUND

Pikes Peak Library District					
Capital Projects Fund - North Facility Project Fund					
Three-Year Period Ended December 31, 2015					
		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
Sources of Funds					
Funding - Fundraising					
Donations - Pikes Peak Library District Foundation		\$ 200,350	\$ -	\$ 239,300	\$ -
Sales of assets					
Furniture and equipment		46,248	-	6,033	-
Funding - Pikes Peak Library District					
Operating transfer - General Fund		4,496,930	45,000	45,000	27,200
Operating transfer - Capital Reserve Fund		-	255,047	255,047	-
Total Sources of Funds		4,743,528	300,047	545,380	27,200
Uses of Funds					
Building Items					
Parking Lot					
Repair existing		-	312	312	-
Seal coat and restripe		-	17,600	17,600	-
Total		-	17,912	17,912	-
Landscaping					
Shrubbery/general improvement/tree trimming		-	12,000	12,000	13,000
Plant bed redressing		-	6,000	6,000	-
Total		-	18,000	18,000	13,000

Pikes Peak Library District					
Capital Projects Fund - North Facility Project Fund					
Three-Year Period Ended December 31, 2015					
		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
Building Interior					
	Loading dock door safety edge	-	-	-	1,200
	Elevator safety edge	-	-	-	2,000
	Enlarge Collection Manager's office	-	-	-	7,500
	Total	-	-	-	10,700
Renovation Costs					
	Renovation contingency	1,762,534	2,735,736	2,735,736	-
	Contingency	51,762	191,753	20,000	-
	Furniture and shelving	-	497,224	497,224	-
	Chiller replacement	-	400,000	400,000	-
	Total	1,814,296	3,824,713	3,652,960	-
Building Locks					
	Entrance locks to district system/	-	37,000	37,000	-
	Surveillance equipment	-	64,914	64,914	-
	Intrusion alarm system	-	8,156	8,156	-
	Total	-	110,070	110,070	-

Pikes Peak Library District					
Capital Projects Fund - North Facility Project Fund					
Three-Year Period Ended December 31, 2015					
		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
Relocation of Briargate Library					
	Moving collection	-	14,600	14,600	-
	Moving misc items	-	5,000	5,000	-
	Total	-	19,600	19,600	-
Relocation of Other Departments					
	Furniture and equipment	-	45,476	45,476	-
	Moving misc items	-	20,000	20,000	-
	Total	-	65,476	65,476	-
Information Technology					
Servers					
	UPS - server room	48,708	13,700	13,700	-
	Racks	-	4,000	4,000	-
	Servers	23,248	250	250	-
	Storage	26,503	-	-	-
	Switches	-	28,696	28,696	-
	Copper cable	-	193	193	-
	Twinax cable	-	748	748	-
	Software	-	25,964	25,964	-
	Total	98,459	73,551	73,551	-

Pikes Peak Library District					
Capital Projects Fund - North Facility Project Fund					
Three-Year Period Ended December 31, 2015					
		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
New Library					
Computer equipment					
	Core switching	118,773	60,074	60,074	-
	Closet UPS	-	11,770	11,770	-
	Closet switches	-	97,798	97,798	-
	IT furniture	-	485	485	-
	WIFI WAPS	20,299	30,448	30,448	-
	Cabling	42,992	114,975	114,975	-
	Automated material handling	-	242,778	242,778	-
	PC - public kids lab	-	7,894	7,894	-
	PC - public AWE literacy	-	13,076	13,076	-
	PC PAC	-	429	429	-
	PC admin circ	-	68,556	68,556	-
	PC sign in station	-	312	312	-
	Printers networked	-	5,016	5,016	-
	Printers side	-	4,912	4,912	-
	Selfchecks	-	40,000	40,000	-
	RFID equipment	-	8,590	8,590	-
	RFID gates	-	27,335	27,335	-
	Total	182,064	734,448	734,448	-
Computer Commons					
Computer equipment					
	Laptops	-	61,206	61,206	-
	Charge carts	-	5,343	5,343	-
	Desktops, staff	-	5,363	5,363	-
	Desktops, lab	-	62,334	62,334	-
	Desktops, 15 min and PAC	-	33,342	33,342	-
	Mac Lab	-	10,803	10,803	-
	User CALs	-	2,000	2,000	-
	Laptops staff	-	1,525	1,525	-
	Color printer	-	800	800	-
	Laser side printers	-	968	968	-
	Jamex boxes	-	12,380	12,380	-
	Servers	15,975	-	-	-
	Software	-	7,246	7,246	-
	Projectors, study room, lab	-	2,384	2,384	-
	Misc. cables, power strips, etc	-	3,484	3,484	-
	Misc peripherals-webcams, scanner, microphones	-	5,003	5,003	-
	Software	-	96,106	96,106	-
	Total	15,975	310,287	310,287	-

Pikes Peak Library District				
Capital Projects Fund - North Facility Project Fund				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
Fundraised Items				
Gaming development - desktop lab	-	17,729	17,729	-
3D printer - maker bot	-	1,852	1,852	-
3D printer -Dimension	-	30,027	30,027	-
3D printer - maker bot materials	-	140	140	-
3D printer - Dimension materials	-	168	168	-
3D Scanner - NextEngine	-	760	760	-
Oversized monitors/design center	-	5,000	5,000	-
Portable Projectors	-	1,017	1,017	-
AV Cart (laptop, projector, speakers, cords, PA)	-	534	534	-
Smartboards	-	18,453	18,453	-
Gaming area consoles	-	3,755	3,755	-
switching, cabling, gaming area	-	452	452	-
TVs or Monitors, gaming area	-	1,060	1,060	-
Projector, gaming area	-	937	937	-
Electronic Signage (TV, PC)	-	4,021	4,021	-
Total	-	85,905	85,905	-
Audio Room				
Fundraised Items				
Audio Room - low end mixer	-	500	500	-
Audio Room - high end mixer	-	2,000	2,000	-
Audio Room - drop speakers	-	1,500	1,500	-
Audio Room - pc	-	1,000	1,000	-
Stage Audio Room - Mikes hanging	-	4,000	4,000	-
Total	-	9,000	9,000	-
Video Booth				
Fundraised Items				
Video Room - Lights	-	7,480	7,480	-
Video Room - video cameras (studio configuration)	-	20,635	20,635	-
Video Room - DSLR cameras	-	472	472	-
Video Room - switcher	-	12,548	12,548	-
Video Room - green screen	-	588	588	-
Video Room - dollys	-	1,010	1,010	-
Video Room - tripods	-	6,448	6,448	-
Video Room - Mikes wired lapel	-	3,384	3,384	-
Offsite kit (lights, video, audio)	-	12,198	12,198	-
Audio/Video cabling	-	1,537	1,537	-
Total	-	66,300	66,300	-

Pikes Peak Library District					
Capital Projects Fund - North Facility Project Fund					
Three-Year Period Ended December 31, 2015					
		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
Meeting Venue					
Fundraised Items					
Tables		-	9,000	9,000	-
Total		-	9,000	9,000	-
Computer Equipment					
Fundraised Items					
Stage - Lighting (may have existing equipment)		-	2,000	2,000	-
Stage - Projector		-	10,000	10,000	-
Stage - Curtain		-	15,000	15,000	-
Stage Audio Room - Mixer		-	2,000	2,000	-
Stage Audio Room - Mikes wireless		-	4,000	4,000	-
Stage Audio Room - Mikes hanging		-	4,000	4,000	-
Total		-	37,000	37,000	-
Other					
Fundraised Items					
Hearing loop		9,625	9,625	9,625	-
Staging		-	7,500	7,500	-
Audio/Lighting		-	22,000	22,000	-
Total		9,625	39,125	39,125	-

Pikes Peak Library District					
Capital Projects Fund - North Facility Project Fund					
Three-Year Period Ended December 31, 2015					
		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
Human Resources					
Hardware and Software					
	Record management system	-	30,000	30,000	-
	Total	-	30,000	30,000	-
Other					
	Signage	-	50,000	50,000	-
	Public art/gallery space	-	100,000	100,000	-
	Carpet cleaner purchase	-	1,692	1,692	-
	Miscellaneous tools and equipment	-	8,000	8,000	-
	Tractor for snow plowing	-	10,000	10,000	-
	Total	-	169,692	169,692	-
Public Services					
Other					
	Art display system	-	-	-	3,500
	Total	-	-	-	3,500
	Total Uses of Funds	2,120,419	5,620,079	5,448,326	27,200
	Excess Revenues Over Expenditures	2,623,109	(5,320,032)	(4,902,946)	-
	Fund Balance - Beginning of Year	2,696,923	5,320,032	5,320,032	417,086
	Fund Balance - End of Year	<u>\$5,320,032</u>	<u>\$ -</u>	<u>\$ 417,086</u>	<u>\$ 417,086</u>

CAPITAL PROJECTS FUND
CAPITAL RESERVE FUND

Pikes Peak Library District					
Capital Projects Fund - Capital Reserve Fund					
Three-Year Period Ended December 31, 2015					
		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
Sources of Funds					
Funding - Pikes Peak Library District					
Operating transfer - General Fund		\$ 615,757	\$ 528,954	\$ 528,954	\$1,041,132
Pikes Peak library District Foundation					
Fundraising		-	-	-	35,000
Total Sources of Funds		615,757	528,954	528,954	1,076,132
Uses of Funds					
MOBILE LIBRARY SERVICES					
Bookmobile/senior van replacement		151,211	-	-	-
Vehicle maintenance/minor items					
Replace worn rubber flooring		-	2,000	2,000	-
Other furniture or equipment replacement		-	1,984	1,984	-
BRIARGATE BRANCH					
Other furniture or equipment replacement					
Booktrucks		1,016	-	-	-
RUTH HOLLEY BRANCH					
Carpet replacement		-	-	-	25,000
Building maintenance/minor renovation projects					
Upgrade lock system to card reader system		-	5,100	5,100	-
Other furniture or equipment replacement					
Booktrucks		2,035	222	222	-
Purchase three modular airchairs		-	3,000	3,000	-

Pikes Peak Library District				
Capital Projects Fund - Capital Reserve Fund				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
Manitou Springs				
Building maintenance/minor renovation projects	-	-	-	25,000
PALMER LAKE BRANCH				
Building maintenance/minor renovation projects				
New entry door and skylight	-	-	-	3,000
Replace aging window air conditioning units	-	1,500	1,500	-
HVAC replacement/upgrades	-	1,500	1,500	-
Other furniture or equipment replacement				
Surveillance equipment	7,000	-	-	-
ROCKRIMMON BRANCH				
Carpet replacement	-	-	-	13,000
UTE PASS BRANCH				
Other furniture or equipment replacement				
Surveillance equipment	7,000	-	-	-
OTHER ITEMS				
Concrete replacement - districtwide allowance	4,889	12,000	12,000	12,000
Asphalt repairs and maintenance - districtwide allowance	3,564	33,286	33,286	12,000
Engage the extraordinary project fund	-	5,000	5,000	-
Card reading access accessories	-	5,300	5,300	-
Postage machine	10,032	-	-	-
Capital Contingency	28,535	50,748	50,748	37,090
Other vehicle replacement	-	70,555	70,555	35,000
Furniture replacement contingency	-	25,000	25,000	-
Capital Reserve contingency	-	100,000	100,000	-
Facilities-Related	215,282	317,195	317,195	162,090

Pikes Peak Library District				
Capital Projects Fund - Capital Reserve Fund				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
Information Technology				
Servers				
Replacements	66,853	51,850	51,850	15,000
Cloud hosting, support for ppld.org	-	-	-	23,000
Windows server CAL's	-	13,500	13,500	13,500
Maintenance hardware and software for servers	-	28,000	28,000	28,000
Webcams for server rooms	-	400	400	-
Replacement for webcams	-	-	-	2,500
SIRSI test server	-	20,000	20,000	-
Computers				
Replace computers	114,979	135,390	135,390	80,000
Tablets for reference	-	-	-	5,000
AWE children's literacy stations	-	25,465	25,465	-
Video Center software upgrades				
SCALA	1,198	2,802	2,802	2,000
Laser printers				
Staff and public	16,524	31,310	31,310	15,000
Receipt printers	5,160	14,394	14,394	12,500
Barcode scanners, RFID equipment	3,716	13,283	13,283	10,000
Telecommunications equipment				
Telecommunications switches	12,895	21,105	21,105	20,000
Fiber cable tester	-	4,000	4,000	-
Tipping point replacements	-	17,756	17,756	-
Expansion	3,208	10,792	10,792	-
Self check stations				
Ruth Holley	-	-	-	26,763
Penrose	-	-	-	34,984
East	-	-	-	43,205
Telecom equipment miscellaneous	2,820	-	-	-
Laptops				
Laptops replacements and tablets, loans and netbooks	18,609	18,984	18,984	30,000
14" laptop for networking services	-	4,000	4,000	-
Adult Literacy department - laptops	-	4,500	4,500	-
Peripheral equipment				
Video projector replacements and additions	10,025	12,100	12,100	12,000
UPS rotation	2,774	4,888	4,888	4,000
Wireless projects Aruba upgrades	-	6,754	6,754	60,000
Telecommunications expansion				
Software defining networking research	1,499	-	-	-
IPv6 deployment	-	-	-	-
Penetration and security intruding testing	-	-	-	5,000

Pikes Peak Library District				
Capital Projects Fund - Capital Reserve Fund				
Three-Year Period Ended December 31, 2015				
	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
Equipment Initiatives				
Library Express connections	37,797	-	-	-
Media dispensers	-	37,804	37,804	-
Phone system	-	-	-	295,000
Mobile device management	4,800	5,200	5,200	-
VDI	-	47,000	47,000	-
Archival management system	-	12,000	12,000	-
100 nook tablets	-	14,900	14,900	-
Network copiers	-	8,000	8,000	-
Cash drawer project	-	5,000	5,000	-
Web firewall	-	5,500	5,500	-
Upgrade SPAM filter	-	6,200	6,200	-
NAS for Special Collections	-	3,730	3,730	-
Replace data domain	-	6,500	6,500	-
Security	-	20,596	20,596	-
Children's - iPads for programming	-	6,000	6,000	-
Monument - move equipment and add computers	-	7,500	7,500	-
Special Collections - microfilm scanner	-	12,350	12,350	-
Adaptive Technology Team - Braille printer	-	10,000	10,000	-
Envisionware Document Center	-	10,000	10,000	-
Circulate hotspots, Chromebooks	-	-	-	4,590
Large format printer, Make II	-	-	-	5,000
Bigger laser cutter, filter, rotator attach	-	-	-	30,000
AMH bins(2)	-	-	-	28,000
Dibos and camera upgrades	-	-	-	50,000
MA extra PC/cabling	-	-	-	1,500
MA all in one scanner/fax/copier for staff	-	-	-	1,000
2 laptops, 1 color printer for PE kids dept	-	-	-	5,000
4 apple TVs and MIFIs for children's programming	-	-	-	6,500
4 gaming tablets/iPads for tween area in EA childrens	-	-	-	4,000
Data drops install for HO for study area	-	-	-	1,000
WAN upgrades, equipment needs	-	-	-	20,000
WAN upgrades, trenching if needed	-	-	-	20,000
Contingency	14,909	17,358	17,358	-
Total Information Technology	317,766	676,911	676,911	914,042
Other Financing Uses				
Transfer to North Facility Project Fund	-	255,047	255,047	-
Total Other Financing Uses	-	255,047	255,047	-
Total Uses of Funds	533,048	1,249,153	1,249,153	1,076,132
Excess Revenues Over Expenditures	82,709	(720,199)	(720,199)	-
Fund Balance - Beginning of Year	637,490	720,199	720,199	-
Fund Balance - End of Year	\$ 720,199	\$ -	\$ -	\$ -

DESIGNATED FUNDS

Pikes Peak Library District				
General Fund - Designated Fund				
Annual Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Audit	Budget	Projection	Budget
To accumulate funds for the acquisition of specific assets or the purchase of specific services not specifically identified through another established fund.				
Fiscal Year Estimated Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
Makerspace	-	-	-	7,000
Other	-	-	-	624
Total Fiscal Year Expenditures	-	-	-	7,624
Excess (Deficit) Revenues Over Expenditures	-	-	-	(7,624)
Fund Balance - Beginning of Year	7,624	7,624	7,624	7,624
Fund Balance - End of Year	\$ 7,624	\$ 7,624	\$ 7,624	\$ -

Pikes Peak Library District				
Special Revenue Fund				
Briargate Library Support Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Briargate Library's services, programs and assets.				
Fiscal Year Estimated Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	-	-	-	2,242
Total Fiscal Year Expenditures	-	-	-	2,242
Excess (Deficit) Revenues Over Expenditures	-	-	-	(2,242)
Fund Balance - Beginning of Year	2,242	2,242	2,242	2,242
Fund Balance - End of Year	\$ 2,242	\$ 2,242	\$ 2,242	\$ -

Pikes Peak Library District					
Special Revenue Fund					
Cheyenne Mountain Library Support Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Cheyenne Mountain Library's services, programs and assets.					
Fiscal Year Estimated Revenues					
Donations					
Pikes Peak Library District Foundation		\$ -	\$ -	\$ -	\$ -
Other		-	-	-	-
		-	-	-	-
Other Revenue		-	-	-	-
Total Fiscal Year Estimated Revenues		-	-	-	-
Fiscal Year Expenditures					
Personnel		-	-	-	-
Library materials		-	-	-	-
Program expenditures		-	-	-	-
Capital outlay					
Upgrade lock system to card reader system		-	9,000	9,000	-
Phone system		-	-	-	4,448
Other		-	-	-	-
Total Fiscal Year Expenditures		-	9,000	9,000	4,448
Excess (Deficit) Revenues Over Expenditures		-	(9,000)	(9,000)	(4,448)
Fund Balance - Beginning of Year		13,448	13,448	13,448	4,448
Fund Balance - End of Year		\$ 13,448	\$ 4,448	\$ 4,448	\$ -

Pikes Peak Library District				
Special Revenue Fund				
Fountain Library Support Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Fountain Library's services, programs and assets.				
Fiscal Year Estimated Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	150	300	300	-
Other - Heritage Corner	-	300	300	-
Capital outlay				
Surveillance equipment	3,291	-	-	-
Shelving canopies	-	6,101	6,101	-
Demo self check island and floor repair	-	-	-	1,000
Upgrade lock system to card reader system	-	8,000	8,000	-
Parking lot seal and stripe	-	-	-	6,000
Add surveillance camera to staff service desk	-	1,500	1,500	-
Phone system	-	-	-	10,000
Self-check machines	-	-	-	19,000
Other - signage	-	20,000	20,000	-
Total Fiscal Year Expenditures	3,441	36,201	36,201	36,000
Excess (Deficit) Revenues Over Expenditures	(3,441)	(36,201)	(36,201)	(36,000)
Fund Balance - Beginning of Year	75,981	72,540	72,540	36,339
Fund Balance - End of Year	\$ 72,540	\$ 36,339	\$ 36,339	\$ 339

Pikes Peak Library District					
Special Revenue Fund					
High Prairie Library Support Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's High Prairie Library's services, programs and assets.					
Fiscal Year Estimated Revenues					
Donations					
	Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
	Other	-	-	-	-
		-	-	-	-
	Transfer in from Capital Projects Fund	-	-	-	-
	Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures					
	Personnel	-	-	-	-
	Library materials	-	-	-	-
	Program expenditures	-	-	-	-
	Capital outlay				
	Ceiling fan circuitry	268	-	-	-
	Tables/chairs (2 each)	1,897	-	-	-
	Parking lot seal and stripe	-	-	-	3,000
	Landscaping	2,959	13,854	13,854	-
	Surveillance equipment	990	-	-	-
	Upgrade lock system to card reader system	-	3,500	3,500	-
	Remove and replace laminated glass	-	2,800	2,800	-
	Phone system	-	-	-	10,000
	Other	-	-	-	-
	Total Fiscal Year Expenditures	6,114	20,154	20,154	13,000
	Excess (Deficit) Revenues Over Expenditures	(6,114)	(20,154)	(20,154)	(13,000)
	Fund Balance - Beginning of Year	212,926	206,812	206,812	186,658
	Fund Balance - End of Year	\$ 206,812	\$ 186,658	\$ 186,658	\$ 173,658

Pikes Peak Library District				
Special Revenue Fund				
Old Colorado City Library Support Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Old Colorado City Library's services, programs and assets.				
Fiscal Year Estimated Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
Parking lot seal and stripe	-	-	-	1,750
Carpet replacement	-	-	-	5,000
Window cornices	-	-	-	6,100
Landscaping allowance	3,144	-	-	-
Building projects	2,200	-	-	-
Purchase laptops	-	9,000	9,000	-
Phone system	-	-	-	2,903
Other	-	-	-	-
Total Fiscal Year Expenditures	5,344	9,000	9,000	15,753
Excess (Deficit) Revenues Over Expenditures	(5,344)	(9,000)	(9,000)	(15,753)
Fund Balance - Beginning of Year	30,097	24,753	24,753	15,753
Fund Balance - End of Year	\$ 24,753	\$ 15,753	\$ 15,753	\$ -

Pikes Peak Library District				
Special Revenue Fund				
Palmer Lake Library Support Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Palmer Lake Library's services, programs and assets.				
Fiscal Year Estimated Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	306	306	-
Other	-	-	-	-
Total Fiscal Year Expenditures	-	306	306	-
Excess (Deficit) Revenues Over Expenditures	-	(306)	(306)	-
Fund Balance - Beginning of Year	306	306	306	-
Fund Balance - End of Year	\$ 306	\$ -	\$ -	\$ -

Pikes Peak Library District				
Special Revenue Fund				
Sand Creek Library Support Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Sand Creek Library's services, programs and assets.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Transfer from Capital Project Fund	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
Conduit in Teen Zone for additional outlets	1,200	-	-	-
Install card reader lock system at staff entrances	-	8,000	8,000	-
Replace vinyl flooring in restrooms	-	-	-	2,000
Cabinetry for children's office	-	-	-	1,000
Room divider teen area	-	-	-	2,000
Phone system	-	-	-	10,000
Makerspace	-	-	-	5,000
Other	198	-	-	-
Total Fiscal Year Expenditures	1,398	8,000	8,000	20,000
Excess (Deficit) Revenues Over Expenditures	(1,398)	(8,000)	(8,000)	(20,000)
Fund Balance - Beginning of Year	80,350	78,952	78,952	70,952
Fund Balance - End of Year	\$ 78,952	\$ 70,952	\$ 70,952	\$ 50,952

Pikes Peak Library District				
Special Revenue Fund				
Mobile Library Services Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Mobile Library Service's programs and assets.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	2,169
Other	-	-	-	-
Total Fiscal Year Expenditures	-	-	-	2,169
Excess (Deficit) Revenues Over Expenditures	-	-	-	(2,169)
Fund Balance - Beginning of Year	2,169	2,169	2,169	2,169
Fund Balance - End of Year	\$ 2,169	\$ 2,169	\$ 2,169	\$ -

Pikes Peak Library District					
Special Revenue Fund					
1905 Carnegie Support Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's 1905 Carnegie Library's services, programs and assets.					
Fiscal Year Revenues					
Donations					
	Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
	Other	-	-	-	-
		-	-	-	-
	Other Revenue	-	-	-	-
	Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures					
	Personnel	-	-	-	-
	Library materials	-	-	-	-
	Program expenditures	-	-	-	-
	Capital outlay				
	Shelving	13,574	-	-	-
	Exterior improvements	-	18,271	18,271	-
	Exterior balcony	6,171	-	-	-
	Exterior paint	-	-	-	-
	Install card reader lock system at staff entrances	-	2,200	2,200	-
	Phone system	-	-	-	6,729
	Window tinting	-	-	-	5,319
	Other	-	-	-	-
	Total Fiscal Year Expenditures	19,745	20,471	20,471	12,048
	Excess (Deficit) Revenues Over Expenditures	(19,745)	(20,471)	(20,471)	(12,048)
	Fund Balance - Beginning of Year	52,264	32,519	32,519	12,048
	Fund Balance - End of Year	\$ 32,519	\$ 12,048	\$ 12,048	\$ -

Pikes Peak Library District				
Special Revenue Fund				
1905 Carnegie Garden Support Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's 1905 Carnegie Garden's services and assets.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	-	-	-	1,887
Total Fiscal Year Expenditures	-	-	-	1,887
Excess (Deficit) Revenues Over Expenditures	-	-	-	(1,887)
Fund Balance - Beginning of Year	1,887	1,887	1,887	1,887
Fund Balance - End of Year	\$ 1,887	\$ 1,887	\$ 1,887	\$ -

Pikes Peak Library District				
Special Revenue Fund				
Children's Services Support Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Children's services, programs and assets.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	2,304
Capital outlay	-	-	-	-
Other	-	-	-	-
Total Fiscal Year Expenditures	-	-	-	2,304
Excess (Deficit) Revenues Over Expenditures	-	-	-	(2,304)
Fund Balance - Beginning of Year	2,304	2,304	2,304	2,304
Fund Balance - End of Year	\$ 2,304	\$ 2,304	\$ 2,304	\$ -

Pikes Peak Library District					
Special Revenue Fund					
Adult Services Support Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Adult Services department's services, programs and assets.					
Fiscal Year Revenues					
Donations					
Pikes Peak Library District Foundation					
		\$ -	\$ -	\$ -	\$ -
Other					
		-	-	-	-
Other Revenue					
		-	-	-	-
Total Fiscal Year Estimated Revenues					
		-	-	-	-
Fiscal Year Expenditures					
Personnel					
		-	-	-	-
Library materials					
		-	-	-	-
Program expenditures					
			-	-	-
Capital outlay					
		-	-	-	-
Other					
		860	-	-	552
Total Fiscal Year Expenditures					
		860	-	-	552
Excess (Deficit) Revenues Over Expenditures					
		(860)	-	-	(552)
Fund Balance - Beginning of Year					
		1,412	552	552	552
Fund Balance - End of Year					
		\$ 552	\$ 552	\$ 552	\$ -

Pikes Peak Library District					
Special Revenue Fund					
Teen Services Support Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013 Actual	2014 Budget	2014 Projection	2015 Budget
To accumulate funds for the support of the District's Teen Services' services, programs and assets and the East Library Teen Center.					
Fiscal Year Revenues					
Donations					
Pikes Peak Library District Foundation		\$ -	\$ -	\$ -	\$ -
Other		-	-	-	-
		-	-	-	-
Other Revenue		-	-	-	-
Total Fiscal Year Estimated Revenues		-	-	-	-
Fiscal Year Expenditures					
Personnel		-	-	-	-
Library materials		-	-	-	-
Program expenditures		491	-	-	4,019
Capital outlay			-	-	-
Other					
Total Fiscal Year Expenditures		491	-	-	4,019
Excess (Deficit) Revenues Over Expenditures		(491)	-	-	(4,019)
Fund Balance - Beginning of Year		4,510	4,019	4,019	4,019
Fund Balance - End of Year		\$ 4,019	\$ 4,019	\$ 4,019	\$ -

Pikes Peak Library District				
Special Revenue Fund				
Summer Reading Program Support Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Summer Reading Program's services, programs and assets.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other				
Summer Reading Program prizes	976	-	-	-
Total Fiscal Year Expenditures	976	-	-	-
Excess (Deficit) Revenues Over Expenditures	(976)	-	-	-
Fund Balance - Beginning of Year	976	-	-	-
Fund Balance - End of Year	\$ -	\$ -	\$ -	\$ -

Pikes Peak Library District					
Special Revenue Fund					
Special Collections Support Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013 Actual	2014 Budget	2014 Projection	2015 Budget
To accumulate funds for the support of the District's Special Collections department's services, and assets.					
Fiscal Year Revenues					
Donations					
Pikes Peak Library District Foundation		\$ -	\$ -	\$ -	\$ -
Other		-	-	-	-
		-	-	-	-
Other Revenue		-	-	-	-
Total Fiscal Year Estimated Revenues		-	-	-	-
Fiscal Year Expenditures					
Personnel		-	-	-	-
Library materials		-	-	-	-
Program expenditures			-	-	-
Capital outlay		-	-	-	-
PC with USB3		-	-	-	1,113
Other		2,992	-	-	-
Total Fiscal Year Expenditures		2,992	-	-	1,113
Excess (Deficit) Revenues Over Expenditures		(2,992)	-	-	(1,113)
Fund Balance - Beginning of Year		4,105	1,113	1,113	1,113
Fund Balance - End of Year		\$ 1,113	\$ 1,113	\$ 1,113	\$ -

Pikes Peak Library District					
Special Revenue Fund					
Collection Development Support Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Collection Development services and programs.					
Fiscal Year Revenues					
Donations					
	Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
	Other	-	-	-	-
		-	-	-	-
	Other Revenue	-	-	-	-
	Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures					
	Personnel	-	-	-	-
	Library materials	-	-	-	299
	Program expenditures	-	-	-	-
	Capital outlay	-	-	-	-
	Other	-	-	-	-
	Total Fiscal Year Expenditures	-	-	-	299
	Excess (Deficit) Revenues Over Expenditures	-	-	-	(299)
	Fund Balance - Beginning of Year	299	299	299	299
	Fund Balance - End of Year	\$ 299	\$ 299	\$ 299	\$ -

Pikes Peak Library District				
Special Revenue Fund				
LitSource Support Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's LitSource department's programs and assets.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Transfer in from general Fund	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	7,138	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	-	-	-	-
Total Fiscal Year Expenditures	7,138	-	-	-
Excess (Deficit) Revenues Over Expenditures	(7,138)	-	-	-
Fund Balance - Beginning of Year	7,138	-	-	-
Fund Balance - End of Year	\$ -	\$ -	\$ -	\$ -

Pikes Peak Library District				
Special Revenue Fund				
Video Center Support Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Video Center's programs and assets.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Transfer in from general Fund	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	7,262	-	-	8,794
Total Fiscal Year Expenditures	7,262	-	-	8,794
Excess (Deficit) Revenues Over Expenditures	(7,262)	-	-	(8,794)
Fund Balance - Beginning of Year	16,056	8,794	8,794	8,794
Fund Balance - End of Year	\$ 8,794	\$ 8,794	\$ 8,794	\$ -

Pikes Peak Library District					
Special Revenue Fund					
Friends of the Pikes Peak Library Support Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
To account for all donations made by the Friends of the Pikes Peak Library District to the Pikes Peak Library District					
Fiscal Year Revenues					
Donations					
	Friends of the Pikes Peak Library District	\$ -	\$ -	\$ -	\$ -
	Other	-	-	-	-
		-	-	-	-
	Other Revenue	-	-	-	-
	Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures					
	Personnel	-	-	-	-
	Library materials	-	-	-	-
	Program expenditures	-	-	-	3,759
	Capital outlay	-	-	-	-
	Other	-	-	-	-
	Total Fiscal Year Expenditures	-	-	-	3,759
	Excess (Deficit) Revenues Over Expenditures	-	-	-	(3,759)
	Fund Balance - Beginning of Year	3,759	3,759	3,759	3,759
	Fund Balance - End of Year	\$ 3,759	\$ 3,759	\$ 3,759	\$ -

Pikes Peak Library District				
Special Revenue Fund				
Staff Development and Recognition Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's staff development and recognition programs.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	-	3,949	3,949	
Total Fiscal Year Expenditures	-	3,949	3,949	-
Excess (Deficit) Revenues Over Expenditures	-	(3,949)	(3,949)	-
Fund Balance - Beginning of Year	3,949	3,949	3,949	-
Fund Balance - End of Year	\$ 3,949	\$ -	\$ -	\$ -

Pikes Peak Library District				
Special Revenue Fund				
Diversity Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's diversity programs and activities.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	987
Capital outlay	-	-	-	-
Other	-	-	-	-
Total Fiscal Year Expenditures	-	-	-	987
Excess (Deficit) Revenues Over Expenditures	-	-	-	(987)
Fund Balance - Beginning of Year	987	987	987	987
Fund Balance - End of Year	\$ 987	\$ 987	\$ 987	\$ -

Pikes Peak Library District					
Special Revenue Fund					
Authors Program					
Three-Year Period Ended December 31, 2015					
Purpose of Fund		2013	2014	2014	2015
		Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Author's Program activities.					
Fiscal Year Revenues					
Donations					
Pikes Peak Library District Foundation		\$ -	\$ -	\$ -	\$ -
Other		-	-	-	-
		-	-	-	-
Other Revenue		-	-	-	-
Total Fiscal Year Estimated Revenues		-	-	-	-
Fiscal Year Expenditures					
Personnel		-	-	-	-
Library materials		-	-	-	-
Program expenditures		-	-	-	3,827
Capital outlay		-	-	-	-
Other		-	-	-	-
Total Fiscal Year Expenditures		-	-	-	3,827
Excess (Deficit) Revenues Over Expenditures		-	-	-	(3,827)
Fund Balance - Beginning of Year		3,827	3,827	3,827	3,827
Fund Balance - End of Year		\$ 3,827	\$ 3,827	\$ 3,827	\$ -

Pikes Peak Library District				
Special Revenue Fund				
Other Programs Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2013	2014	2014	2015
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's Other Programs				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	218	-	-	3,813
Capital outlay	-	-	-	-
Other	-	-	-	-
Total Fiscal Year Expenditures	218	-	-	3,813
Excess (Deficit) Revenues Over Expenditures	(218)	-	-	(3,813)
Fund Balance - Beginning of Year	4,031	3,813	3,813	3,813
Fund Balance - End of Year	\$ 3,813	\$ 3,813	\$ 3,813	\$ -